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GOVERNMENT COPY

IRS e-file Signature Authorization for an Exempt Organization

| endar year 2015, or fiscal year beginning | , 2015, and ending | |
|---|--------------------|--|
| | | |

▶ Do not send to the IRS. Keep for your records.

| Internal Revenue Service | ► Information about Form 8879-EO and | d its instructions is at www.irs.gov/form8 | |
|---|---|---|---|
| Name of exempt organization | | | Employer identification number |
| BROOKS MEMORIA | AL HOSPITAL | | 16-0743301 |
| Name and title of officer | | | |
| MARY E. LAROW | | | |
| CHIEF EXECUTI | | | |
| | Return and Return Information (Wr | • / | |
| on line 1a, 2a, 3a, 4a, or 5 a | ırn for which you are using this Form 8879-ΕΟ ia, below, and the amount on that line for the ι lank (do not enter -0-). But, if you entered -0- ο | return being filed with this form was blank, | then leave line 1b, 2b, 3b, 4b, or 5b, |
| 1a Form 990 check here | b Total revenue, if any (Form 9) | 990, Part VIII, column (A), line 12) | 1b 43,192,316. |
| 2a Form 990-EZ check he | ere 🕨 🔲 b Total revenue, if any (Fo | orm 990-EZ, line 9) | 2b |
| 3a Form 1120-POL check | k here 🕒 🔛 b Total tax (Form 112) | 0-POL, line 22) | 3b |
| 4a Form 990-PF check he | ere b Tax based on investme | ent income (Form 990-PF, Part VI, line 5) | 4b |
| 5a Form 8868 check here | | Part I, line 3c or Part II, line 8c) | |
| Part II Declarat | tion and Signature Authorization o | f Officer | |
| (a) an acknowledgement of the date of any refund. If a debit) entry to the financial return, and the financial installation 1-888-353-4537 no later the processing of the electronic payment. I have selected a | der, transmitter, or electronic return originator of receipt or reason for rejection of the transmiapplicable, I authorize the U.S. Treasury and it il institution account indicated in the tax prepastitution to debit the entry to this account. To nan 2 business days prior to the payment (settic payment of taxes to receive confidential infa personal identification number (PIN) as my selectronic funds withdrawal. | ission, (b) the reason for any delay in proce ts designated Financial Agent to initiate an aration software for payment of the organize revoke a payment, I must contact the U.S tlement) date. I also authorize the financial formation necessary to answer inquiries an | essing the return or refund, and (c) electronic funds withdrawal (direct zation's federal taxes owed on this b. Treasury Financial Agent at institutions involved in the ad resolve issues related to the |
| Officer's PIN: check one | box only | | |
| X I authorize LU | MSDEN & MCCORMICK, LLP | | to enter my PIN 58780 |
| | ERO firm na | ıme | Enter five numbers, bu do not enter all zeros |
| is being filed with | on the organization's tax year 2015 electronic h a state agency(ies) regulating charities as portion the return's disclosure consent screen. | | |
| indicated within | the organization, I will enter my PIN as my sign this return that a copy of the return is being fi nter my PIN on the return's disclosure consen | iled with a state agency(ies) regulating cha | |
| Officer's signature | | Date ▶ | |
| Part III Certifica | tion and Authentication | | |
| ERO's EFIN/PIN. Enter yo | our six-digit electronic filing identification | | |
| number (EFIN) followed by | your five-digit self-selected PIN. | 16377899111 do not enter all zeros | |
| | meric entry is my PIN, which is my signature on ng this return in accordance with the requirem ss Returns. | | |
| ERO's signature | | Date > | |
| | ERO Must Retain Th | nis Form - See Instructions | |
| | Do Not Submit This Form To t | the IRS Unless Requested To Do | 3 S O |

LHA For Paperwork Reduction Act Notice, see instructions. 523051 10-19-15

Form **8879-EO** (2015)

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

| Α | For the | e 20 is calendar year, or tax year beginning and | enaing | _ | |
|--------------------------------|--------------------------------------|--|-------------------|----------------------------|--|
| В | Check if applicabl | C Name of organization | | D Employer identif | ication number |
| | Addre | | | | |
| | Name chang | Doing business as | | 16-0 | 743301 |
| | Initial return Final return | Number and street (or P.O. box if mail is not delivered to street address) 529 CENTRAL AVENUE | E Telephone numbe | er 5)366-1111 | |
| _ | termir | | | G Gross receipts \$ | 43,212,106. |
| | ated Amen | City or town, state or province, country, and ZIP or foreign postal code DUNKIRK, NY 14048 | | - | |
| H | lreturn | DONKIKK, NI 14040 | | H(a) Is this a group r | |
| | Application pendi | | | for subordinates | |
| | | SAME AS C ABOVE | | H(b) Are all subordinates | |
| | | empt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) | or 527 | If "No," attach a | a list. (see instructions) |
| | | te: ► WWW.BROOKSHOSPITAL.ORG | | H(c) Group exemption | on number 🕨 |
| K | Form of | organization: X Corporation Trust Association Other | L Year | of formation: 1898 | M State of legal domicile: ${f NY}$ |
| | art I | Summary | | · | |
| _ | 1 | Briefly describe the organization's mission or most significant activities: ${\color{red} { m AN}}$ ${\color{red} { m A}}$ | CUTE C | CARE HOSPITA | L SERVING |
| Activities & Governance | | PRIMARILY RESIDENTS OF NORTHERN CHAUTAUQ | UA COU | JNTY. | |
| па | 1 | Check this box if the organization discontinued its operations or dispo | | | esats |
| Ver | 1 | - | | | 9 |
| ဗွ | | | | | 9 |
| ∞ | | Number of independent voting members of the governing body (Part VI, line 1b) | | | 465 |
| ţį | | Total number of individuals employed in calendar year 2015 (Part V, line 2a) | | _ | 22 |
| ⋛ | | Total number of volunteers (estimate if necessary) | | | |
| Act | | Total unrelated business revenue from Part VIII, column (C), line 12 | | | |
| | b | Net unrelated business taxable income from Form 990-T, line 34 | | 7b | 0. |
| | | | | Prior Year | Current Year |
| ē | 8 | Contributions and grants (Part VIII, line 1h) | | 437,128. | |
| an | 9 | Program service revenue (Part VIII, line 2g) | | 40,731,166. | |
| Revenue | | Investment income (Part VIII, column (A), lines 3, 4, and 7d) | | 90,768. | |
| Œ | | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 718,423. | 1,967,898. |
| | 1 | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 41,977,485. | 43,192,316. |
| | | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | | 0. | 0. |
| | | Benefits paid to or for members (Part IX, column (A), line 4) | | 0. | 0. |
| " | 1 | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | | 23,389,846. | |
| Expenses | 160 | | | 0. | 0. |
| ĕ | 104 | Professional fundraising fees (Part IX, column (A), line 11e) | 0. H | • | |
| Ä | b | Total fundraising expenses (Part IX, column (D), line 25) | | 22,450,692. | 24,621,701. |
| | 17 | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | 45,840,538. | 16 606 152 |
| | | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | | | |
| | 19 | Revenue less expenses. Subtract line 18 from line 12 | | -3,863,053. | · · · |
| Net Assets or Fund Balances | | | Be | eginning of Current Year | End of Year |
| sset | 20 | Total assets (Part X, line 16) | | 23,409,085. | 17,679,926. |
| TAS P | 21 | Total liabilities (Part X, line 26) | | 10,084,854. | |
| <u> Zi</u> | 22 | Net assets or fund balances. Subtract line 21 from line 20 | | 13,324,231. | 6,132,987. |
| P | art II | Signature Block | | | |
| Unc | ler pena | lties of perjury, I declare that I have examined this return, including accompanying schedule | es and statem | ents, and to the best of m | ny knowledge and belief, it is |
| true | , correc | t, and complete. Declaration of preparer (other than officer) is based on all information of w | hich preparei | has any knowledge. | |
| | | | | | |
| Sig | ın | Signature of officer | | Date | |
| He | | MARY E. LAROWE, CHIEF EXECUTIVE OFFIC | ER | | |
| 110 | | Type or print name and title | | | |
| | | | | Date Check | PTIN |
| Pai | ч | Print/Type preparer's name MICHAEL J. GRIMALDI Preparer's signature | | if | |
| | | | | self-emplo | 16-0765486 |
| | parer | Firm's name LUMSDEN & MCCORMICK, LLP | | Firm's EIN | 10-0/05486 |
| USE | Only | Firm's address 369 FRANKLIN STREET | | ,_ | 11.6\05.6 2222 |
| | | BUFFALO, NY 14202 | | Phone no. ('/ | 16)856-3300 |
| Ма | y the II | RS discuss this return with the preparer shown above? (see instructions) | | | X Yes No |

| Га | Chack if Schoolule O contains a response or note to any line in this Part III |
|----|--|
| 1 | Check if Schedule O contains a response or note to any line in this Part III |
| ' | SEE SCHEDULE O FOR FULL MISSION STATEMENT. |
| | DEE DEFIEDUDE O TON TODE MIDDION DINIEMENT: |
| | |
| | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on |
| _ | the prior Form 990 or 990-EZ? Yes X No |
| | If "Yes," describe these new services on Schedule O. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No |
| Ū | If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. |
| • | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
| | revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$ 18,132,068 · including grants of \$) (Revenue \$ 16,213,907 ·) |
| | NURSING SERVICES - PROVISION OF DAILY CARE INCLUDING INPATIENT AND |
| | OUTPATIENT SERVICES WITHIN THE INSTITUTION |
| | · · · · · · · · · · · · · · · · · · · |
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| | |
| | |
| 4b | (Code:) (Expenses \$ 18,635,295. including grants of \$) (Revenue \$ 24,674,947.) |
| | OTHER PROFESSIONAL SERVICES - ANCILLARY SERVICES PROVIDED WITHIN THE |
| | FACILITY INCLUDING LABORATORY, RADIOLOGY, INHALATION THERAPY, ETC. |
| | |
| | |
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| | |
| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$) |
| | |
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| | |
| | |
| | |
| | |
| | |
| 4d | Other program services (Describe in Schedule O.) |
| | (Expenses \$ including grants of \$) (Revenue \$) |
| 46 | Total program service expenses ► 36,767,363. |

532002 12-16-15

Form 990 (2015) BROOKS MEMOR Part IV Checklist of Required Schedules

| | | | Yes | No |
|-----|---|-----|-----|-----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | 37 | |
| | If "Yes," complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | _ | | v |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | Х |
| _ | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | Λ |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | _ | | Х |
| _ | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | Х |
| _ | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | Λ |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | _ | | Х |
| _ | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | Λ |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | х |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent | | | |
| | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | Х | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI | 11a | X | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | Х | |
| С | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | X |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in | | | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | X | |
| | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Х | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | v | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | Х | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | v | |
| | Schedule D, Parts XI and XII | 12a | Х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | 40, | | х |
| 40 | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | X |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| | , 1 , , , | 14a | | |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | Х |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | 140 | | -25 |
| 13 | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | Х |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | 13 | | |
| .0 | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | Х |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | .0 | | |
| ., | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | Х |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | ., | | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | х |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | |
| | complete Schedule G, Part III | 19 | | Х |
| | complete concesses of the m | .5 | 000 | |

Part IV Checklist of Required Schedules (continued)

| | | | Yes | No |
|-----|---|-----|-----|------------------|
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | X | |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | Х | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | Х |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | Х |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | X | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No", go to line 25a | 24a | | Х |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| · | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| _54 | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | x |
| h | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | 200 | | |
| b | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | | 25b | | x |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or | 250 | | 1 |
| 26 | | | | |
| | former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," | 06 | | X |
| 07 | complete Schedule L, Part II | 26 | | |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member | 07 | | x |
| 00 | of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | 00 | | х |
| | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | X |
| | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | Α_ |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | | | ₩ |
| | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | X |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | Х |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | \ _{3,7} |
| | contributions? If "Yes," complete Schedule M | 30 | | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | | | ٦, |
| | If "Yes," complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | 17 |
| | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | ,, |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| | Part V, line 1 | 34 | Х | <u> </u> |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | X |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | _ |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | Х |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | | | |
| | Note. All Form 990 filers are required to complete Schedule O | 38 | X | |
| | | | | |

Page **5**

BROOKS MEMORIAL HOSPITAL Part V Statements Regarding Other IRS Filings and Tax Compliance

| | Check if Schedule O contains a response or note to any line in this Part V | | | | | | |
|---|---|---------|-------------------|------|-------|----------|--|
| | | | | | Yes | No | |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | 1a | 65 | | | | |
| | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b | 0 | | | | |
| | Did the organization comply with backup withholding rules for reportable payments to vendors and r | eporta | ble gaming | | | | |
| | (gambling) winnings to prize winners? | | | 1c | Х | | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | | | |
| | filed for the calendar year ending with or within the year covered by this return | 2a | 465 | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax retu | rns? | | 2b | Х | | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions | s) | | | | | |
| За | | | | За | | Х | |
| | If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule | 0 | | 3b | | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other | autho | rity over, a | | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial | accou | nt)? | 4a | | Х | |
| b | If "Yes," enter the name of the foreign country: ▶ | | | | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A | Accour | nts (FBAR). | | | | |
| 5а | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | | 5a | | X | |
| b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | | | | | | | |
| c If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | | | | | | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did to | he org | anization solicit | | | | |
| | any contributions that were not tax deductible as charitable contributions? | | | 6a | | X | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contribution | tions c | or gifts | | | | |
| | were not tax deductible? | | | 6b | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se | | | 7a | | X | |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | | | 7b | | <u> </u> | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w | as req | uired | | | | |
| | to file Form 8282? | I | I | 7с | | X | |
| | If "Yes," indicate the number of Forms 8282 filed during the year | 7d | | _ | | v | |
| | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of | | | 7e | | X | |
| Ť | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont | | | 7f | | — | |
| | If the organization received a contribution of qualified intellectual property, did the organization file F | | | 7g | | — | |
| | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiz | | | 7h | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained | а бу ш | e | 8 | | | |
| 9 | sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. | | | • | | | |
| _ | Did the sponsoring organization make any taxable distributions under section 4966? | | | 9a | | | |
| | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | | | 9b | | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | 35 | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | | | 1 | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | | | |
| | Gross income from members or shareholders | 11a | | | | | |
| | Gross income from other sources (Do not net amounts due or paid to other sources against | | | | | | |
| | amounts due or received from them.) | 11b | | | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form | | ? | 12a | | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | 12b | | | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | | | 13a | | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | | | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | _ | | | | |
| | organization is licensed to issue qualified health plans | 13b | | | | | |
| | Enter the amount of reserves on hand | 13c | | | | | |
| | | | | 14a | | X | |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul | e O | | 14b | | | |
| | | | | Farm | aan . | (2015) | |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | X |
|-----|---|---------|------|----|
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 9 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| | officer, director, trustee, or key employee? | 2 | | Х |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | |
| | of officers, directors, or trustees, or key employees to a management company or other person? | 3 | | Х |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х |
| 6 | Did the organization have members or stockholders? | 6 | Х | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | |
| | more members of the governing body? | 7a | | Х |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| | persons other than the governing body? | 7b | Х | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| а | The governing body? | 8a | Х | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | |
| | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | Х |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | |
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | X |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Х | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Х | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | |
| | in Schedule O how this was done | 12c | Х | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Х | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Х | |
| b | Other officers or key employees of the organization | 15b | Х | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| | taxable entity during the year? | 16a | | X |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | |
| | exempt status with respect to such arrangements? | 16b | | |
| Sec | tion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ▶ NY | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) | availab | le | |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | |
| | Own website X Another's website X Upon request Other (explain in Schedule O) | | | |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and | d finan | cial | |
| | statements available to the public during the tax year. | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records: | | | |
| | JEFFREY MORGAN - (716) 363-7212 | | | |
| | 529 CENTRAL AVENUE, DUNKIRK, NY 14048 | | | |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A) | (B) | | | ((| C) | | | (D) | director, or trustee. (E) | (F) |
|--|------------------------|--------------------|-----------------------|----------|--------------|--|------|---------------------|----------------------------------|-----------------------|
| Name and Title | Average | (do | not c | Pos | more |) than | one | Reportable | Reportable | Estimated |
| | hours per | box | , unle | ss pe | rson | is bot | h an | compensation | compensation | amount of |
| | week | ⊢ | Cer an | uau | lecic |)/ ii us | lee) | from | from related | other |
| | (list any hours for | director | | | | L | | the organization | organizations (W-2/1099-MISC) | compensation from the |
| | related | 5 | stee | | | sated | | (W-2/1099-MISC) | (88-2/1099-181130) | organization |
| | organizations | truste | al trus | | yee | mper | | (** 27 1000 111100) | | and related |
| | below | Individual trustee | Institutional trustee | <u></u> | Key employee | est co oyee | er | | | organizations |
| | line) | Indiv | Instit | Officer | Keye | Highest compensated employee | Form | | | |
| (1) CHRISTOPHER LANSKI | 2.00 | | | | | | | | | |
| CHAIRMAN | | Х | | Х | | | | 0. | 0. | 0 |
| (2) ANDREW BURR | 2.00 | | | | | | | | | |
| CHAIRMAN ELECT | | Х | | Х | | | | 0. | 0. | 0 |
| (3) LOUIS DIPALMA | 2.00 | | | | | | | _ | _ | _ |
| TREASURER | | Х | | Х | | | | 0. | 0. | 0 |
| (4) DR. VIRGINIA S. HORVATH | 2.00 | | | | | | | _ | _ | _ |
| SECRETARY | | Х | | Х | | | | 0. | 0. | 0 |
| (5) WALTER GOTOWKA | 2.00 | | | | | | | | | |
| MEMBER | | Х | | | | | | 0. | 0. | 0 |
| (6) RICHARD MILAZZO, MD | 2.00 | | | | | | | | | |
| MEMBER | | Х | | | | | | 0. | 0. | 0 |
| (7) G. JAY BISHOP, MD | 2.00 | l | | | | | | | | |
| MEMBER | | Х | | | | | | 4,400. | 0. | 0 |
| (8) FELIXBERTO COSICO, JR., MD, F.C | 2.00 | ١ | | | | | | 1 000 | | |
| MEMBER | 0.00 | Х | | | | | | 1,800. | 0. | 0 |
| (9) STEVEN PRZYBYLA | 2.00 | ,, | | | | | | | _ | |
| MEMBER | 22 00 | Х | | | | | | 0. | 0. | 0 |
| (10) JOHN GARY RHODES | 22.00 | - | | ,, | | | | | _ | _ |
| INTERIM CEO | 40 00 | | | Х | | | | 0. | 0. | 0 |
| (11) JEFFREY MORGAN | 40.00 | - | | х | | | | 241 260 | 0. | 10 716 |
| VP FINANCE/CFO | 40.00 | | | ^ | | | | 241,260. | 0. | 18,746 |
| (12) A. JACK DAVIS | 40.00 | | | х | | | | 170 261 | 0. | 0 226 |
| VP ADMINISTRATIVE SERVICES | 40.00 | | | ^ | | | | 170,261. | 0. | 9,336 |
| (13) JARROD JOHNSON | 40.00 | 1 | | х | | | | 83,883. | 0. | 4,508 |
| COO | 40.00 | | | Δ | | - | | 03,003. | 0. | 4,500 |
| (14) JODI WITHERELL VP QUALITY/SAFETY | 40.00 | 1 | | х | | | | 163,684. | 0. | 17 750 |
| (15) JONATHAN LAWRENCE | 0.00 | \vdash | | ^ | | | | 103,004. | 0. | 17,759 |
| (15) JONATHAN LAWRENCE FORMER CEO | 0.00 | 1 | | | | | х | 130,079. | 0. | 6,597 |
| FORMER CEO | - | \vdash | \vdash | \vdash | | \vdash | ₽ | 130,079 | · · | 0,331 |
| | | 1 | | | | | | | | |
| | | | | | | | | | | |
| | | J | I | ı | l | 1 | l | | | I |

| Pa | Section A. Officers, Directors, Trus | stees, Key Em | ploy | rees | , an | d Hi | ighe | st C | compensated Employe | es (continued) | | | | |
|-----|--|--|--------------------------------|-----------------------|---------------|--------------|------------------------------|----------|--|--|-----------------|-----------------|---|------------------|
| | (A) | (B) | | | (C Pos | | 1 | | (D) | (E) | | _ | (F) | 1 |
| | Name and title | Average hours per week | box | not c , unle | heck ss pe | more rson | than is bot or/trus | h an | Reportable compensation from | Reportable compensation from related | on | an | stimate mount other | |
| | | (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC) | organizatior (W-2/1099-MI | | fr org an | npensa rom the ganizat ad relat anizati | e tion ted |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 1b | Sub-total | | | | <u> </u> | | | | 795,367. | | 0. | 5 | 6,9 | 46. |
| | c Total from continuation sheets to Part VII, Section A | | | | | | | | | | | 0. | | |
| d | Total (add lines 1b and 1c) | | | | | | | | 795,367. | | 0. | 5 | 6,9 | 46. |
| 2 | Total number of individuals (including but r compensation from the organization | not limited to th | ose | liste | ed al | bov | e) wł | no re | eceived more than \$100 | 0,000 of reportab | ole . | | | 3 |
| 3 | Did the organization list any former officer, | , director, or tru | uste | e, ke | ey er | nplo | yee. | , or l | highest compensated e | mployee on | | | Yes | No |
| | line 1a? If "Yes," complete Schedule J for s | such individual | | | | | | | | | | 3 | Х | |
| 4 | For any individual listed on line 1a, is the su and related organizations greater than \$15 | | | - | | | | | • | the organization | | 4 | Х | |
| 5 | Did any person listed on line 1a receive or a rendered to the organization? If "Yes," com | | | | | | | | | | 3 | 5 | | Х |
| Sec | ction B. Independent Contractors | • | | | | • | | | | | | | | • |
| 1 | Complete this table for your five highest co the organization. Report compensation for | | | | | | | | | | npens | ation | from | |
| | (A) Name and business | | | | · <u> </u> | | •• | | (B) Description of s | | С | | C) ensatio | n |
| DD. | EMTED ANECHUECTA 2655 | | TATE | 70 | | | | \dashv | • | | $\vdash \vdash$ | <u> </u> | | |

| (A) | (B) | (C) |
|--|-----------------------------------|--------------|
| Name and business address | Description of services | Compensation |
| PREMIER ANESTHESIA, 2655 NORTHWINDS | | |
| PARKWAY, ALPHARETTA, GA 30009 | MEDICAL SERVICES | 653,731. |
| LABORATORY CORPORATION OF AMERICA | | |
| PO BOX 12140, BURLINGTON, NC 27216 | LAB SERVICES | 634,884. |
| CHAUTAUQUA PROFESSIONAL MEDICAL SERVICE, | | |
| 12 CENTER STREET, SUITE 4, FREDONIA, NY | PHYSICIAN SERVICES | 604,287. |
| REVENUE CYCLE SOLUTIONS, TWO GATEWAY | | |
| CENTER, 603 STANWIX STREET, SUITE 460 , | CONSULTING | 545,499. |
| UPMC | | |
| PO BOX 223270, PITTSBURGH, PA 15251 | MANAGEMENT SERVICES | 409,284. |
| 2 Total number of independent contractors (including but not limited to those list | ted above) who received more than | |
| \$100,000 of compensation from the organization > 11 | | |

Part '

| VIII Statement of Revenue | VIII | Statement | of Revenue |
|---------------------------|------|-----------|------------|
|---------------------------|------|-----------|------------|

| | | Check if Schedule O conta | ains a response | e or note to any lin | e in this Part VIII | | | |
|--|------|---|-----------------|------------------------|----------------------|--|---|--|
| | | | · | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | Revenue excluded from tax under sections 512 - 514 |
| ıts Its | 1 a | Federated campaigns | 1a | | | | | |
| ar our | | Membership dues | | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | С | Fundraising events | | | | | | |
| ar, | | Related organizations | | | | | | |
| imi | е | Government grants (contributi | ions) 1e | 269,196. | | | | |
| rior S | f | All other contributions, gifts, grant | ts, and | | | | | |
| ibul | | similar amounts not included above | /e 1f | 67,503. | | | | |
| 함 | g | Noncash contributions included in lines | 1a-1f: \$ | | | | | |
| <u>ဒိ ဧ</u> | h | Total. Add lines 1a-1f | | > | 336,699. | | | |
| | | | | Business Code | | | | |
| e | 2 a | PATIENT SERVICE REVENUE | Ε | 621990 | 40,888,854. | 40,888,854. | | |
| ē Š | b | | | | | | | |
| Program Service Revenue | С | | | | | | | |
| ran ev | d | | | | | | | |
| og | е | | | | | | | |
| ۵ ا | f | All other program service reve | | | | | | |
| \blacksquare | g | | | | 40,888,854. | | | |
| | 3 | Investment income (including | | | | | | |
| | | other similar amounts) | | | 4,514. | | | 4,514. |
| | 4 | Income from investment of tax | • | • | | | | |
| | 5 | Royalties | | | | | | |
| | | | (i) Real | (ii) Personal | | | | |
| | | Gross rents | | 4,181. | | | | |
| | | Less: rental expenses | | 0. | | | | |
| | | Rental income or (loss) | | 4,181. | 4 101 | | | 4 101 |
| | | Net rental income or (loss) | | | 4,181. | | | 4,181. |
| | / a | Gross amount from sales of | (i) Securities | (ii) Other 14 ,141. | | | | |
| | | assets other than inventory | | 14,141. | | | | |
| | D | Less: cost or other basis | | 10 700 | | | | |
| | _ | and sales expenses | | 19,790. -5,649. | | | | |
| | | Gain or (loss) | | | -5,649. | | | -5,649. |
| ne | | Net gain or (loss) | g events (not | | 3,043. | | | 3,043. |
| len/ | | <u> </u> | | | | | | |
| Other Rever | | contributions reported on line | | | | | | |
| Je | | Part IV, line 18 | | 1 | | | | |
| ₹ | | Less: direct expenses | | · | | | | |
| | | Net income or (loss) from fund | | P | | | | |
| | э а | Gross income from gaming ac | | , | | | | |
| | h | Part IV, line 19 Less: direct expenses | | | | | | |
| | | Net income or (loss) from gam | | | | | | |
| | | Gross sales of inventory, less | - | | | | | |
| | 10 a | and allowances | | | | | | |
| | h | Less: cost of goods sold | | | | | | |
| | | Net income or (loss) from sale | | ` | | | | |
| ŀ | | Miscellaneous Revenu | | Business Code | | | | |
| t | 11 a | NEW YORK STATE DOH VAPA | | 900099 | 1,266,848. | | | 1,266,848. |
| | | PHONE, TELEVISION & MIS | | 900099 | 257,406. | | | 257,406. |
| | | MEALS ON WHEELS | | 900099 | 218,250. | | | 218,250. |
| | | All other revenue | | 722210 | 221,213. | | | 221,213. |
| | | Total. Add lines 11a-11d | | | 1,963,717. | | | |
| | 12 | Total revenue. See instructions. | | | 43,192,316. | 40,888,854. | 0. | 1,966,763. |

Part IX | Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (D) (C) Do not include amounts reported on lines 6b. Program service expenses Total expenses Management and general expenses Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, 6,200. 709,436. 715,636. trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 16,641,080. 13,974,864. 2,666,216. Other salaries and wages 7 Pension plan accruals and contributions (include 1,219,235 842,594. 376,641. section 401(k) and 403(b) employer contributions) 2,214,621. 1,509,184. 705,437. 9 Other employee benefits 859,226. 1,274,180. 414,954. Payroll taxes 10 Fees for services (non-employees): a Management Legal Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees Other, (If line 11g amount exceeds 10% of line 25, 2,086,095 2,086,095. column (A) amount, list line 11g expenses on Sch O.) 55,982. 55,982. Advertising and promotion 12 10,210,957. 9,345,907. 865,050. 13 Office expenses 971,433. 249,872. 721,561. Information technology 14 15 Royalties 528,182. 396,136. 132,046. 16 Occupancy 9,481. 9,481. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 79,618. 79,618. Conferences, conventions, and meetings 19 5,628. 5,628. 20 Payments to affiliates 21 1,918,128. 1,534,502. 383,626. Depreciation, depletion, and amortization 22 420,973. 266,898. 154,075. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) MEDICAL SPECIALIST FEES 2,491,740. 2,491,740. PURCHASED SERVICES 2,050,777. 1,511,798. 538,979. CONTRACT LABOR 1,977,811. 1,977,811. 1,685,242. 1,685,242. PROVISION FOR BAD DEBTS 30,143. 99,511. 129,654. e All other expenses Total functional expenses. Add lines 1 through 24e 46,686,453. 36,767,363. 9,919,090. 0. 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

Form 990 (2015)

Check here

if following SOP 98-2 (ASC 958-720)

| Part X | Balance Sheet | | | |
|--|---|---------------------------------|-----|---------------------------|
| | Check if Schedule O contains a response or note to any line in this Part X | | | |
| | | (A) Beginning of year | | (B) End of year |
| 1 | Cash - non-interest-bearing | 1,398,902. | 1 | 1,334,110. |
| 2 | Savings and temporary cash investments | 252,707. | 2 | |
| 3 | Pledges and grants receivable, net | | 3 | |
| 4 | Accounts receivable, net | 5,055,189. | 4 | 3,979,855 |
| 5 | Loans and other receivables from current and former officers, directors, | | | |
| | trustees, key employees, and highest compensated employees. Complete | | | |
| | Part II of Schedule L | | 5 | |
| 6 | Loans and other receivables from other disqualified persons (as defined under | | | |
| | section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing | | | |
| | employers and sponsoring organizations of section 501(c)(9) voluntary | | | |
| <u>ب</u> | employees' beneficiary organizations (see instr). Complete Part II of Sch L | | 6 | |
| Assets 6 | Notes and loans receivable, net | | 7 | |
| ₹ 8 | Inventories for sale or use | 1,266,201. | 8 | 1,328,071 |
| 9 | Prepaid expenses and deferred charges | 368,495. | 9 | 425,096 |
| 10a | Land, buildings, and equipment: cost or other | | | |
| | basis. Complete Part VI of Schedule D 10a 50,099,867. | | | |
| b | | 8,802,193. | 10c | 7,858,185 |
| 11 | Investments - publicly traded securities | 3,094,487. | 11 | |
| 12 | Investments - other securities. See Part IV, line 11 | 1,402,568. | 12 | 1,172,503 |
| 13 | Investments - program-related. See Part IV, line 11 | | 13 | |
| 14 | Intangible assets | | 14 | |
| 15 | Other assets. See Part IV, line 11 | 1,768,343. | 15 | 1,582,106 |
| 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 23,409,085. | 16 | 17,679,926 |
| 17 | Accounts payable and accrued expenses | 6,353,861. | 17 | 6,128,913 |
| 18 | Grants payable | | 18 | |
| 19 | Deferred revenue | | 19 | |
| 20 | Tax-exempt bond liabilities | | 20 | |
| 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| ဖွ 22 | Loans and other payables to current and former officers, directors, trustees, | | | |
| ≝ | key employees, highest compensated employees, and disqualified persons. | | | |
| Liabilities 8 | Complete Part II of Schedule L | | 22 | |
| - 23 | Secured mortgages and notes payable to unrelated third parties | 19,372. | 23 | 47,218 |
| 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | |
| 25 | Other liabilities (including federal income tax, payables to related third | | | |
| | parties, and other liabilities not included on lines 17-24). Complete Part X of | 0 544 604 | | |
| | Schedule D | 3,711,621. | 25 | 5,370,808 |
| 26 | Total liabilities. Add lines 17 through 25 | 10,084,854. | 26 | 11,546,939 |
| | Organizations that follow SFAS 117 (ASC 958), check here ▶ X and | | | |
| Se | complete lines 27 through 29, and lines 33 and 34. | 11 001 662 | | 4 060 404 |
| ğ 27 | Unrestricted net assets | 11,921,663. | 27 | 4,960,484 |
| 평 28 요 | Temporarily restricted net assets | 645,359. | 28 | 415,294 |
| 면 29 | Permanently restricted net assets | 757,209. | 29 | 757,209 |
| 교 | Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ | | | |
| Net Assets or Fund Balances 27 28 82 29 30 31 32 20 32 32 32 32 32 32 32 32 32 32 32 32 32 | and complete lines 30 through 34. | | | |
| 8 30 | Capital stock or trust principal, or current funds | | 30 | |
| ဖွို 31 | Paid-in or capital surplus, or land, building, or equipment fund | | 31 | |
| 32 | Retained earnings, endowment, accumulated income, or other funds | 12 204 024 | 32 | C 120 000 |
| 33 | Total net assets or fund balances | 13,324,231. | 33 | 6,132,987 |
| 34 | Total liabilities and net assets/fund balances | 23,409,085. | 34 | 17,679,926 |

| Pa | rt XI Reconciliation of Net Assets | | | | |
|-------------------|--|-------------|-------------------------|------------|------------|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | X |
| 1 2 3 | Total revenue (must equal Part VIII, column (A), line 12) Total expenses (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 2 from line 1 | 1 2 3 | 43,19 46,68 -3,49 | 6,4 | 53. 37. |
| 4 5 6 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) Net unrealized gains (losses) on investments Donated services and use of facilities | 5 6 | 13,32 -3 | 4,2 8,9 | |
| 7 8 9 10 | Investment expenses Prior period adjustments Other changes in net assets or fund balances (explain in Schedule O) Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, | 7 8 9 | -3,65 | 8,1 | 84. |
| | column (B)) rt XII Financial Statements and Reporting | 10 | 6,13 | 2,9 | 87. |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | X |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule | O. | - | Yes | No |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis | | 2a | | X |
| | Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat consolidated basis, or both: X Separate basis Consolidated basis Both consolidated and separate basis If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | e basis, | 2b | Х | |
| | review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Sch | edule O. | 2c | Х | |
| | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir Act and OMB Circular A-133? If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required. | | 3a | | Х |
| , | or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | 3b | | |

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

BROOKS MEMORIAL HOSPITAL

Employer identification number 16-0743301

| Pa | rt I | Reason for Public (| Charity Status | All organizations must co | omplete th | is part) Se | e instructions | 0 0713301 |
|--------|-------|--|---------------------------------------|--|---------------------------|--------------|-------------------------------------|-----------------------------------|
| | | | | | | | | |
| | organ | ization is not a private foundation because it is: (For lines 1 through 11, check only one box.) | | | | | | |
| 1 | H | A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) | | | | | | |
| 2 | X | | | | | | ::\ | |
| 3 | | A hospital or a cooperative | | | | | | the beenitel's name |
| 4 | | A medical research organiz | ation operated in co | njunction with a nospita | i described | ı III Sectio | 11 170(b)(1)(A)(iii). Enter | the nospital's name, |
| _ | | city, and state: | ar the benefit of a co | llaga ar university avenu | d ar anara | tod by a a | avaramantal unit dagarik | and in |
| 5 | | An organization operated for | | nege of university owner | u or opera | teu by a g | overnmental unit descrit | ed III |
| | | section 170(b)(1)(A)(iv). (C | • | | | 70/L\/4\/A\ | <i>(</i>) | |
| 6 | Н | A federal, state, or local go | - | | | | | |
| 7 | | An organization that norma | | riliai part of its support i | iroin a gov | emmentai | unit or from the general | public described in |
| 0 | | section 170(b)(1)(A)(vi). (C | | (1)(A)(vi) (Complete Don | + II \ | | | |
| 8 9 | Н | A community trust describe | | | | oontributi. | ana mambarahin fasa s | and areas resoints from |
| 9 | ш | An organization that norma activities related to its exen | | | | | | |
| | | income and unrelated busin | | | | | | |
| | | See section 509(a)(2). (Con | | (less section stritax) if | OIII DUSIIIC | sses acqu | ined by the organization | arter durie 30, 1973. |
| 10 | | An organization organized | . , | ively to test for public sa | afety See | section 50 |)9(a)(4) | |
| 11 | 同 | An organization organized a | | • | • | | | e purposes of one or |
| • | | more publicly supported or | | | | | | |
| | | lines 11a through 11d that | | | | | | |
| а | | Type I. A supporting orga | | | | - | | giving |
| | | the supported organization | · · · · · · · · · · · · · · · · · · · | | • | • | | |
| | | organization. You must o | | | , , | | | |
| b | | Type II. A supporting org | - | | tion with it | s support | ed organization(s), by ha | ving |
| | | control or management o | | | | | | |
| | | organization(s). You mus | t complete Part IV, | Sections A and C. | - | | | |
| С | | Type III functionally inte | grated. A supporting | g organization operated | in connec | tion with, a | and functionally integrate | ed with, |
| | | its supported organizatio | n(s) (see instructions | s). You must complete I | Part IV, Se | ctions A, | D, and E. | |
| d | | ☐ Type III non-functionally | y integrated. A supp | orting organization oper | ated in co | nnection v | vith its supported organi | zation(s) |
| | | that is not functionally int | egrated. The organiz | zation generally must sa | tisfy a dist | ribution re | quirement and an attent | iveness |
| | _ | _ requirement (see instruct | ions). You must con | nplete Part IV, Sections | s A and D, | and Part | V. | |
| е | | ☐ Check this box if the orga | anization received a | written determination fro | om the IRS | that it is a | a Type I, Type II, Type III | |
| | | functionally integrated, or | r Type III non-functio | nally integrated support | ing organi: | zation. | | |
| f | | er the number of supported o | | | | | | |
| g | | vide the following information | | | (iv) la tha a | racnization | (-) A | (-i) A t - f |
| | (| i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-9 | (iv) Is the o listed i | n vour | (v) Amount of monetary support (see | (vi) Amount of other support (see |
| | | organization. | | above (see instructions)) | governing | | instructions) | instructions) |
| | | | | | Yes | No | | |
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LHA For Paperwork Reduction Act Notice, see the Instructions for

Form 990 or 990-EZ. 532021 09-23-15

Schedule A (Form 990 or 990-EZ) 2015

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | tion A. Public Support | | | | | | |
|------|--|-----------------------|--------------------|---------------------------|---------------------|---------------------|---------------------------------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2011 | (b) 2012 | (c) 2013 | (d) 2014 | (e) 2015 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | |
| | etion B. Total Support | | | | | | |
| | ndar year (or fiscal year beginning in) | (a) 2011 | (b) 2012 | (c) 2013 | (d) 2014 | (e) 2015 | (f) Total |
| | Amounts from line 4 | , | . , | , , | | | |
| | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar sources | | | | | | |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | |
| | Gross receipts from related activities, | etc. (see instruction | ons) | | | 12 | |
| | First five years. If the Form 990 is for | • | , | | | L . | |
| | organization, check this box and stop | - | | | | | • • • • • • • • • • • • • • • • • • • |
| Sec | tion C. Computation of Publ | ic Support Pe | rcentage | | | | |
| 14 | Public support percentage for 2015 (I | ine 6, column (f) di | vided by line 11, | column (f)) | | 14 | % |
| | Public support percentage from 2014 | | | | | 15 | % |
| | 33 1/3% support test - 2015. If the o | | | | | nore, check this bo | ox and |
| | stop here. The organization qualifies | as a publicly supp | orted organizatio | n | | | |
| b | 33 1/3% support test - 2014. If the o | | | | | | |
| | and stop here. The organization qual | ifies as a publicly s | upported organiz | ation | | | |
| 17a | 10% -facts-and-circumstances tes | | | | | | or more, |
| | and if the organization meets the "fac | ts-and-circumstan | ces" test, check t | his box and stop I | here. Explain in Pa | rt VI how the orgar | nization |
| | meets the "facts-and-circumstances" | | | | | | |
| b | 10% -facts-and-circumstances tes | | | | | | |
| | more, and if the organization meets the | | | | | | |
| | organization meets the "facts-and-circ | | | | | | > |
| 18 | Private foundation. If the organization | | | | | | s |
| | | | | | | adula A (Earm 000 | |

532022 09-23-15

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se | ction A. Public Support | , <u>, , , , , , , , , , , , , , , , , , </u> | , | | | | |
|------|---|---|----------------------|------------------------|-----------------------|--------------------|-----------|
| Cale | endar year (or fiscal year beginning in) 🕨 | (a) 2011 | (b) 2012 | (c) 2013 | (d) 2014 | (e) 2015 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| | merchandise sold or services per- | | | | | | |
| | formed, or facilities furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| | are not an unrelated trade or bus- | | | | | | |
| | iness under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| | Amounts included on lines 1, 2, and | | | | | | |
| | 3 received from disqualified persons | | | | | | |
| ŀ | Amounts included on lines 2 and 3 received | | | | | | |
| | from other than disqualified persons that | | | | | | |
| | exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| (| Add lines 7a and 7b | | | | | | |
| | Public support. (Subtract line 7c from line 6.) | | | | | | |
| | ction B. Total Support | | | | | | • |
| Cale | endar year (or fiscal year beginning in) | (a) 2011 | (b) 2012 | (c) 2013 | (d) 2014 | (e) 2015 | (f) Total |
| 9 | Amounts from line 6 | . , | | | , , | | |
| | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties and income from similar sources | | | | | | |
| ŀ | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| | Add lines 10a and 10b | | | | | | |
| | Net income from unrelated business | | | | | | |
| | activities not included in line 10b, | | | | | | |
| | whether or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| 13 | assets (Explain in Part VI.) | | | | | | |
| | First five years. If the Form 990 is for | r the organization' | s first, second this | rd, fourth, or fifth t | tax vear as a section | n 501(c)(3) organi | zation. |
| • | | | | | • | | |
| Se | ction C. Computation of Publ | | | | | | |
| | Public support percentage for 2015 (| | | column (f)) | | 15 | % |
| | Public support percentage from 2014 | | | | | 16 | % |
| | ction D. Computation of Inve | | | | | • | |
| 17 | Investment income percentage for 20 |)15 (line 10c, colu | mn (f) divided by li | ne 13, column (f)) | | 17 | % |
| | Investment income percentage from | | | | | 18 | % |
| | a 33 1/3% support tests - 2015. If the | | | | | 33 1/3%, and line | |
| | more than 33 1/3%, check this box a | | | | | | |
| ŀ | 33 1/3% support tests - 2014. If the | | | | | | |
| - | line 18 is not more than 33 1/3%, che | | | | | | |
| 20 | Private foundation If the organization | | | | | | |

Part IV | Supporting Organizations

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | | Yes | No |
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| Par | t IV Supporting Organizations _(continued) | | | |
|--------|--|-------------|-----|----|
| | , | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| С | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11c | | |
| Sect | tion B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sect | tion C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Sect | tion D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| | By reason of the relationship described in (2), did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. | | | |
| | tion E. Type III Functionally-Integrated Supporting Organizations | | | |
| | Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions) |). | | |
| ' a | The organization satisfied the Activities Test. Complete line 2 below. | <i>,-</i> | | |
| b | The organization is the parent of each of its supported organizations. <i>Complete line 3</i> below. | | | |
| c | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see in | structions | :) | |
| | Activities Test. Answer (a) and (b) below. | on a on one | Yes | No |
| | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | | | |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | | | |
| | activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer (a) and (b) below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| | trustees of each of the supported organizations? Provide details in Part VI. | За | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

| Pa | rt V Type III Non-Functionally Integrated 509(a)(3) Supporting | g Orga | anizations | | |
|------|---|-----------|------------------------------|--------------------------------|--|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. See instructions. All | | | | |
| | other Type III non-functionally integrated supporting organizations must con | mplete : | Sections A through E. | | |
| Sect | ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) | |
| 1 | Net short-term capital gain | 1 | | | |
| 2 | Recoveries of prior-year distributions | 2 | | | |
| 3 | Other gross income (see instructions) | 3 | | | |
| 4 | Add lines 1 through 3 | 4 | | | |
| 5 | Depreciation and depletion | 5 | | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | | |
| | collection of gross income or for management, conservation, or | | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | | |
| 7 | Other expenses (see instructions) | 7 | | | |
| 8 | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 | | | |
| Sect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) | |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | | |
| | instructions for short tax year or assets held for part of year): | | | | |
| а | Average monthly value of securities | 1a | | | |
| b | Average monthly cash balances | 1b | | | |
| С | Fair market value of other non-exempt-use assets | 1c | | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | | |
| е | Discount claimed for blockage or other | | | | |
| | factors (explain in detail in Part VI): | | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | | |
| 3 | Subtract line 2 from line 1d | 3 | | | |
| 4 | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, | | | | |
| | see instructions). | 4 | | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | | |
| 6 | Multiply line 5 by .035 | 6 | | | |
| 7 | Recoveries of prior-year distributions | 7 | | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | | |
| Sect | ion C - Distributable Amount | | | Current Year | |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | | |
| 2 | Enter 85% of line 1 | 2 | | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | | |
| 4 | Enter greater of line 2 or line 3 | 4 | | | |
| 5 | Income tax imposed in prior year | 5 | | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | | |
| | emergency temporary reduction (see instructions) | 6 | | | |
| 7 | Check here if the current year is the organization's first as a non-functionally | y-integra | ated Type III supporting org | ganization (see | |
| | instructions). | | | | |

Schedule A (Form 990 or 990-EZ) 2015

| Par | Type III Non-Functionally Integrated 509 | (a)(3) Supporting Orga | anizations _(continued) | |
|-------|---|-------------------------------|-----------------------------------|------------------------|
| | on D - Distributions | | | Current Year |
| 1 | Amounts paid to supported organizations to accomplish exe | | | |
| 2 | Amounts paid to perform activity that directly furthers exemp | ot purposes of supported | | |
| | organizations, in excess of income from activity | | | |
| 3 | Administrative expenses paid to accomplish exempt purpose | es of supported organization | is | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to which the | ne organization is responsive | e | |
| | (provide details in Part VI). See instructions. | | | |
| 9 | Distributable amount for 2015 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by Line 9 amount | | | |
| | | (i) Excess Distributions | (ii) Underdistributions | (iii) Distributable |
| Secti | on E - Distribution Allocations (see instructions) | Excess Distributions | Pre-2015 | Amount for 2015 |
| 1 | Distributable amount for 2015 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2015 | | | |
| | (reasonable cause required-see instructions) | | | |
| 3 | Excess distributions carryover, if any, to 2015: | | | |
| а | | | | |
| b | | | | |
| С | | | | |
| d | From 2013 | | | |
| е | From 2014 | | | |
| f | Total of lines 3a through e | | | |
| g | Applied to underdistributions of prior years | | | |
| h | Applied to 2015 distributable amount | | | |
| | Carryover from 2010 not applied (see instructions) | | | |
| i | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2015 from Section D, | | | |
| | line 7: | | | |
| а | Applied to underdistributions of prior years | | | |
| | Applied to 2015 distributable amount | | | |
| | Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 | Remaining underdistributions for years prior to 2015, if | | | |
| | any. Subtract lines 3g and 4a from line 2 (if amount | | | |
| | greater than zero, see instructions). | | | |
| 6 | Remaining underdistributions for 2015. Subtract lines 3h | | | |
| | and 4b from line 1 (if amount greater than zero, see | | | |
| | instructions). | | | |
| 7 | Excess distributions carryover to 2016. Add lines 3j | | | |
| - | and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| a | | | | |
| b | | | | |
| | Excess from 2013 | | | |
| | Excess from 2014 | | | |
| | Excess from 2015 | | | |
| | 2,0000 1,011 2010 | | | |

Schedule A (Form 990 or 990-EZ) 2015

| Part VI | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; |
|----------|--|
| i dit vi | Dat IV Section A linear 1, 2 to 4 to 5 c. 6 to 0 to 2 to 1 to 1 to 2 to 1 to 1 to 1 to 1 |
| | Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, |
| | Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. |
| | (See instructions.) |
| | (See instructions.) |
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Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Name of the organization

Employer identification number

BROOKS MEMORIAL HOSPITAL

16-0743301

| Organization type (check one): | | | | | | |
|--------------------------------|---|---|--|--|--|--|
| Filers of | : | Section: | | | | |
| Form 990 | 0 or 990-EZ | $\boxed{\textbf{X}}$ 501(c)(3) (enter number) organization | | | | |
| | | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | | | | |
| | | 527 political organization | | | | |
| Form 990 |)-PF | 501(c)(3) exempt private foundation | | | | |
| | | 4947(a)(1) nonexempt charitable trust treated as a private foundation | | | | |
| | | 501(c)(3) taxable private foundation | | | | |
| | nly a section 501(c)(| covered by the General Rule or a Special Rule . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. | | | | |
| X | For an organization property) from any | filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. | | | | |
| | For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. | | | | | |
| | For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. | | | | | |
| | year, contributions is checked, enter he purpose. Do not co | described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., mplete any of the parts unless the General Rule applies to this organization because it received nonexclusively, etc., contributions totaling \$5,000 or more during the year | | | | |
| but it mu | Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), ut it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to ertify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF). | | | | | |

Name of organization Employer identification number

BROOKS MEMORIAL HOSPITAL

16-0743301

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | al space is needed. | |
|------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | HEALTH RESEARCH, INC. ONE UNIVERSITY PLAZA RENSSELAER, NY 12144 | \$ 47,990. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | NEW YORK STATE DEPARTMENT OF HEALTH THE GOVERNOR NELSON A. ROCKEFELLER PLAZA ALBANY, NY 12237 | \$ 221,206. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | NORTHERN CHAUTAUQUA COMMUNITY FOUNDATION 212 LAKE SHORE DRIVE WEST DUNKIRK, NY 14048 | \$ 29,064. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | BMH AUXILIARY 529 CENTRAL AVENUE DUNKIRK, NY 14048 | \$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | GEORGE & THERESA LUKIS FAMILY FUND C/O COMMUNITY FOUNDATION FOR GREATER BUFFALO, 726 EXCHANGE STREET, STE 525 BUFFALO, NY 14210 | \$5,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

BROOKS MEMORIAL HOSPITAL

16-0743301

| Part II | Noncash Property (see instructions). Use duplicate copies of P | Part II if additional space is needed. | |
|------------------------------|--|--|----------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| _ | | <u></u> | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |

Employer identification number

Name of organization

| OKS | MEMORIAL HOSPITAL | | 16-0743301 |
|-----------------|--|---------------------------------------|--|
| t III | Exclusively religious, charitable, etc., cont the year from any one contributor. Complete completing Part III, enter the total of exclusively religiou | columns (a) through (e) and the follo | in section 501(c)(7), (8), or (10) that total more than \$1,0 wing line entry. For organizations |
| | Use duplicate copies of Part III if addition | al space is needed. | ress for the year. (Enter this into, once.) |
| No. m t I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| _ - | Transferee's name, address, al | (e) Transfer of gif | t Relationship of transferor to transferee |
| o. | | | |
| n I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| _ - | | (e) Transfer of gif | • |
| | Tunnafaura la manua addusca a | | |
| - | Transferee's name, address, a | IIU ZIF + 4 | Relationship of transferor to transferee |
| o. n : I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| - - - | | (e) Transfer of gif | t |
| - | Transferee's name, address, a | nd ZIP + 4 | Relationship of transferor to transferee |
| o. n | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| - - - - | | | |
| | Transferee's name, address, al | (e) Transfer of gif | t Relationship of transferor to transferee |
| - | | | |
| | | l | |

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

BROOKS MEMORIAL HOSPITAL

Employer identification number 16-0743301

| Pai | t I Organizations Maintaining Donor Advise | | or Accounts. Complete if the |
|-----|--|---|---|
| | organization answered "Yes" on Form 990, Part IV, lin | | 2 2004 |
| | , , | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate value of contributions to (during year) | | |
| 3 | Aggregate value of grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advisors in | writing that the assets held in donor advise | ed funds |
| | are the organization's property, subject to the organization's | - | |
| 6 | Did the organization inform all grantees, donors, and donor a | | |
| | for charitable purposes and not for the benefit of the donor of | | |
| | impermissible private benefit? | | Yes No |
| Pai | | | |
| 1 | Purpose(s) of conservation easements held by the organization | on (check all that apply). | |
| | Preservation of land for public use (e.g., recreation or e | education) Preservation of a histo | orically important land area |
| | Protection of natural habitat | Preservation of a certif | fied historic structure |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a qualit | fied conservation contribution in the form of | of a conservation easement on the last |
| | day of the tax year. | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | 2a |
| b | Total acreage restricted by conservation easements | | 2b |
| С | Number of conservation easements on a certified historic str | ucture included in (a) | 2c |
| d | Number of conservation easements included in (c) acquired | after 8/17/06, and not on a historic structu | ıre |
| | listed in the National Register | | 2d |
| 3 | Number of conservation easements modified, transferred, re | | |
| | year ▶ | | |
| 4 | Number of states where property subject to conservation ea | sement is located > | |
| 5 | Does the organization have a written policy regarding the per | riodic monitoring, inspection, handling of | |
| | violations, and enforcement of the conservation easements i | | |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | handling of violations, and enforcing cons | servation easements during the year |
| | | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, hand | dling of violations, and enforcing conservat | tion easements during the year |
| | > \$ | | |
| 8 | Does each conservation easement reported on line 2(d) above | | |
| | and section 170(h)(4)(B)(ii)? | | |
| 9 | In Part XIII, describe how the organization reports conservati | • | |
| | include, if applicable, the text of the footnote to the organizar | tion's financial statements that describes t | the organization's accounting for |
| Pai | conservation easements. t III Organizations Maintaining Collections o | f Art Historical Transuras or Ot | thor Similar Assats |
| Га | Complete if the organization answered "Yes" on Form | | tilei Sillilai Assets. |
| | - | | agent and halance sheet works of out |
| ıa | If the organization elected, as permitted under SFAS 116 (AS historical treasures, or other similar assets held for public exl | | |
| | the text of the footnote to its financial statements that descri | , | ice of public service, provide, in Fart Alli, |
| h | | | and balance about works of art, historica |
| D | If the organization elected, as permitted under SFAS 116 (AS | | |
| | treasures, or other similar assets held for public exhibition, en | ducation, or research in furtherance of pub | blic service, provide the following amounts |
| | relating to these items: | | ▶ ¢ |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | . . |
| 2 | If the organization received or held works of art, historical tre | asures or other similar assets for financial | ······································ |
| _ | the following amounts required to be reported under SFAS 1 | | gan, provide |
| а | Revenue included on Form 990, Part VIII, line 1 | | > \$ |
| | Assets included in Form 990, Part X | | |
| | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

| Par | rt III Organizations Maintaining C | Collections of A | rt, Historical Tr | easures, d | or Othe | er Simila | ar Asse | t s (continue | ed) | |
|--------|--|----------------------------|------------------------|----------------|------------|--------------------|------------|----------------------|-------------|--|
| 3 | Using the organization's acquisition, access | on, and other record | ls, check any of the | following tha | t are a si | ignificant ι | use of its | collection i | tems | |
| | (check all that apply): | | | | | | | | | |
| а | Public exhibition | d | Loan or exc | hange progra | ams | | | | | |
| b | | | | | | | | | | |
| С | c Preservation for future generations | | | | | | | | | |
| 4 | Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. | | | | | | | | | |
| 5 | 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets | | | | | | | | | |
| | to be sold to raise funds rather than to be m | | | | | | L | Yes | <u></u> No_ | |
| Par | rt IV Escrow and Custodial Arran reported an amount on Form 990, Pa | | ete if the organizatio | n answered ' | 'Yes" on | Form 990 | , Part IV, | line 9, or | | |
| 1a | Is the organization an agent, trustee, custod | ian or other intermed | diary for contribution | ns or other as | sets not | included | | | | |
| | on Form 990, Part X? | | | | | | | Yes | O No | |
| b | If "Yes," explain the arrangement in Part XIII | | | | | | | | | |
| | | | | | | | | Amount | | |
| С | Beginning balance | | | | | 1c | | | | |
| | Additions during the year | | | | | | | | | |
| | Distributions during the year | | | | | | | | | |
| f | Ending balance | | | | | 1f | | | | |
| 2a | Did the organization include an amount on F | orm 990, Part X, line | 21, for escrow or co | ustodial acco | unt liabil | ity? | L | Yes | └─ No | |
| | If "Yes," explain the arrangement in Part XIII. | | | | | | | | | |
| Par | rt V Endowment Funds. Complete i | f the organization an | swered "Yes" on Fo | orm 990, Part | | | | | | |
| | | (a) Current year | (b) Prior year | (c) Two year | s back | (d) Three y | ears back | (e) Four ye | ears back | |
| 1a | Beginning of year balance | 1,402,568. | 1,645,716. | 1,42 | 7,234. | 1,4 | 14,171. | 1,4 | 12,273. | |
| b | Contributions | | | | | | | | | |
| | Net investment earnings, gains, and losses | -34,735. | 59,794. | 218 | 3,482. | | 1,898. | | | |
| d | Grants or scholarships | | | | | | | | | |
| е | Other expenditures for facilities | | | | | | | | | |
| | and programs | 195,330. | 302,942. | | | | | | | |
| | Administrative expenses | | | | | | | | | |
| g | End of year balance | 1,172,503. | | | 5,716. | 1,4 | 27,234. | 1,4 | 14,171. | |
| 2 | Provide the estimated percentage of the cur | rent year end baland | e (line 1g, column (a | a)) held as: | | | | | | |
| | Board designated or quasi-endowment | | _% | | | | | | | |
| | Permanent endowment ► 65.00 | % | | | | | | | | |
| С | Temporarily restricted endowment ▶3 | | | | | | | | | |
| | The percentages on lines 2a, 2b, and 2c sho | • | | | | | | | | |
| 3a | Are there endowment funds not in the posse | ession of the organization | ation that are held a | ind administe | red for th | he organiz | ation | L. | | |
| | by: | | | | | | | | es No X | |
| | (i) unrelated organizations | | | | | | | . (-/ | X | |
| | | | | | | | | | | |
| D 4 | If "Yes" on line 3a(ii), are the related organiza | | | | | | | 3b | | |
| Par | Describe in Part XIII the intended uses of the rt VI Land, Buildings, and Equipm | | owment lunus. | | | | | | | |
| · ui | Complete if the organization answere | |) Part IV line 11a 9 | Saa Form 000 |) Part Y | lina 10 | | | | |
| | Description of property | (a) Cost or o | | or other | | ccumulate | 4 | (d) Book v | valuo. | |
| | Description of property | basis (investr | | (other) | | oreciation | ۱ ا | (u) DOOK (| raiue | |
| 19 | Land | , | , i | 9,331. | 335 | | | 399 | ,331. | |
| | Buildings | | | 9,473. | 8 . 6 | 588,32 | 20. | 1,791 | | |
| | Leasehold improvements | | | 7,455. | | 357,72 357,72 | | | ,726. | |
| | Equipment | | 38.09 | 3,608. | | 595,63 | | 5,397 | | |
| | Other | | | -, | , | , | | - , | , - : • • | |
| | I. Add lines 1a through 1e. (Column (d) must e | | X. column (B) line 1 | 10c.) | | | | 7,858 | ,185. | |
| . J.u. | | | , 50.0 (D), 1110 1 | / | | | Schedule | D (Form 9 | | |

| Schedule D (Form 990) 2015 DROOKS MEMO. | KIAD HOSELIAD | 10 | -0/43301 Page 3 |
|---|----------------|-------------------------------------|------------------------|
| Part VII Investments - Other Securities. | | | |
| Complete if the organization answered "Yes" | | | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or en | d-of-year market value |
| (1) Financial derivatives | | | |
| (2) Closely-held equity interests | | | |
| (3) Other | | | |
| (A) FUNDS HELD IN TRUST | 1,172,503. | END-OF-YEAR MARKET | VALUE |
| (B) | | | |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶ | 1,172,503. | | |
| Part VIII Investments - Program Related. | | | |
| Complete if the organization answered "Yes" | | | |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or en | d-of-year market value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | | |
| Part IX Other Assets. | | | |
| Complete if the organization answered "Yes" | <u> </u> | 11d. See Form 990, Part X, line 15. | |
| | Description | | (b) Book value |
| (1) ADVANCES TO RELATED PARTI | ES | | 1,582,106. |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | e 15.) | > | 1,582,106. |
| Part X Other Liabilities. | | | |

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. | (a) Description of liability | (b) Book value |
|--------|---|----------------|
| (1) | Federal income taxes | |
| (2) | ESTIMATED THIRD-PARTY PAYOR | |
| (3) | SETTLEMENTS | 850,904. |
| (4) | ACCRUED PENSION LIABILITY | 4,519,904. |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. | (Column (b) must equal Form 990, Part X, col. (B) line 25.) | 5,370,808. |

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

PROVISION FOR BAD DEBTS

-1,685,242.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

LOSS ON DISPOSAL OF PROPERTY AND EQUIPMENT

-5,649.

M0587801

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

➤ Attach to Form 990.
➤ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

BROOKS MEMORIAL HOSPITAL

Employer identification number 16-0743301

| Par | t i Financiai Assistance a | and Certain O | mer Commu | nity Benefits at | Cost | | | | |
|-----|---|-----------------------------|-------------------------|-------------------------------------|-------------------------------|--------------------------------------|------------|--------------------|--------------|
| | | | | | | | | Yes | No |
| 1a | Did the organization have a financial | assistance policy | during the tax ye | ear? If "No," skip to | question 6a | | 1a | X | |
| b | If "Yes," was it a written policy? | | | | | | 1b | X | |
| 2 | b If "Yes," was it a written policy? If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. | | | | | | | | |
| | Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities | | | | | | | | |
| | Generally tailored to individual | hospital facilities | | | | | | | |
| 3 | Answer the following based on the financial assi | = - | | = | - | = | | | |
| а | Did the organization use Federal Por | • | • | | | | | 37 | |
| | If "Yes," indicate which of the follow | | _ | | e care: | | 3a | X | |
| | X 100% 150% | 200% | Other | % | | | | | |
| b | Did the organization use FPG as a fa | | | | | | <u>.</u> . | Х | |
| | of the following was the family incom | | | | | | 3b | Λ | |
| | | X 300% | 350% | | , | 6 | | | |
| С | If the organization used factors other eligibility for free or discounted care. | | | | | - | | | |
| | threshold, regardless of income, as | | | | | o otner | | | |
| 4 | Did the organization's financial assistance policy | that applied to the large | est number of its patie | nts during the tax year pro | vide for free or discounte | ed care to the | 4 | Х | |
| 5.2 | "medically indigent"? Did the organization budget amounts for | | | its financial assistance | | | 5a | X | |
| | If "Yes," did the organization's finan- | | | | | | 5b | | X |
| | If "Yes" to line 5b, as a result of bud | | | | | | | | |
| _ | care to a patient who was eligible fo | - | | • | | | 5c | | |
| 6a | Did the organization prepare a comm | | | | | | 6a | | Х |
| | If "Yes," did the organization make i | | | | | | 6b | | |
| | Complete the following table using the workshee | | | | | | | | |
| 7 | Financial Assistance and Certain Ot | ner Community Be | nefits at Cost | | | | | | |
| | Financial Assistance and | (a) Number of activities or | (b) Persons served | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net community benefit expense | | Percer of total | |
| Mea | ns-Tested Government Programs | programs (optional) | (optional) | | | | • | expense | |
| а | Financial Assistance at cost (from | | | 404 454 | | 450 004 | _ | | ^ |
| | Worksheet 1) | | | 481,474. | 23,393. | 458,081. | 1 | .02 | <u> </u> |
| b | Medicaid (from Worksheet 3, | | | 11014217 | 7447702 | 2566524 | | 0.2 | Ο. |
| | column a) | | | 11014317. | 7447783. | 3566534. | / | .93 | <u> გ</u> |
| С | Costs of other means-tested | | | | | | | | |
| | government programs (from | | | 45,203. | 20,870. | 24,333. | | .05 | Q. |
| له | Worksheet 3, column b) | | | 43,203. | 20,070. | 24,333. | | • 0 3 | 70 |
| a | Total Financial Assistance and | | | 11540994. | 7492046. | 4048948. | ۹ | .00 | <u>&</u> |
| | Means-Tested Government Programs Other Benefits | | | 113103310 | 71320100 | 10103100 | | ••• | |
| _ | Community health | | | | | | | | |
| J | improvement services and | | | | | | | | |
| | community benefit operations | | | | | | | | |
| | (from Worksheet 4) 46 , 649 . 46 , 649 . | | | | | | | .10 | ક્ર |
| f | f Health professions education | | | | | | | | |
| | (from Worksheet 5) | | | 8,576. | | 8,576. | | .02 | ક |
| g | g Subsidized health services | | | | | | | | |
| | (from Worksheet 6) | | | 2328880. | 1804188. | 524,692. | 1 | .17 | ક |
| h | Research (from Worksheet 7) | | | | | | | | |
| i | Cash and in-kind contributions | | | | | | | | |
| | for community benefit (from | | | | | | | | • |
| | Worksheet 8) | | | 10. | 1004100 | 10. | | .00 | |
| | Total. Other Benefits | | | 2384115. | 1804188. | • | | .29 | |
| k | Total. Add lines 7d and 7j | | | 13925109. | У⊿Уб⊿34• | 4628875. | ΙTΟ | .29 | ъ |

532091 11-05-15 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2015 BROOKS MEMORIAL HOSPITAL 16-0743301 Page
Part II Community Building Activities Complete this table if the organization conducted any community building activities during the

| | tax year, and describe in Par | t VI how its commu | ınity building activ | vities promote | d the hea | Ith of the | communities it serve | es. | | |
|------------|--|---|----------------------------------|---|----------------|----------------------------|----------------------------|-----------------|----------------------|----------------|
| | | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (C) Total community building expe | | (d) Direct setting reve | | , , | Percent tal expen | |
| 1 | Physical improvements and housing | (optional) | | building expe | ise | | building expense | + | | |
| | Economic development | | | | | | | + | | |
| _ <u>_</u> | Community support | | | | | | | | | |
| 4 | Environmental improvements | | | | | | | | | |
| 5 | Leadership development and | | | | | | | | | |
| | training for community members | | | | | | | | | |
| 6 | Coalition building | | | 1,17 | 73. | | 1,173 | • | .00 | ક |
| 7 | Community health improvement | | | | | | | | | |
| | advocacy | | | | | | | | | |
| 8_ | Workforce development | | | | | | | | | |
| 9 | Other | | | 1 1 1 1 | 72 | | 1 172 | | | |
| 10 | Total | | | 1,17 | /3. | | 1,173 | • | | |
| | rt III Bad Debt, Medicare, 8 | & Collection P | ractices | | | | | | V | Na |
| - | ion A. Bad Debt Expense | | | | | | | | Yes | No |
| 1 | Did the organization report bad deb | | | | | | | | | Х |
| _ | Statement No. 15? | | | | | | | 1 | | Λ |
| 2 | Enter the amount of the organization | · · · · · · · · · · · · · · · · · · · | | | | 2 | 651,942 | | | |
| 2 | methodology used by the organization Enter the estimated amount of the control of | | | | | 2 | 031,342 | - | | |
| 3 | patients eligible under the organizat | · · | • | | tho | | | | | |
| | methodology used by the organizati | | | | | | | | | |
| | for including this portion of bad deb | | | | | 3 | | | | |
| 4 | Provide in Part VI the text of the foo | | | | | | leht | | | |
| 7 | expense or the page number on wh | _ | | | | | iebt | | | |
| Sect | tion B. Medicare | ion this loothote is | contained in the a | attached iiriai | iciai state | ments. | | | | |
| 5 | Enter total revenue received from M | edicare (including l | DSH and IMF) | | | 5 | 7,339,895 | | | |
| 6 | Enter Medicare allowable costs of c | | | | | | 7,662,425 | - | | |
| 7 | Subtract line 6 from line 5. This is th | | | | | - | -322,530 | - | | |
| 8 | Describe in Part VI the extent to whi | | | | | | | - | | |
| Ū | Also describe in Part VI the costing | | | | | | | | | |
| | Check the box that describes the m | | aree deed to dete | arriano ario arri | ount ropo | | | | | |
| | Cost accounting system | X Cost to char | ge ratio | Other | | | | | | |
| Sect | ion C. Collection Practices | | _ | | | | | | | |
| 9a | Did the organization have a written of | debt collection poli | cy during the tax | year? | | | | 9a | Х | |
| | If "Yes," did the organization's collection | | | | | | | | | |
| | collection practices to be followed for pa | | | | | | | 9b | Х | |
| Pa | rt IV Management Compar | nies and Joint | Ventures (owned | d 10% or more by | officers, dire | ctors, truste | es, key employees, and phy | sicians - s | ee instru | ctions) |
| | (a) Name of entity | (b) Des | scription of primar | y T | (c) Organ | ization's | (d) Officers, direct- | (e) P | hysicia | ns' |
| | , | | tivity of entity | · | profit % | or stock | ors, trustees, or | pro | ofit % o | |
| | ownership % key employees' profit % or stock | | | | | | | stock ership | 07 | |
| | | | | | | | ownership % | OWI | ersnip | % 0 |
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| Part V | Facility Information | | | | | | | | | | |
|--------------|--|------------------------|----------|---------------------|-------------------|------|------|--------|-----|------------------|-----------|
| Section A. | Hospital Facilities | | _ | | Teaching hospital | ital | | | | | |
| list in orde | er of size, from largest to smallest) | _ | Jica | | _ | dsc | | | | | |
| | hospital facilities did the organization operate | oita | Surg | pit | jŧa | λ | یَج | | | | |
| during the | tax year? | osb | ∞ | ည် | l so | ess | acil | Ø | | | |
| | dress, primary website address, and state license number | l _icensed hospital | lica | Children's hospital | g | 300 | Ä | our | _ | | Facility |
| (and if a gr | roup return, the name and FIN of the subordinate hospital | Se | mec | <u>F</u> | Ę. | ä | arc | 4 h | the | | reporting |
| organizatio | oup return, the name and EIN of the subordinate hospital on that operates the hospital facility) | Ser | J. |]∺ |) a | l∺ | ese | 3-2 | ģ | Otto (-l'l) | group |
| | OKS MEMORIAL HOSPITAL | 그 | ğ | S | Ĕ | O | æ | Ш | Ш | Other (describe) | |
| | CENTRAL AVENUE | | | | | | | | | | |
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| ואטע | KIRK, NY 14048 | | | | | | | | | | |
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| | | X | X | | | | | Х | | RENAL DIALYSIS | |
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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group $\begin{tabular}{l} BROOKS & MEMORIAL & HOSPITAL \\ \end{tabular}$

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

| | | | Yes | No |
|-----|---|-----|-----|----|
| C | ommunity Health Needs Assessment | | | |
| 1 | Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the | | | |
| | current tax year or the immediately preceding tax year? | 1 | | X |
| 2 | Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or | | | |
| | the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C | 2 | | X |
| 3 | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a | | | |
| | community health needs assessment (CHNA)? If "No," skip to line 12 | 3 | Х | |
| | If "Yes," indicate what the CHNA report describes (check all that apply): | | | |
| a | | | | |
| b | | | | |
| c | Existing health care facilities and resources within the community that are available to respond to the health needs | | | |
| | of the community | | | |
| c | | | | |
| e | | | | |
| f | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority | | | |
| | groups | | | |
| ç | | | | |
| r | | | | |
| i | Information gaps that limit the hospital facility's ability to assess the community's health needs | | | |
| j | Other (describe in Section C) | | | |
| 4 | Indicate the tax year the hospital facility last conducted a CHNA: 20 13 | | | |
| 5 | In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad | | | |
| | interests of the community served by the hospital facility, including those with special knowledge of or expertise in public | | | |
| | health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the | | | |
| | community, and identify the persons the hospital facility consulted | 5 | Х | |
| 6a | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other | | | |
| | hospital facilities in Section C | 6a | Х | |
| b | Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," | | | |
| | list the other organizations in Section C | 6b | Х | |
| 7 | Did the hospital facility make its CHNA report widely available to the public? | 7 | Х | |
| | If "Yes," indicate how the CHNA report was made widely available (check all that apply): | | | |
| a | | | | |
| k | | | | |
| C | | | | |
| C | , | | | |
| 8 | Did the hospital facility adopt an implementation strategy to meet the significant community health needs | | | |
| | identified through its most recently conducted CHNA? If "No," skip to line 11 | 8 | | X |
| | Indicate the tax year the hospital facility last adopted an implementation strategy: 20 | | | |
| | Is the hospital facility's most recently adopted implementation strategy posted on a website? | 10 | | |
| | a If "Yes," (list url): | | | |
| | o If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? | 10b | | |
| 11 | Describe in Section C how the hospital facility is addressing the significant needs identified in its most | | | |
| | recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. | | | |
| | · · | | | |
| 12a | a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a | l ' | | 37 |
| | CHNA as required by section 501(r)(3)? | 12a | | X |
| | o If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? | 12b | | |
| C | If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 | | | |
| | for all of its hospital facilities? \$ | | | |

Part V Facility Information (continued)

| Financial | Assistance | Policy (| (FAP) |
|-----------|-----------------|----------|-------|
| | , 10010 tui 100 | , | , |

| Financial Assistance Policy (FAP) Name of hospital facility or letter of facility reporting group BROOKS MEMORIAL HOSPITAL | | | | |
|---|--|--------|---|--|
| | | | | |
| | Did the hospital facility have in place during the tax year a written financial assistance policy that: | | | |
| 13 | Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? | 13 | X | |
| | If "Yes," indicate the eligibility criteria explained in the FAP: | | | |
| а | | | | |
| | and FPG family income limit for eligibility for discounted care of | | | |
| b | | | | |
| C | | | | |
| d | | | | |
| e | 77 | | | |
| f | [V] | | | |
| 9 | | | | |
| h | Other (describe in Section C) Explained the basis for calculating amounts charged to patients? | 14 | х | |
| 14 15 | Explained the method for applying for financial assistance? | | X | |
| 13 | If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) | 13 | | |
| | explained the method for applying for financial assistance (check all that apply): | | | |
| а | v | | | |
| b | v | | | |
| D | or her application | | | |
| c | V - | | | |
| _ | about the FAP and FAP application process | | | |
| d | | | | |
| | of assistance with FAP applications | | | |
| е | | | | |
| 16 | Included measures to publicize the policy within the community served by the hospital facility? | 16 | Х | |
| | If "Yes," indicate how the hospital facility publicized the policy (check all that apply): | | | |
| а | The FAP was widely available on a website (list url): | | | |
| b | The FAP application form was widely available on a website (list url): HTTP://WWW.BROOKSHOSPITAL.ORG | | | |
| c | <u> </u> | | | |
| d | | | | |
| е | The FAP application form was available upon request and without charge (in public locations in the hospital | | | |
| | facility and by mail) | | | |
| f | | | | |
| | the hospital facility and by mail) | | | |
| g | Ter I | | | |
| h | | | | |
| i | Other (describe in Section C) | | | |
| Billi | ing and Collections | | | |
| | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial | \top | | |
| | assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon | | | |
| | non-payment? | 17 | Х | |
| 18 | Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax | | | |
| | year before making reasonable efforts to determine the individual's eligibility under the facility's FAP: | | | |
| а | | | | |
| b | Selling an individual's debt to another party | | | |
| c | Actions that require a legal or judicial process | | | |
| d | Other similar actions (describe in Section C) | | | |
| е | None of these actions or other similar actions were permitted | | | |

| Nan | ne of hospital facility or letter of facility reporting group BROOKS MEMORIAL HOSPITAL | | | | |
|--|--|-----|-----|----|--|
| | | | Yes | No | |
| 19 | Did the hospital facility or other authorized party perform any of the following actions during the tax year | | | | |
| | before making reasonable efforts to determine the individual's eligibility under the facility's FAP? | 19 | Х | | |
| | If "Yes," check all actions in which the hospital facility or a third party engaged: | | | | |
| а | V | | | | |
| b | | | | | |
| c | v | | | | |
| d | 77 | | | | |
| 20 | Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply): | | | | |
| а | X Notified individuals of the financial assistance policy on admission | | | | |
| b | 77 | | | | |
| c | V | lle | | | |
| d | TT. | | | | |
| | financial assistance policy | | | | |
| е | | | | | |
| f | | | | | |
| _ | cy Relating to Emergency Medical Care | | | | |
| | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care | | | | |
| | that required the hospital facility to provide, without discrimination, care for emergency medical conditions to | | | | |
| individuals regardless of their eligibility under the hospital facility's financial assistance policy? | | | | | |
| | If "No," indicate why: | | | | |
| а | The hospital facility did not provide care for any emergency medical conditions | | | | |
| b | | | | | |
| С | | | | | |
| d | | | | | |
| Cha | rges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) | | | | |
| 22 | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. | | | | |
| а | The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts | | | | |
| | that can be charged | | | | |
| b | The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating | | | | |
| | the maximum amounts that can be charged | | | | |
| С | The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged | | | | |
| d | Other (describe in Section C) | | | | |
| 23 | During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided | | | | |
| | emergency or other medically necessary services more than the amounts generally billed to individuals who had | | | | |
| | insurance covering such care? | 23 | | X | |
| | If "Yes," explain in Section C. | | | | |
| 24 | During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any | | | | |
| | service provided to that individual? | 24 | X | | |
| | If "Yes," explain in Section C. | | | | |

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

BROOKS MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 5: THE CHNA UTILIZED A THREE PRONGED APPROACH TO

GAUGE HEALTH ISSUES, INCLUDING INPUT FROM COMMUNITY MEMBERS, DATA FROM

NYSDOH AND OTHER HEALTH RESOURCES, AND INPUT FROM LOCAL CONTENT EXPERTS.

COMMUNITY MEMBERS:

THE LINK FOR THE SURVEY WAS WIDELY DISTRIBUTED THROUGH FACEBOOK, THE

CCDHHS WEBSITE, WAS FEATURED IN A PRESS RELEASE TO LOCAL NEWSPAPERS, AND

SENT ELECTRONICALLY TO A NUMBER OF EMPLOYEE AND COMMUNITY-BASED EMAIL

DISTRIBUTION LISTS. ALL CCCHPT PARTNERS PARTICIPATED IN ELECTRONIC

DISTRIBUTION OF THE SURVEY. THE WEB-BASED FORMAT SUCCESSFULLY REACHED

WHITE, MIDDLE CLASS, EMPLOYED, AND INSURED RESIDENTS. PAPER COPIES OF THE

SURVEY WERE MADE AVAILABLE THROUGHOUT THE COMMUNITY TO REACH SPECIAL

POPULATION GROUPS, WHO WERE LESS LIKELY TO RESPOND TO THE WEB-BASED

SURVEY.

IN ORDER TO OBTAIN INPUT FROM HARD TO REACH RESIDENTS, THE CCCHPT MADE EFFORTS TO TARGET THE FOLLOWING POPULATION GROUPS:

- * CHAUTAUQUA COUNTY'S NEW FEDERALLY QUALIFIED HEALTH CENTER THE

 CHAUTAUQUA CENTER B33 SERVES A PRIMARILY HISPANIC PATIENT POPULATION.

 CENTER STAFF ASSISTED PATIENTS IN FILLING OUT THE SURVEYS AND ALSO

 PROVIDED TRANSLATION SERVICES.
- * PAPER COPIES OF THE SURVEY WERE PROVIDED TO THE LOCAL AMISH POPULATION

 AT CANCER SERVICES PROGRAM CLINICS IN SHERMAN AND CLYMER, AND WERE ALSO

 SHARED BY EMPLOYEES WITH THEIR AMISH FRIENDS.
- * PAPER COPIES OF THE SURVEY WERE PROVIDED TO INMATES OF THE CHAUTAUQUA

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

COUNTY JAIL TO GAIN INPUT FROM INCARCERATED RESIDENTS. JAIL STAFF ASSISTED

IN THIS PROCESS BY ENCOURAGING PARTICIPATION AND PROVIDING ASSISTANCE WHEN

NECESSARY.

* PAPER COPIES OF THE SURVEY WERE AVAILABLE TO LOW-INCOME RESIDENTS IN

CCDHHS TEMPORARY ASSISTANCE OFFICES, THE REPRODUCTIVE HEALTH CLINICS, THE

FEDERALLY QUALIFIED HEALTH CENTER, HOSPITAL EMERGENCY ROOMS, AND MENTAL

HEALTH CLINICS.

COMMUNITY MEMBERS' PERCEPTIONS OF HEALTH ISSUES WERE ALSO GATHERED AT

THREE "COMMUNITY CONVERSATIONS" SPONSORED BY THE P2 COLLABORATIVE OF WNY

AND THE CHAUTAUQUA COUNTY HEALTH NETWORK. THESE CONVERSATIONS SPANNED

CHAUTAUQUA COUNTY'S GEOGRAPHIC AND CULTURAL SEPARATIONS, COVERING THE

"NORTH COUNTY" IN DUNKIRK, THE "SOUTH COUNTY" IN JAMESTOWN, AND THE "WEST

COUNTY" IN WESTFIELD.

EXPERTS CONSULTED:

A STAKEHOLDERS MEETING INVOLVED EXPERTS THROUGHOUT THE COUNTY, INCLUDING:

BROOKS MEMORIAL HOSPITAL - THERESA SCHRANTZ

CHAUTAUQUA ALCOHOL AND SUBSTANCE ABUSE COUNCIL - KATHLEEN COLBY

CHAUTAUOUA COUNTY DEPARTMENT OF HEALTH AND HUMAN SERVICES - JULIE

APPERSON, ANGELA SWARTZMAN, BREEANNE AGETT

CHAUTAUQUA COUNTY DEPARTMENT OF HEALTH AND HUMAN SERVICES, CANCER SERVICES

PROGRAM - DARLENE ROWE

CHAUTAUOUA COUNTY DEPARTMENT OF HEALTH AND HUMAN SERVICES, EARLY

INTERVENTION PROGRAM - DENISE NICHOLS

CHAUTAUQUA COUNTY DEPARTMENT OF MENTAL HYGIENE - BRIANA POST, PAT BRINKMAN

CHAUTAUQUA COUNTY HEALTH NETWORK - KERRI BROWN, ANN ABDELLA, JANET FORBES

CHAUTAUQUA LAKE CHILD CARE CENTER - BETH STARKS

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

CHAUTAUQUA OPPORTUNITIES INC. - TARRA JOHNSON, JEN IRWIN

DELPHI HEALTH CARE PARTNERS - MELISSA BOCK

EASTSIDE YMCA - MAX MARTIN

JAMESTOWN PSYCHIATRIC - SANDRA DOHL

JAMESTOWN TREATMENT COURT, 8TH JUDICIAL DISTRICT - CATHY NEWTON

LAKE ERIE REGIONAL HEALTH SYSTEM - SCOTT BUTLER, KIMBERLY MABEN

P2 OF WNY - MARISSA SLEVAR

THE CHAUTAUOUA CENTER - MIKE PEASE

WCA HOSPITAL - TONI DEANGELO, LINDA JOHNSON, ANDY O'BRIEN, MARY BOSEK

WESTFIELD MEMORIAL HOSPITAL - PATTY BALLMAN, KIM GREINER

YMCA OF JAMESTOWN - MEG PICKARD

BROOKS MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 6A: TLC HEALTH NETWORK

WCA HOSPITAL

WESTFIELD MEMORIAL HOSPITAL

BROOKS MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 6B: CHAUTAUQUA COUNTY DEPARTMENT OF HEALTH AND

HUMAN SERVICES

CHAUTAUQUA COUNTY HEALTH NETWORK (CCHN)

P2 COLLABORATIVE OF WNY

THE CHAUTAUQUA CENTER

CHAUTAUQUA COUNTY DEPARTMENT OF MENTAL HYGIENE

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

BROOKS MEMORIAL HOSPITAL:

SUPPORT GROUP FOR DIABETICS.

PART V, SECTION B, LINE 11: NEEDS IDENTIFIED:

- 1. PREVENT CHRONIC DISEASE; FOCUS OBESITY IN ADULTS & CHILDREN.

 BROOKS MEMORIAL HOSPITAL'S DIETITIAN TAKES REFERRALS FROM PHYSICIANS,

 PROVIDING A FULL ASSESSMENT AND NUTRITIONAL EDUCATION TO OUTPATIENTS. THE

 DIETITIAN ALSO ATTENDS LOCAL HEALTH FAIRS AND PROVIDES NUTRITIONAL

 INFORMATION. THE HOSPITAL'S DIABETIC COUNSELOR FACILITATES A MONTHLY
- 2. PROMOTE HEALTH WOMEN, INFANTS & CHILDREN; FOCUS PRECONCEPTION AND REPRODUCTIVE HEALTH, AND MATERNAL AND INFANT HEALTH.
- THE BROOKS MEMORIAL HOSPITAL DIRECTOR OF OBSTETRICS CONDUCTS EXPECTANT

 PARENT CLASSES 4 TIMES A YEAR. SHE IS ALSO A CERTIFIED LACTATION COUNSELOR

 AND WORKS WITH THE COUNTY TO PROMOTE BREAST FEEDING. THE HOSPITAL HAS

 WORKED WITH NEW YORK STATE TO ENSURE HEARING SCREENINGS ARE DONE ON

 NEWBORNS, AND WAS RECOGNIZED FOR THE HIGH COMPLETION PERCENTAGE FOR THESE

 TESTS.
- 3. PROMOTE MENTAL HEALTH AND PREVENT SUBSTANCE ABUSE; FOCUS STRENGTHEN INFRASTRUCTURE ACROSS SYSTEMS.
- BROOKS MEMORIAL HOSPITAL HAS WORKED WITH CHAUTAUQUA ALCOHOLISM & SUBSTANCE
 ABUSE COUNCIL WITH APPLICATION FOR A GRANT TO TREAT SUBSTANCE ABUSE ON
 MENTAL HEALTH DIAGNOSES SEEN IN THE EMERGENCY ROOM. PATIENTS SEEN IN THE
 ER RECEIVE REFERRALS FOR FURTHER TREATMENT/COUNSELING.

BROOKS MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 19D: USE AN EARLY OUT THIRD PARTY TO CONTACT

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

| PATIENTS BY TELEPHONE AFTER ACCOUNTS ARE OVER 60 DAYS. ACCOUNTS ARE |
|---|
| RETURNED TO THE HOSPITAL FOR DISPOSITION. |
| |
| |
| BROOKS MEMORIAL HOSPITAL: |
| PART V, SECTION B, LINE 22D: THE MAXIMUM AMOUNT A PATIENT WILL BE CHARGED |
| IS DETERMINED BASED ON THE HIGHER OF: MEDICARE RATES, MEDICAID RATES, OR |
| RATES PAID BY THE HIGHEST VOLUME COMMERCIAL PAYOR BASED ON THE TYPE OF |
| SERVICE PROVIDED. |
| |
| |
| BROOKS MEMORIAL HOSPITAL: |
| PART V, SECTION B, LINE 24: PATIENTS WHO DO NOT APPLY FOR FINANCIAL |
| ASSISTANCE OR REQUEST A REDUCTION TO THEIR BILL WILL BE CHARGED THE GROSS |
| CHARGE FOR SERVICES PROVIDED. |
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| Schedule H (Form 990) 2015 BROOKS HEHIOKETTE HOSE ITTE | 10 0743301 Fage 6 |
|--|---|
| Part V Facility Information (continued) | |
| Section D. Other Health Care Facilities That Are Not Licensed, Registered, or | Similarly Recognized as a Hospital Facility |
| | |
| (list in order of size, from largest to smallest) | |
| | |
| How many non-hospital health care facilities did the organization operate during the | e tax year? |
| Thow many normospital nearth eart facilities and the organization operate during the | tan your: |
| | |
| N | T (F 39 (1 3) |
| Name and address | Type of Facility (describe) |
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Part VI | Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9h
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C:

THE USE OF SIGNIFICANT ASSETS TO BE TAKEN INTO ACCOUNT IN DETERMINING THE AMOUNT A PATIENT WILL PAY FOR MEDICAL SERVICES WILL APPLY ONLY TO THOSE PATIENTS WHOSE INCOME EXCEEDS 150% OF THE FEDERAL POVERTY GUIDELINES. THE NEXT STEP WILL BE TO DETERMINE IF A PATIENT HAS ANY AVAILABLE ASSETS, WHICH CAN BE USED TO SATISFY OUTSTANDING MEDICAL EXPENSES. THOSE TOTAL AVAILABLE ASSETS WILL INCLUDE, BUT NOT BE LIMITED TO, ASSETS IDENTIFIED AS CASH AND THOSE CONVERTIBLE TO CASH AND UNNECESSARY FOR THE PATIENT'S NORMAL LIVING EXPENSES. THE PATIENT'S TOTAL ASSETS TO BE CONSIDERED FOR PAYMENT WILL BE EXPECTED TO BE APPLIED TO THE MEDICAL SERVICES BASED ON THE TABLE THAT FOLLOWS THIS PARAGRAPH. THE REMAINING MEDICAL EXPENSE BALANCE WILL BE DISCOUNTED ACCORDING TO THE PATIENT'S ELIGIBILITY DETERMINATION IN SECTION (II). IF THE % OF THE FEDERAL POVERTY INCOME GUIDELINES IS 300% OR LESS THE MAXIMUM AMOUNT OF ASSETS TO BE USED FOR THE PAYMENT OF AN INDIVIDUAL ACCOUNT WILL NOT EXCEED THE "HIGHEST VOLUME PAYOR", AS DEFINED BY NEW YORK STATE PUBLIC HEALTH LAWS OF 2006 CHAPTER 57 SECTION 2807-K SUBDIVISION 9-A, AMOUNT FOR THAT ACCOUNT. ASSETS NOT "PATIENT'S" INCLUDED IN THIS DETERMINATION WILL BE THE: RESIDENCE,

Part VI | Supplemental Information (Continuation)

HELD IN A TAX-DEFERRED OR COMPARABLE RETIREMENT SAVINGS ACCOUNT, COLLEGE SAVINGS ACCOUNTS, OR VEHICLES USED REGULARLY BY A PATIENT OR IMMEDIATE FAMILY MEMBERS. ASSETS NOT UNDER CONSIDERATION AS A SOURCE OF AVAILABLE ASSETS, SUCH AS, THE PRIMARY RESIDENCE ARE SUBJECT TO ANY LEGAL ACTION THAT DOES NOT FORCE THE SALE OR FORECLOSURE OF SUCH PROPERTIES. THE PATIENT'S TOTAL AVAILABLE ASSETS WILL BE REDUCED ACCORDING TO THE NEW YORK STATE ASSET LEVELS TO ARRIVE AT THE TOTAL ASSETS TO BE CONSIDERED.

| NEW YORK STATE GUIDELINES (| THESE LEVELS ARE PUBLISHED BY NYS ANNUALLY) |
|-----------------------------|---|
| HOUSEHOLD SIZE | ASSET LEVELS |
| 1 | \$11,770 |
| 2 | \$15,930 |
| 3 | \$20,090 |
| 4 | \$24,250 |
| 5 | \$28,410 |
| 6 | \$32,570 |
| 7 | \$36,730 |
| 8 | \$40,890 |
| 9 | \$45,050 |
| 10 | \$49,210 |
| EACH ADDITIONAL PERSON | \$ 4,160 |

| BDUUKG | MEMODTAT. | HOSPTTAI. |
|--------|-----------|-----------|

| TOTAL ASSETS CONSIDERED | EXPECTED | ક્ર | OF | ASSETS | то | BE | USED | FOR | PAYMENT |
|-------------------------|----------|-----|----|--------|----|----|------|-----|---------|
| < \$ 1,000 | 10% | | | | | | | | |
| \$ 1,000 - \$ 2,000 | 15% | | | | | | | | |
| \$ 2,001 - \$ 3,000 | 20% | | | | | | | | |
| \$ 3,000 - \$ 5,000 | 25% | | | | | | | | |
| | | | | | | | | | |

| Part VI Supplemental Information | (Continuation) | _ |
|----------------------------------|----------------|---|
| \$ 5,001 - \$ 7,500 | 30% | |
| \$ 7,501 - \$10,000 | 40% | |
| \$10,001 - \$25,000 | 50% | |
| \$25,001 - NO LIMIT | 60% | |
| | | |

THE MAXIMUM CHARGE AMOUNT AS DESCRIBED ABOVE WILL BE ADJUSTED ACCORDING TO THE FEDERAL POVERTY GUIDELINES INCOME LEVELS AS FOLLOWS:

- 0% TO 100% OF THE FPL WILL BE REDUCED TO THE LESSER OF THE "NOMINAL PAYMENT AMOUNT" OR THE MAXIMUM CHARGE AMOUNT.
- 101% TO 150% OF THE FPL WILL BE REDUCED ON A SLIDING SCALE NOT TO EXCEED 20% OF THE MAXIMUM CHARGE AMOUNT, BUT NOT LESS THAN THE "NOMINAL PAYMENT AMOUNT" UNLESS THE MAXIMUM CHARGE AMOUNT IS LOWER.
- 151% TO 250% OF THE FPL WILL BE REDUCED ON A SLIDING SCALE INCREASING FROM THE 20% TO 100% OF THE MAXIMUM CHARGE AMOUNT, BUT NOT LESS THAN THE "NOMINAL PAYMENT AMOUNT" UNLESS THE MAXIMUM CHARGE AMOUNT IS LOWER.
- 251% TO 300% OF THE FPL THE CHARGE WILL BE EQUAL TO THE MAXIMUM CHARGE AMOUNT.
- 301% TO UNLIMITED % WILL RESULT IN THE BROOKS MEMORIAL HOSPITAL STANDARD CHARGE AMOUNT FOR THAT SERVICE REDUCED BY 25%, BUT NOT LESS THAN THE MAXIMUM CHARGE AMOUNT FOR THAT TYPE OF SERVICE.

PART I, LINE 7:

RCC USED AS CALCULATED IN WORKSHEET 2.

PART I, LINE 7, COLUMN (F):

THE BAD DEBT EXPENSE INCLUDED ON FORM 990, PART IX, LINE 25(A),

BUT SUBTRACTED FOR PURPOSES OF CALCULATING THE PERCENTAGE IN

THIS COLUMN IS \$ 1,685,242.

PART II, COMMUNITY BUILDING ACTIVITIES:

BROOKS MEMORIAL HOSPITAL ACTIVELY PARTICIPATES IN LOCAL INITIATIVES

INVOLVING THE RURAL HEALTH CONSORTIUM AND CHAUTAUQUA COUNTY HEALTH

NETWORK. AS A PARTICIPANT IN THESE ORGANIZATIONS THE HOSPITAL IS ABLE TO

ASSESS NEED, IMPLEMENT PROGRAMS AND INTERVENTIONS AND FACILITATE COMMUNITY

BUILDING AROUND EMERGING HEALTH RELATED ISSUES TO IMPROVE HEALTH OUTCOMES

FOR LOCAL AND UNDERSERVED COMMUNITIES.

PART III, LINE 2:

RCC USED AS CALCULATED IN WORKSHEET 2 FOR PART III, LINE 2 TO CALCULATE
BAD DEBT COST.

PATIENT PAYMENTS AND DISCOUNTS ARE NOT COUNTED TOWARD BAD DEBT IF POSTED

PRIOR TO AN ACCOUNT BEING TRANSFERRED TO BAD DEBT. ONCE IN BAD DEBT,

PATIENT PAYMENTS AND DISCOUNTS ARE USED TO REDUCE BAD DEBT.

PART III, LINE 3:

THERE WERE NO PATIENTS TURNED OVER TO BAD DEBT WHO QUALIFIED FOR CHARITY CARE.

PATIENTS ELIGIBLE FOR CHARITY CARE WHO OWED BALANCES WERE NOT TURNED OVER
TO BAD DEBT EVEN THOUGH THEY DID NOT PAY THEIR BALANCES.

BAD DEBTS ARE INCLUDED AS A COMMUNITY BENEFIT COST BECAUSE A HIGH

PROPORTION OF BAD DEBT DERIVES FROM PATIENTS WHO ARE NOT ABLE TO PAY FOR

SERVICES AND THAT THE PROVISION OF SUCH SERVICES AT A LOSS CONSTITUTES A

FORM OF COMMUNITY BENEFIT. IT IS DIFFICULT FOR A HOSPITAL TO DISTINGUISH

THESE PATIENTS WHO FAIL TO RESPOND TO ANY COMMUNICATION AND/OR EFFORT TO

DETERMINE ELIGIBILITY FOR CHARITY CARE.

PART III, LINE 4:

FOOTNOTE TO AUDITED FINANCIAL STATEMENTS: PATIENT ACCOUNTS RECEIVABLE ARE REDUCED BY AN ALLOWANCE FOR DOUBTFUL ACCOUNTS. IN EVALUATING THE COLLECTIBILITY OF PATIENT ACCOUNTS RECEIVABLE, THE HOSPITAL ANALYZES ITS PAST HISTORY AND IDENTIFIES TRENDS FOR EACH OF ITS MAJOR PAYOR SOURCES OF REVENUE TO ESTIMATE THE APPROPRIATE ALLOWANCE FOR DOUBTFUL ACCOUNTS AND PROVISION FOR BAD DEBTS. MANAGEMENT REGULARLY REVIEWS DATA ABOUT THESE MAJOR PAYOR SOURCES OF REVENUE IN EVALUATING THE SUFFICIENCY OF THE ALLOWANCE FOR DOUBTFUL ACCOUNTS. FOR RECEIVABLES ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY COVERAGE, THE HOSPITAL ANALYZES CONTRACTUALLY DUE AMOUNTS AND PROVIDES AN ALLOWANCE FOR DOUBTFUL ACCOUNTS AND A PROVISION FOR BAD DEBTS, IF NECESSARY (FOR EXAMPLE, FOR EXPECTED UNCOLLECTIBLE DEDUCTIBLES AND COPAYMENTS ON ACCOUNTS FOR WHICH THE THIRD-PARTY PAYOR HAS NOT YET PAID, OR FOR PAYORS WHO ARE KNOWN TO HAVE FINANCIAL DIFFICULTIES THAT MAKE THE REALIZATION OF AMOUNTS DUE UNLIKELY). FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS (WHICH INCLUDES BOTH PATIENTS WITHOUT INSURANCE AND PATIENTS WITH DEDUCTIBLE AND COPAYMENT BALANCES DUE FOR WHICH THIRD-PARTY COVERAGE EXISTS FOR PART OF THE BILL), THE HOSPITAL RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS IN THE PERIOD OF SERVICE ON THE BASIS OF ITS PAST EXPERIENCE, WHICH INDICATES THAT MANY PATIENTS ARE UNABLE OR UNWILLING TO PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE. THE DIFFERENCE BETWEEN THE STANDARD RATES (OR THE DISCOUNTED RATES IF NEGOTIATED) AND THE AMOUNTS ACTUALLY COLLECTED AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN EXHAUSTED IS CHARGED OFF AGAINST THE ALLOWANCE FOR DOUBTFUL ACCOUNTS.

PART III, LINE 8:

THE ALLOWABLE MEDICARE COSTS WERE TAKEN DIRECTLY FROM COST REPORT

Part VI | Supplemental Information (Continuation)

WORKSHEET D. IRS REV. RUL. 69-545, WHICH ESTABLISHED THE COMMUNITY BENEFIT STANDARD FOR NONPROFIT HOSPITALS, STATES THAT IF A HOSPITAL SERVES

PATIENTS WITH GOVERNMENT HEALTH BENEFITS, INCLUDING MEDICARE, THEN THIS IS

AN INDICATION THAT THE HOSPITAL OPERATES TO PROMOTE THE HEALTH OF THE

COMMUNITY. THIS IMPLIES THAT TREATING MEDICARE PATIENTS IS A COMMUNITY BENEFIT.

IN THIS COMMUNITY, MEDICARE IS THE LARGEST PAYER, AND THE HOSPITAL MUST

ACCEPT THESE PATIENTS REGARDLESS OF WHETHER THEY MAKE A SURPLUS OR DEFICIT

FROM PROVIDING SUCH SERVICES. IF THE MEDICARE PARTICIPATION IS PREMISED ON

THIS FACT, THEN PROVIDING MEDICARE SERVICES PROMOTES ACCESS TO HEALTHCARE

SERVICES WHICH IS A COMMUNITY BENEFIT.

THERE ARE A NUMBER OF LOW-INCOME CONSUMERS RECEIVING MEDICARE.

THE ELDERLY ARE OFTEN AN UNDERSERVED POPULATION WHO EXPERIENCE ISSUES WITH

ACCESS TO HEALTHCARE SERVICES. WITHOUT TAX-EXEMPT HOSPITALS PROVIDING

MEDICARE SERVICES, CMS WOULD BEAR THE BURDEN OF DIRECTLY PROVIDING

SERVICES TO THE ELDERLY.

MEDICARE PAYMENT ANOMALIES MAY BE PRESENT IN SOME STATES SO EVEN VERY

EFFICIENT HOSPITALS ARE UNABLE TO AVOID LOSSES. THUS, LOSSES MAY NOT BE

INDICATIVE OF INEFFICIENCY BUT RATHER PROVISION OF A COMMUNITY BENEFIT.

PART III, LINE 9B:

A PATIENT WHO IS APPROVED FOR FINANCIAL ASSISTANCE IS ELIGIBLE FOR A

PERIOD OF 6 MONTHS FROM THE DATE OF NOTIFICATION. ALL ACCOUNTS FOR THE

PATIENT, COVERED BY THE APPLICATION AND DURING THE ELIGIBILITY PERIOD,

WILL BE ADJUSTED BASED ON THE LEVEL OF FINANCIAL ASSISTANCE AWARDED. ANY

PAYMENTS RECEIVED FROM THE PATIENT ON ACCOUNTS COVERED BY THE APPLICATION

OR DURING THE ELIGIBILITY PERIOD WILL BE REFUNDED BASED ON THE LEVEL OF

FINANCIAL ASSISTANCE AWARDED.

PART VI, LINE 2:

THE HOSPITAL PARTICIPATES WITH OTHER HEALTHCARE PROVIDERS AND INTERESTED

PARTIES IN THE CHAUTAUQUA COUNTY COMMUNITY HEALTH PLANNING TEAM (CCCHPT),

THE CHAUTAUQUA COUNTY HEALTH NETWORK AND THE CHAUTAUQUA HEALTH ACTION TEAM

TO ASSESS THE NEED REGIONALLY. IN 2013 AN EXTENSIVE COMMUNITY HEALTH

NEEDS ASSESSMENT WAS PERFORMED. SEE SECTION V, PARTS B AND C FOR

ADDITIONAL INFORMATION ON THE CHNA.

THE HOSPITAL ALSO UTILIZES PATIENT SATISFACTION SURVEY TOOLS AND LOCAL PUBLIC INFORMATION PERTAINING TO POPULATION CHARACTERISTICS AND HEALTH STATUS.

PART VI, LINE 3:

- 1. INFORMATION ABOUT THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY IS

 PROVIDED UPON ADMISSION, IS POSTED ON THE HOSPITAL WEBSITE, THROUGHOUT THE

 HOSPITAL, AND PROVIDED THROUGH THE CHAUTAUQUA COUNTY HEALTH NETWORK. STAFF

 IN THE HOSPITAL HAVE ALSO BEEN IN-SERVICED ABOUT THE FINANCIAL ASSISTANCE

 PROGRAM SO THAT THEY CAN PROVIDE INFORMATION TO PATIENTS AS WELL.
- 2. BROOKS MEMORIAL HOSPITAL HAS ARRANGED WITH AN AGENCY TO FACILITATE

 ENROLLING IN THE MEDICAID PROGRAM. THE AGENCY WILL PROVIDE EDUCATION,

 ASSISTANCE IN COMPLETING THE APPLICATION, AND REPRESENT THE PATIENT AT THE

 MEDICAID AGENCY. IN ADDITION, THE AGENCY ASSISTS WITH ENROLLMENT THROUGH

 THE STATE'S INSURANCE EXCHANGE SITE.
- 3. FINANCIAL ASSISTANCE PROGRAM BROOKS MEMORIAL HOSPITAL CONTINUES TO
 EDUCATE AND PROVIDE FINANCIAL ASSISTANCE OPTIONS FOR THOSE THAT ARE
 UNINSURED OR UNABLE TO PAY. IN ADDITION TO THE HOSPITAL'S OWN FINANCIAL
 ASSISTANCE POLICY BROCHURE, BUSINESS OFFICE PERSONNEL WILL CONTINUE TO
 DISTRIBUTE BROCHURES DEVELOPED BY CCHN TO ASSIST THE UNINSURED OR

Part VI | Supplemental Information (Continuation)

UNDERINSURED TO FIND AFFORDABLE HEALTHCARE. PATIENT FINANCIAL SERVICES

STAFF WILL CONTINUE TO BE EDUCATED REGARDING ALL AVAILABLE ASSISTANCE IN

OBTAINING HEALTH INSURANCE.

PART VI, LINE 4:

THE HOSPITAL'S PRIMARY SERVICE AREA IS NORTHERN CHAUTAUQUA COUNTY IN NEW YORK AND INCLUDES THE CITY & TOWN OF DUNKIRK, VILLAGES OF FREDONIA,

BROCTON, CASSADAGA, FORESTVILLE, AND THE TOWNS OF POMFRET, PORTLAND,

STOCKTON, SHERIDAN, AND ARKWRIGHT. THE SECONDARY SERVICE AREA INCLUDES THE TOWNS OF HANOVER, CHERRY CREEK, VILLENOVA AND WESTFIELD. 44% OF THE POPULATION RESIDES IN RURAL AREAS.

IN THE COUNTY, 18.5% OF THE POPULATION IS 65 AND OLDER. THE AFRICAN

AMERICAN POPULATION IS 2.7% OF TOTAL POPULATION AND THE HISPANIC

POPULATION IS 7.2% OF THE TOTAL POPULATION. 7.6% OF THE POPULATION'S

PRIMARY LANGUAGE IS NOT ENGLISH. PERSONS UNDER THE AGE OF 65 WITHOUT

HEALTH INSURANCE COMPRISE 7.9% OF THE TOTAL POPULATION.

PART VI, LINE 5:

THE BOARD OF TRUSTEES IS A COMMUNITY BOARD, MADE UP ENTIRELY OF CIVIC AND COMMUNITY LEADERS, WHO SERVE VOLUNTARILY. THE BOARD APPOINTS THE CEO, APPROVES BUDGETS, DEVELOPS STRATEGIC PLANS AND PROVIDES OVERSIGHT FOR THE HOSPITAL IN GENERAL. POTENTIAL CONFLICT OF INTEREST BETWEEN BOARD MEMBERS AND THE HOSPITAL ARE REVIEWED ANNUALLY.

THE HOSPITAL'S MEDICAL STAFF IS COMPRISED OF QUALIFIED PHYSICIANS FROM
WITHIN THE COMMUNITY. THE HOSPITAL CONTRACTS DIRECTLY ONLY FOR EMERGENCY
ROOM PHYSICIANS, A PATHOLOGIST, A RADIOLOGIST, AN ANESTHESIOLOGIST AND
HOSPITALIST PHYSICIANS, BUT DOES NOT EMPLOY ANY PHYSICIANS.

THE HOSPITAL OPERATES A FULL-TIME EMERGENCY ROOM OPEN TO ALL PATIENTS,

REGARDLESS OF THEIR ABILITY TO PAY. PATIENTS COME TO THE EMERGENCY ROOM

BY THEIR OWN TRANSPORTATION OR BY AMBULANCE FROM EITHER A LOCAL FIRE

DEPARTMENT OR AN INDEPENDENT AMBULANCE BUSINESS THAT SERVES THE ENTIRE

COUNTY. IN ORDER TO ENSURE 24 HOUR PHYSICIAN COVERAGE IN THE ER, THE

HOSPITAL PROVIDES A SUBSIDY TO THE ER PHYSICIAN GROUP. NON EMERGENCY CARE

IS PROVIDED BASED UPON PHYSICIAN ORDERS TO ALL PATIENTS, REGARDLESS OF

THEIR ABILITY TO PAY.

SURPLUS FUNDS ARE INVESTED IN MEDICAL EQUIPMENT UPGRADES AND NEW

TECHNOLOGIES THROUGH A CAPITAL BUDGET PROCESS. THERE ARE NO "OWNERS" OR

STOCKHOLDERS SO NO SURPLUS FUNDS ARE PAID OUT TO OWNERS OR STOCKHOLDERS.

THE HOSPITAL WORKS TO ENSURE AN ADEQUATE BLOOD SUPPLY IN THE COMMUNITY AND SURROUNDING AREAS BY HOSTING MONTHLY BLOOD DRIVES IN COOPERATION WITH THE COMMUNITY BLOOD BANK.

SOME YEARS AGO THE HOSPITAL IDENTIFIED THE NEED FOR DIALYSIS IN THE

COMMUNITY. IN 2009 THE HOSPITAL REPLACED THE EXISTING 10 STATIONS AND

ADDED 4 ADDITIONAL STATIONS AS THE TARGETED POPULATION CONTINUES TO GROW.

THIS SERVICE OPERATES AT A LOSS, YET THE HOSPITAL CONTINUES TO PROVIDE

THIS SERVICE.

THE HOSPITAL STRIVES TO IMPROVE THE QUALITY OF PATIENT CARE BY A VARIETY OF ACCREDITATIONS, SURVEYS AND BENCHMARKS INCLUDING:

THE HOSPITAL IS ACCREDITED THROUGH DNV, THE AMERICAN COLLEGE OF RADIOLOGY
FOR MAMMOGRAPHY, MRI, CT SCAN, NUCLEAR MEDICINE AND ULTRASOUND, AND THE

532271

Part VI | Supplemental Information (Continuation)

AMERICAN ASSOCIATION OF CARDIOVASCULAR AND PULMONARY REHABILITATION FOR

THE CARDIAC REHABILITATION DEPARTMENT. IN 2014, THE HOSPITAL RECEIVED

ACCREDITATION FOR THE SLEEP LAB.

THE HOSPITAL TAKES A PROACTIVE APPROACH TO THE PREVENTION OF

HOSPITAL-ACQUIRED INFECTIONS, INCLUDING:

- INSTITUTION WIDE PROGRAM TO PROMOTE EFFECTIVE HAND WASHING
- INSTITUTION WIDE PROGRAM TO REDUCE CATHETER RELATED URINARY TRACT

INFECTIONS

- INSTITUTION WIDE PROGRAM TO REDUCE CENTRAL LINE INFECTIONS
- INSTITUTION WIDE PROGRAM TO REDUCE VENTILATOR-ASSOCIATED INFECTIONS

THE HOSPITAL MEETS OR EXCEEDS NATIONAL AND STATE BENCHMARKS FOR THE USE OF ANTIBIOTICS RELATED TO SURGERY.

THE HOSPITAL EXCEEDS NATIONAL AND STATE BENCHMARKS FOR THE PREVENTION OF BLOOD CLOTS AFTER SURGERY.

THE HOSPITAL UTILIZES BAR CODE MEDICATION ADMINISTRATION TO

REDUCE/ELIMINATE MEDICATION ERRORS.

THE HOSPITAL USES PATIENT SURVEYS THROUGH BOTH PRESS GANEY AND HCAHPS.

AREAS THAT MEASURED BELOW AVERAGE ARE REVIEWED WEEKLY AND BEING ADDRESSED

THROUGH:

- HOURLY ROUNDING
- PRE-OPERATIVE JOINT EDUCATION CLASSES
- SURGICAL AMBASSADOR PROGRAM
- POST DISCHARGE CALLS TO ASSURE PATIENTS UNDERSTAND THEIR MEDICATION

INSTRUCTIONS

CUSTOMER SERVICE TRAINING

| Part VI Supplemental Information (Continuation) |
|--|
| Tart VI Supplemental information (Continuation) |
| PART VI, LINE 6: |
| BROOKS MEMORIAL HOSPITAL IS THE ONLY HOSPITAL WITHIN LAKE ERIE REGIONAL |
| HEALTH SYSTEM BUT WORKS CLOSELY WITH COMMUNITY ORGANIZATIONS BOTH IN |
| DETERMINING THE HEALTH NEEDS OF THE COMMUNITIES SERVED AS WELL AS DECIDING |
| HOW BEST TO MEET THESE NEEDS. OFFICIALS FROM THE HOSPITAL HAVE BEEN |
| SELECTED TO WORK ON VARIOUS PROJECTS TO FURTHER THIS CAUSE, INCLUDING |
| RESEARCING COMMUNITY HEALTH NEEDS, WORKING WITH LOCAL HEALTH ORGANIZATIONS |
| THROUGHOUT THE COUNTY AND BEYOND, DEVELOPING A FREE COMMUNITY WELLNESS |
| PROGRAM CALLED HEALTHQUEST WNY, PROMOTING HEALTHQUEST WNY AND OTHER HEALTH |
| RELATED EVENTS, DEVELOPING AND PROMOTING HEALTHY LIFESTYLE CLASSES AT OUR |
| FACILITIES, REACHING OUT TO IDENTIFIED POPULATIONS OF NEED, AND MORE. |
| |
| PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT: |
| NY |
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SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

BROOKS MEMORIAL HOSPITAL

Employer identification number 16-0743301

| ta Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel | No |
|--|-------------|
| Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel | |
| Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel | |
| Travel for companions | |
| Tax indemnification and gross-up payments Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a? Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee Uring the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment? Dearticipate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? The Participate in, or receive payment from, an equity-based compensation arrangement? The Participate in, or receive payment from, an equity-based compensation arrangement? The Participate in, or receive payment from, an equity-based compensation arrangement? The Participate in, or receive payment from, an equity-based compensation arrangement? The Participate in, or receive payment from, an equity-based compensation arrangement? The Participate in, or receive payment from, an equity-based compensation arrangement? The Participate in, or receive payment from, an equity-based co | |
| Discretionary spending account Personal services (e.g., maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment? Departicipate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain. 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee X Written employment contract Compensation survey or study Form 990 of other organizations X Approval by the board or compensation committee | |
| reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | |
| reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | |
| Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a? Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Independent compensation consultant Compensation survey or study Form 990 of other organizations During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a? Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Independent compensation consultant Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Independent compensation consultant Compensation survey or study Form 990 of other organizations During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filling organization or a related organization: Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| Compensation committee Independent compensation consultant Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| Independent compensation consultant Form 990 of other organizations Approval by the board or compensation committee 4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| Form 990 of other organizations X Approval by the board or compensation committee 4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| 4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filling organization or a related organization: a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| organization or a related organization: a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| organization or a related organization: a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | 77 |
| If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | X |
| Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | X |
| 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | |
| | |
| contingent on the revenues of: | |
| e. The experimental Property of the Control of the | X |
| | <u>X</u> |
| 2 / why rotation digarination. | X_ |
| If "Yes" to line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | X |
| | X |
| contingent on the net earnings of: a The organization? 6a | X |
| | |
| b Any related organization? If "Yes" on line 6a or 6b, describe in Part III. | X |
| 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments | |
| | X |
| 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | X X |
| | X |
| 9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in | х х х |
| | X X |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | (B) Breakdown of W-2 and/or 1099-MISC compensation | | | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns | (F) Compensation in column (B) |
|---------------------------------|--|-------------------------------------|---|-----------------------------------|-------------------------|----------------------|---|
| (A) Name and Title | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | benefits | (B)(i)-(D) | reported as deferred on prior Form 990 |
| (1) JEFFREY MORGAN (i) | 241,260. | 0. | 0. | 12,137. | 6,609. | 260,006. | 0. |
| VP FINANCE/CFO (ii) | 0. | 0. | 0. | 0. | 0. | | 0. |
| (2) A. JACK DAVIS (i) | 170,261. | 0. | 0. | 8,513. | 823. | 179,597. | 0. |
| VP ADMINISTRATIVE SERVICES (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (3) JODI WITHERELL (i) | 163,684. | 0. | 0. | 8,403. | 9,356. | 181,443. | 0. |
| VP QUALITY/SAFETY (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (4) JONATHAN LAWRENCE (i) | 130,079. | 0. | 0. | 6,355. | 242. | 136,676. | 0. |
| FORMER CEO (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (i) | | | | | | | |
| (ii) | | | | | | | |
| (i) | | | | | | | |
| (ii) | | | | | | | |
| (i) | | | | | | | |
| (ii) | | | | | | | |
| (i) | | | | | | | |
| (ii) | | | | | | | |
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| (ii) | | | | | | | |
| (i) (ii) | | | | | | | |
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| (i) (ii) | | | | | | | |
| (i) | | | | | | | |
| (i) | | | | | | | |
| (i) | | | | | | | |
| (ii) | | | | | | | |

| Part III Supplemental Information |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. |
| PART I, LINE 4A: |
| SEVERANCE PAYMENTS TO JONATHAN LAWRENCE TOTALED \$128,484 IN 2015. |
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SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. ► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. OMB No. 1545-0047 Open to Public Inspection

Name of the organization

BROOKS MEMORIAL HOSPITAL

Employer identification number 16-0743301

| PART III, LINE I |
|---|
| MISSION |
| TO SERVE OUR COMMUNITIES BY PROVIDING ACCESS TO HIGH QUALITY |
| PERSONALIZED HEALTHCARE |
| |
| VISION |
| OUR VISION IS TO BE A MODEL HEALTH CENTER BY CONTINUALLY LEARNING AND |
| PROVIDING EXTRAORDINARY CARE IN ALL ITS DIMENSIONS: |
| |
| CLINICAL EXCELLENCE: WE WILL DELIVER THE BEST CLINICAL CARE IN A |
| CONSISTENT, INTEGRATED WAY. |
| PATIENT ENGAGEMENT: WE WILL PROVIDE A COMPASSIONATE HEALING EXPERIENCE, |
| AND WE WILL ENGAGE PATIENTS IN DECISIONS ABOUT THEIR HEALTH AND CARE. |
| OPERATIONAL EFFECTIVENESS: WE WILL BE WISE AND CAREFUL STEWARDS OF OUR |
| RESOURCES TO ENABLE EXTRAORDINARY CARE. |
| PHYSICIAN ENGAGEMENT: WE WILL CREATE SYSTEMS AND PROCESSES THAT HELP |
| OUR PHYSICIANS BEST SERVE THEIR PATIENTS. |
| COMMUNITY STEWARDSHIP: WE ARE COMMITTED TO SERVING THE DIVERSE NEEDS OF |
| THE REGION, AND TO PROVIDE GENERALLY AVAILABLE MEDICAL SERVICES TO ALL |
| RESIDENTS, REGARDLESS OF ABILITY TO PAY. |
| EMPLOYEE ENGAGEMENT: WE VALUE OUR EMPLOYEES AS OUR MOST IMPORTANT |
| RESOURCE. |
| |
| VALUES - I CARE |
| |

INTEGRITY

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 532211 09-02-15

Schedule O (Form 990 or 990-EZ) (2015)

Name of the organization **Employer identification number** BROOKS MEMORIAL HOSPITAL 16-0743301 OUR ACTIONS ARE GUIDED BY OUR ETHICAL COMMITMENTS IN PUBLIC INTERACTIONS AND PRIVATE ACTIONS, WE DEDICATE OURSELVES TO SERVICE IN THE BEST INTERESTS OF OUR PATIENTS, THEIR FAMILIES, OUR HOSPITAL AND OUR COMMUNITY. WE FOLLOW THROUGH ON OUR COMMITMENTS, HOLDING OURSELVES ACCOUNTABLE TO FULFILL OUR PROFESSIONAL OBLIGATIONS. WHEN WE RECOGNIZE SOMETHING SEEMS WRONG, INAPPROPRIATE OR INCONSISTENT WITH OUR VALUES OR STANDARDS, WE PROACTIVELY SPEAK UP AND TAKE POSITIVE ACTION. WE ACT WITH OPENNESS, HONESTY, TRANSPARENCY AND TRUSTWORTHINESS IN OUR COMMUNICATION. -AT ALL TIMES WE RESPECT THE DIGNITY, PRIVACY AND CONFIDENTIALITY OF THOSE WE SERVE. COMPASSION WE PROVIDE EXCELLENCE WITH PERSONAL KINDNESS WITH UNDERSTANDING AND EMPATHY, WE ANTICIPATE THE NEEDS OF OTHERS AND ACT TO APPROPRIATELY AND MEANINGFULLY MEET THESE NEEDS. BY ACTIVELY LISTENING TO THE PERSPECTIVES, VALUES AND NEEDS OF OTHERS, WE ACT TO BUILD BRIDGES TOWARD WHOLENESS. OUR INTERACTIONS ARE CHARACTERIZED BY RESPECT, COURTESY, WARMTH AND PROFESSIONAL DIGNITY. WE MAINTAIN AN ENGAGED, FOCUSED AND PERSONAL PRESENCE WHILE IN SERVICE TO OTHERS, CREATING AND SUSTAINING A THERAPEUTIC MILIEU ACCOUNTABILITY WE TAKE RESPONSIBILITY FOR PERSONAL AND TEAM ACTIONS

Schedule O (Form 990 or 990-EZ) (2015)

WE FULLY ADOPT AND EMBRACE OUR CORE PROFESSIONAL IDENTITY AS THOSE

Name of the organization **Employer identification number** BROOKS MEMORIAL HOSPITAL 16-0743301 WHOSE TALENTS ARE PLACED IN THE SERVICE OF OTHERS FOR THEIR BENEFIT. IN ALL OUR INTERACTIONS WE DEMONSTRATE THE HIGHEST PROFESSIONAL STANDARDS OF ETHICS, KNOWLEDGE, SKILL AND COMPETENCE IN DECISION-MAKING AND WORK PERFORMANCE. IN OUR APPEARANCE, DEMEANOR AND DEPORTMENT WE CONTINUOUSLY SEEK TO CONVEY A PROFESSIONAL IMAGE. WE APPROACH CHALLENGES IN A MANNER THAT REFLECTS PROFESSIONAL MATURITY, CONFIDENCE AND RESPECT. RESPECT WE ADVOCATE FOR THE DIGNITY OF OTHERS IN OUR BEHAVIOR TOWARD OTHERS, WE DEMONSTRATE RESPECT FOR THE PERSONAL AUTONOMY, INTRINSIC DIGNITY AND WORTH, AND INDIVIDUAL UNIQUENESS OF EACH PERSON WE SERVE, AND THOSE WITH WHOM WE SERVE. WE VALUE THE RICH DIVERSITY OF PERSONAL EXPERIENCE, CULTURAL INSIGHT, PROFESSIONAL IDENTITY AND TRAINING IN ACHIEVING COLLABORATIVE GOALS. WE DEMONSTRATE OUR CONSIDERATION FOR OTHERS BY REGARDING WITH EMPATHY THE FEELINGS AND NEEDS OF OTHERS, AND REGARDING WITH INSIGHT THE EFFECT ON OTHERS OF OUR OWN BEHAVIOR. WE ACTIVELY SEEK OUT OPPORTUNITIES TO DEMONSTRATE OUR REGARD AND APPRECIATION FOR OTHERS. EXCELLENCE WE CONTINUOUSLY CHALLENGE THE STATUS QUO IN THE RELENTLESS PURSUIT OF EXCELLENCE. WE UTILIZE QUANTITATIVE AND QUALITATIVE INFORMATION TO FORM THE BASIS FOR MEASURABLE AND DEMONSTRABLE IMPROVEMENTS IN OUTCOMES.

Schedule O (Form 990 or 990-EZ) (2015)

EACH OF US DEMONSTRATES A PERSONAL COMMITMENT TO THE HIGHEST

Name of the organization **Employer identification number** BROOKS MEMORIAL HOSPITAL 16-0743301 STANDARDS OF SAFETY, QUALITY AND SERVICE. INDIVIDUALLY, AND AS HIGH PERFORMING TEAMS, WE CONSCIENTIOUSLY WORK TO BETTER OUR BEST ON A DAILY BASIS. WE ACTIVELY EMBRACE CHANGE IN THE CONTINUOUS PURSUIT OF INNOVATION AND SUPERIOR CARE. FORM 990, PART VI, SECTION A, LINE 6: LAKE ERIE REGIONAL HEALTH SYSTEM OF NEW YORK IS THE SOLE CORPORATE MEMBER. FORM 990, PART VI, SECTION A, LINE 7B: THE DECISIONS OF THE GOVERNING BODY ARE SUBJECT TO APPROVAL OF BOARD MEMBERS. FORM 990, PART VI, SECTION B, LINE 11: THE 990 IS PREPARED AND REVIEWED BY VARIOUS INDIVIDUALS WITHIN MANAGEMENT AND PROVIDED TO THE GOVERNING BODY PREVIOUS TO ITS FILING WHEN TIME ALLOWS OR AT ITS NEXT MEETING WHEN TIME DOES NOT PERMIT REVIEW PRIOR TO FILING. FORM 990, PART VI, SECTION B, LINE 12C: DEPARTMENT MANAGERS, ADMINISTRATION, BOARD MEMBERS, AND MATERIAL MANAGEMENT EMPLOYEES SIGN A CONFLICT OF INTEREST STATEMENT ON AN ANNUAL BASIS. FORM 990, PART VI, SECTION B, LINE 15: THE PRESIDENT/CEO'S COMPENSATION IS REVIEWED AND APPROVED BY THE EXECUTIVE COMMITTEE OF THE BOARD. WAGES AND INCREASES ARE COMPARED TO INDUSTRY

STANDARDS.

| Name of the organization BROOKS MEMORIAL HOSPITAL | Employer identification number 16-0743301 |
|---|---|
| FORM 990, PART VI, SECTION C, LINE 19: | |
| THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT | OF INTEREST |
| POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC | ON THE HOSPITAL |
| WEBSITE (WWW.BROOKSMEMORIAL.ORG) AND CERTAIN DOCUMENTS AR | E AVAILABLE AT THE |
| HOSPITAL AND AT PHYSICIANS' OFFICES. | |
| | |
| FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: | |
| NET CHANGE IN FUNDS HELD IN TRUST | -34,735. |
| PENSION LIABILITY ADJUSTMENT | -1,430,174. |
| CONTRIBUTIONS TO AFFILIATES - ESTIMATED ADVANCES ALLOWANC | ES -2,193,275. |
| TOTAL TO FORM 990, PART XI, LINE 9 | -3,658,184. |
| | |
| FORM 990, PART XII, LINE 2C: | |
| THE BOARD OF TRUSTEES ASSUME RESPONSIBILITY FOR THE OVERS | IGHT OF THE |
| AUDIT AND THE SELECTION OF AN INDEPENDENT ACCOUNTANT. | |
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M0587801

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

➤ Attach to Form 990.

Department of the Treasury
Internal Revenue Service

Name of the organization

BROOKS MEMORIAL HOSPITAL

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

2015 Open to Public Inspection

OMB No. 1545-0047

Employer identification number 16-0743301

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state of foreign country) | (d) or Total inco | me End-of-yea | | Direct c | (f) controlling ntity |) |
|---|---------------------------------------|---|-------------------------------|---------------------------------------|---------|---------------------------------|-----------------------------|-------------------------------------|
| | | | | | | | | |
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| Part II Identification of Related Tax-Exempt Organizations during the tax year. | ations Complete if the organization a | nswered "Yes" on Form 990 | 0, Part IV, line 34 b | ecause it had one | or more | related tax-exer | npt | |
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section | | (f) ct controlling entity | | g) 512(b)(13) rolled :ity? |
| LAKE ERIE REGIONAL HEALTH SYSTEM OF NEW YORK - 26-2778107, 529 CENTRAL AVENUE, DUNKIRK, | | | | 501(c)(3)) LINE 11C, | | | Yes | No |
| NY 14048 | SOLE MEMBER OF HOSPITAL | NEW YORK | 501(C)(3) | III-FI | N/A | | | Х |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (1 | h) | (i) | (j) | (k) |
|--|------------------|---|---------------------------|--|-----------------------|-----------------------------------|--------|---------------------|--|-------------------------------|-------------------------|
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign | Direct controlling entity | Predominant income (related, unrelated, excluded from tax under sections 512-514) | Share of total income | Share of end-of-year assets | alloca | ortionate tions? | Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | General managir partner | Percentage ownership |
| | | country) | | sections 512-514) | | | Yes | No | K-1 (Form 1065) | Yes N | o |
| | | | | | | | | | | | |
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Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) | (| (i) ction |
|--|------------------|--|---------------------------|---|-----------------------|-----------------------------------|-------------------------|-----------------------|---------------------------|
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign | Direct controlling entity | Type of entity (C corp, S corp, or trust) | Share of total income | Share of end-of-year assets | Percentage ownership | 512(l conti ent | b)(13) rolled tity? |
| | | country) | | , | | | | Yes | No |
| LAKE ERIE MEDICAL SERVICES, P.C | | | LAKE ERIE | | | | | | |
| 45-2832259, 529 CENTRAL AVENUE, DUNKIRK, NY | | | REGIONAL | | | | | | |
| 14048 | PHYSICIAN GROUP | NY | HEALTH SYSTEM | C CORP | 0. | 0. | .00% | | X |
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Page 3

Yes No

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

| b | Gift, grant, or capital contribution to related organization(s) | | | | 1b | | _X_ | | | |
|--|--|--------------------|--------------------------------|--|------------|--------|----------|--|--|--|
| | Gift, grant, or capital contribution from related organization(s) | | | | 1c | | X | | | |
| d Loans or loan guarantees to or for related organization(s) | | | | | | | | | | |
| e Loans or loan guarantees by related organization(s) | | | | | | | | | | |
| | | | | | | | | | | |
| f | Dividends from related organization(s) | | | | 1f | | <u>X</u> | | | |
| g | Sale of assets to related organization(s) | | | | 1g | | X | | | |
| h Purchase of assets from related organization(s) | | | | | | | | | | |
| i Exchange of assets with related organization(s) | | | | | | | | | | |
| j | Lease of facilities, equipment, or other assets to related organization(s) | | | | 1j | | X | | | |
| | | | | | | | X | | | |
| k Lease of facilities, equipment, or other assets from related organization(s) | | | | | | | | | | |
| | Performance of services or membership or fundraising solicitations for related organizations | | | | 11 | Х | | | | |
| | Performance of services or membership or fundraising solicitations by related organization | | | | 1m | | X | | | |
| | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s | | | | 1n | Х | | | | |
| 0 | Sharing of paid employees with related organization(s) | | | | 10 | | X | | | |
| | | | | | | | | | | |
| р | Reimbursement paid to related organization(s) for expenses | | | | 1p | | <u>X</u> | | | |
| q | Reimbursement paid by related organization(s) for expenses | | | | 1q | Х | | | | |
| | | | | | | | v | | | |
| r | Other transfer of cash or property to related organization(s) | | | | 1r | | X | | | |
| | Other transfer of cash or property from related organization(s) | | | | 1 s | | | | | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who r | must complete ti | nis line, including covered re | elationships and transaction thresholds. | | | | | | |
| | (a) Name of related organization | (b) Transaction | (c) Amount involved | (d) Method of determining amount inv | alvad | | | | | |
| | Name of related organization | type (a-s) | Amount involved | Method of determining amount inv | oiveu | | | | | |
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| (6) | | | | | | | | | | |
| 53216 | 3 09-08-15 | 63 | | Schedule | R (Forr | n 990) | 2015 | | | |
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Page 4

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) | (b) | (c) | (d) | Are a partners 501(c orgs |) | (f) | (g) | (1 | h) | (i) | (j) | (k) |
|------------------------|------------------|-------------------|--|------------------------------------|---------------|----------|-------------|----------|-----------------|--|----------|-------------------|
| Name, address, and EIN | Primary activity | Legal domicile | Predominant income (related, unrelated, excluded from tax under sections 512-514) | Are a | all s sec. | Share of | Share of | Dispr | ropor- | Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | Genera | l or Percentag |
| of entity | | (state or foreign | (related, unrelated, | 501(c |)(3) | total | end-of-year | alloca | nate itions? | amount in box 20 | manag | ng r? ownershi |
| • | | country) | sections 512-514) | Yes | No. | income | assets | Vac | No | (Form 1065) | Yes | 10 |
| | | | | res | NO | | | res | INO | (| resi | 10 |
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532165 09-08-15 Schedule R (Form 990) 2015

Caution: Forms printed from within Adobe Acrobat products may not meet IRS or state taxing agency specifications. When using Acrobat 9.x products and later products, select "None"in the "Page Scaling" selection box in the Adobe "Print" dialog.

STATE COPY

CHAR500

NYS Annual Filing for Charitable Organizations www.CharitiesNYS.com

Send with fee and attachments to:

NYS Office of the Attorney General
Charities Bureau Registration Section
120 Broadway
New York, NY 10271

2015

Open to Public Inspection

1.General Information 01/01/2015 and Ending (mm/dd/yyyy) 12/31/2015 For Fiscal Year Beginning (mm/dd/yyyy) Name of Organization: Employer Identification Number (EIN): Check if Applicable: BROOKS MEMORIAL HOSPITAL 16-0743301 Name Change Mailing Address: NY Registration Number: 529 CENTRAL AVENUE 10-92-20 Initial Filing J Final Filing City / State / ZIP: Telephone: 716 366-1111 DUNKIRK, NY 14048 Amended Filing □ Reg ID Pending WWW.BROOKSHOSPITAL.ORG JMORGAN@BROOKSHOSPI Check your organization's Confirm your Registration Category in the X 7A only EPTL only registration category: Charities Registry at www.CharitiesNYS.com 2. Certification See instructions for certification requirements. Improper certification is a violation of law that may be subject to penalties. We certify under penalties of perjury that we reviewed this report, including all attachments, and to the best of our knowledge and belief, they are true, correct and complete in accordance with the laws of the State of New York applicable to this report. MARY E. LAROWE President or Authorized Officer: CHIEF EXECUTIVE OFFI Signature Print Name and Title Date JEFFREY MORGAN VP FINANCE/CFO Chief Financial Officer or Treasurer: Signature Print Name and Title Date 3. Annual Reporting Exemption Check the exemption(s) that apply to your filing. If your organization is claiming an exemption under one category (7A or EPTL only filers) or both categories (DUAL filers) that apply to your registration, complete only parts 1, 2, and 3, and submit the certified Char500. No fee, schedules, or additional attachments are required. If you cannot claim an exemption or are a DUAL filer that claims only one exemption, you must file applicable schedules and attachments and pay applicable fees. 3a. 7A filing exemption: Total contributions from NY State including residents, foundations, government agencies, etc, did not exceed \$25,000 and the organization did not engage a professional fund raiser (PFR) or fund raising counsel (FRC) to solicit contributions during the fiscal year. Or the organization qualifies for another 7A exemption (see instructions). 3b. EPTL filing exemption: Gross receipts did not exceed \$25,000 and the market value of assets did not exceed \$25,000 at any time during the fiscal year. 4. Schedules and Attachments

See the following page for a checklist of schedules and attachments to complete your filing. X Yes X No 4a. Did your organization use a professional fund raiser, fund raising counsel or commercial co-venturer for fund raising activity in NY State? If yes, complete Schedule 4a. X Yes No 4b. Did the organization receive government grants? If yes, complete Schedule 4b.

Tes Longiere solutiling.

See the checklist on the next page to calculate your fee(s). Indicate fee(s) you are submitting here:

Total fee:

Total fee:

Make a single-check or money order payable to:

"Department of Law"

5. Fee

CHAR500

Annual Filing Checklist

Simply submit the certified CHAR500 with no fee, schedule, or additional attachments IF:

- Your organization is registered as 7A only and you marked the 7A filing exemption in Part 3.
- Your organization is registered as EPTL only and marked the EPTL filing exemption in Part 3.
- Your organization is registered as DUAL and you marked both the 7A and EPTL filing exemption in Part 3.

Checklist of Schedules and Attachments

| Check the schedules you must submit with your CHAR500 as described in Part 4: If you answered "yes" in Part 4a, submit Schedule 4a: Professional Fund Raisel If you answered "yes" in Part 4b, submit Schedule 4b: Government Grants | |
|---|--|
| Check the financial attachments you must submit with your CHAR500: X IRS Form 990, 990-EZ, or 990-PF, and 990-T if applicable X All additional IRS Form 990 Schedules, including Schedule B (Schedule of C Our organization was eligible for and filed an IRS 990-N e-postcard. We have | |
| If you are a 7A only or DUAL filer, submit the applicable independent Certified Pub Review Report if you received total revenue and support greater than \$250,0 X Audit Report if you received total revenue and support greater than \$500,00 No Review Report or Audit Report is required because total revenue and sup We are a DUAL filer and checked box 3a, no Review Report or Audit Report | 000 and up to \$500,000. 0 pport is less than \$250,000 |
| Calculate Your Fee | |
| | Is my Registration Category 7A, EPTL, DUAL or EXEMPT? |
| For 7A and DUAL filers, calculate the 7A fee: | Organizations are assigned a Registration Category upon registration with the NY Charities Bureau: |
| \$0, if you checked the 7A exemption in Part 3a X \$25, if you did not check the 7A exemption in Part 3a | 7A filers are registered to solicit contributions in New York under Article 7-A of the Executive Law ("7A") |
| For EPTL and DUAL filers, calculate the EPTL fee: \$0, if you checked the EPTL exemption in Part 3b | EPTL filers are registered under the Estates, Powers & Trusts Law ("EPTL") because they hold assets and/or conduct activities for charitable purposes in NY. |
| \$25, if the NET WORTH is less than \$50,000 | DUAL filers are registered under both 7A and EPTL. |
| \$50, if the NET WORTH is \$50,000 or more but less than \$250,000 \$100, if the NET WORTH is \$250,000 or more but less than \$1,000,000 \$250, if the NET WORTH is \$1,000,000 or more but less than \$10,000,000 \$750, if the NET WORTH is \$10,000,000 or more but less than \$50,000,000 \$1500, if the NET WORTH is \$50,000,000 or more | EXEMPT filers have registered with the NY Charities Bureau and meet conditions in <u>Schedule E - Registration</u> <u>Exemption for Charitable Organizations</u> . These organizations are not required to file annual financial reports but may do so voluntarily. |
| | Confirm your Registration Category and learn more about NY law at www.CharitiesNYS.com |
| Send Your Filing | an at minoral coom |
| Send your CHAR500, all schedules and attachments, and total fee to: | Where do I find my organization's NET WORTH? NET WORTH for fee purposes is calculated on: |
| NYS Office of the Attorney General | - IRS From 990 Part I, line 22 |
| Charities Bureau Registration Section | - IRS Form 990 EZ Part I, line 21 - IRS Form 990 PF, calculate the difference between |
| 120 Broadway | Total Assets at Fair Market Value (Part II, line 16(c)) and |

568461 12-22-15 1019 CHAR500 Annual Filing for Charitable Organizations (Updated December 2015)

New York, NY 10271

Total Liabilities (Part II, line 23(b)).

CHAR500

Schedule 4b: Government Grants www.CharitiesNYS.com

2015

Open to Public Inspection

If you checked the box in question 4b in Part 4 on the CHAR500 Annual Filing for Charitable Organizations, complete this schedule and list EACH government grant. Use additional pages if necessary. Include this schedule with your certified CHAR500 NYS Annual Filing for Charitable Organizations.

1. Organization Information

| Name of Organization: | NY Registration Number: |
|--------------------------|-------------------------|
| BROOKS MEMORIAL HOSPITAL | 10-92-20 |

2. Government Grants

| Name of Government Agency | Amo | ount of Grant |
|---------------------------------------|--------|---------------|
| 1.NEW YORK STATE DEPARTMENT OF HEALTH | 1. | 221,206. |
| 2.HEALTH RESEARCH, INC. | 2. | 47,990. |
| 3. | 3. | |
| 4. | 4. | |
| 5. | 5. | |
| 6. | 6. | |
| 7. | 7. | |
| 8. | 8. | |
| 9. | 9. | |
| 10. | 10. | |
| 11. | 11. | |
| 12. | 12. | |
| 13. | 13. | |
| 14. | 14. | |
| 15. | 15. | |
| Total Government Grants: | Total: | 269,196. |

M0587801

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

Open to Public Inspection

| Α | For the | e 2015 calendar year, or tax year beginning and en | nding | | | | | | |
|--|----------------------------|---|-------------|---|-------------------------------|--|--|--|--|
| В | Check if applicabl | C Name of organization | | D Employer identifie | cation number | | | | |
| | Addre | | | | | | | | |
| | Name chang | Doing business as | | 16-0743301 | | | | | |
| F | lnitial return Final | , | oom/suite | E Telephone number | | | | | |
| | return. termin | | | |)366-1111 | | | | |
| Г | ated Amen | City or town, state or province, country, and ZIP or foreign postal code | | G Gross receipts \$ H(a) Is this a group re | 43,212,106. | | | | |
| F | return Applic tion | | | for subordinates | | | | | |
| _ | pendi | SAME AS C ABOVE | | H(b) Are all subordinates in | ······ — — | | | | |
| $\overline{}$ | Tay.ey | empt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or [| 527 | 1 ' ' | list. (see instructions) | | | | |
| | | te: NWW.BROOKSHOSPITAL.ORG | | H(c) Group exemption | | | | | |
| | | organization: X Corporation Trust Association Other | I Year | | State of legal domicile: NY | | | | |
| | art I | Summary | | • | | | | | |
| - e | 1 | Briefly describe the organization's mission or most significant activities: $\overline{	ext{AN}}$ $\overline{	ext{ACU}}$ | JTE C | ARE HOSPITA | L SERVING | | | | |
| Activities & Governance | | PRIMARILY RESIDENTS OF NORTHERN CHAUTAUQUA | A COU | NTY. | | | | | |
| ern | | Check this box 🕨 📖 if the organization discontinued its operations or disposed | d of more | than 25% of its net as | _ | | | | |
| ŏ | | | | 3 | 9 | | | | |
| <u>«</u> | | Number of independent voting members of the governing body (Part VI, line 1b) \dots | | | 9 | | | | |
| es | | Total number of individuals employed in calendar year 2015 (Part V, line 2a) | | | 465 | | | | |
| Ξŧ | | Total number of volunteers (estimate if necessary) | | | 22 | | | | |
| Act | | Total unrelated business revenue from Part VIII, column (C), line 12 | | | 0. | | | | |
| | b | Net unrelated business taxable income from Form 990-T, line 34 | | | 0. | | | | |
| | | | | Prior Year | Current Year | | | | |
| ne | 8 | Contributions and grants (Part VIII, line 1h) | | 437,128. | 336,699. | | | | |
| Revenue | 9 | Program service revenue (Part VIII, line 2g) | | 40,731,166. | 40,888,854. | | | | |
| Be | 10 | Investment income (Part VIII, column (A), lines 3, 4, and 7d) | | 90,768. 718,423. | -1,135. | | | | |
| | | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | | 1,967,898. | | | | |
| | | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 41,977,485. | 43,192,316. | | | | |
| | | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | | 0. | 0. | | | | |
| | 1 | Benefits paid to or for members (Part IX, column (A), line 4) | | 23,389,846. | 22,064,752. | | | | |
| ses | 15 | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | | 23,303,040. | 0. | | | | |
| Expenses | 16a | Professional fundraising fees (Part IX, column (A), line 11e) | o. — | 0. | 0. | | | | |
| Ä | 170 | Total fariationing experiesce (Fart IX, column (B), line 20) | | 22,450,692. | 24,621,701. | | | | |
| | | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | | 45,840,538. | 46,686,453. | | | | |
| | | Revenue less expenses. Subtract line 18 from line 12 | | -3,863,053. | | | | | |
| -C | 19 | Thevenue less expenses. Subtract line 10 from line 12 | | ginning of Current Year | End of Year | | | | |
| Net Assets or Find Balances | 20 | Total assets (Part X, line 16) | | 23,409,085. | 17,679,926. | | | | |
| ASS | 21 | Total liabilities (Part X, line 26) | | 10,084,854. | 11,546,939. | | | | |
| Net | 22 | Net assets or fund balances. Subtract line 21 from line 20 | | 13,324,231. | 6,132,987. | | | | |
| | art II | Signature Block | | , , , | | | | | |
| Unc | der pena | lties of perjury, I declare that I have examined this return, including accompanying schedules ar | ınd stateme | ents, and to the best of my | y knowledge and belief, it is | | | | |
| true | e, correc | t, and complete. Declaration of preparer (other than officer) is based on all information of which | h preparer | has any knowledge. | | | | | |
| | | | | | | | | | |
| Sig | ın | Signature of officer | | Date | | | | | |
| Here MARY E. LAROWE, CHIEF EXECUTIVE OFFICER | | | | | | | | | |
| | | Type or print name and title | | | | | | | |
| | | Print/Type preparer's name Preparer's signature | | Oate Check Check | PTIN | | | | |
| Pai | | MICHAEL J. GRIMALDI | | self-employe | | | | | |
| | parer | Firm's name LUMSDEN & MCCORMICK, LLP | | Firm's EIN ▶ | 16-0765486 | | | | |
| Use Only Firm's address 369 FRANKLIN STREET | | | | | | | | | |
| | | BUFFALO, NY 14202 | | Phone no. (7 | 16)856-3300 | | | | |
| Ма | y the II | RS discuss this return with the preparer shown above? (see instructions) | | | X Yes No | | | | |

| Pa | rt III Statement of Program Service Accomplishments |
|-----------------|--|
| | Check if Schedule O contains a response or note to any line in this Part III |
| 1 | Briefly describe the organization's mission: SEE SCHEDULE O FOR FULL MISSION STATEMENT. |
| | SEE SCHEDULE O FOR FULL MISSION STATEMENT. |
| | |
| | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on |
| 2 | the prior Form 990 or 990-EZ? Yes X No |
| | If "Yes," describe these new services on Schedule O. |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No |
| 3 | If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. |
| 7 | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
| | revenue, if any, for each program service reported. |
| | (Code:) (Expenses \$ 18,132,068 • including grants of \$) (Revenue \$ 16,213,907 •) |
| та | NURSING SERVICES - PROVISION OF DAILY CARE INCLUDING INPATIENT AND |
| | OUTPATIENT SERVICES WITHIN THE INSTITUTION |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| 4b | (Code:) (Expenses \$ 18,635,295 • including grants of \$) (Revenue \$ 24,674,947 •) |
| | OTHER PROFESSIONAL SERVICES - ANCILLARY SERVICES PROVIDED WITHIN THE |
| | FACILITY INCLUDING LABORATORY, RADIOLOGY, INHALATION THERAPY, ETC. |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$) |
| | (code) (Expenses # |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| 44 | Other program services (Describe in Schedule O.) |
| -t u | (Expenses \$ including grants of \$) (Revenue \$) |
| | . זר זרים |
| | retail bregiani, estition orbotions. |

532002 12-16-15

Part IV Checklist of Required Schedules

| | | | Yes | No |
|-----|--|-----|-----|-----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | Х | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | Х |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | Х |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | Х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | х |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | Х |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If</i> "Yes," <i>complete Schedule D, Part V</i> | 10 | Х | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X | -10 | | |
| •• | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| _ | Part VI | 11a | Х | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | Х | |
| С | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | Х |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in | | | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | X | |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | X | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | X | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII | 12a | Х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | X |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | Х |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | .,, |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | X |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | ,, |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | X |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | 37 |
| | complete Schedule G, Part III | 19 | | X |

Part IV Checklist of Required Schedules (continued)

| | | | Yes | No |
|-----|---|-----|-----|------------------|
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | Х | |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | Х | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | Х |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | Х |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | X | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No", go to line 25a | 24a | | Х |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| · | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| _54 | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | x |
| h | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | 200 | | |
| b | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | | 25b | | x |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or | 250 | | 1 |
| 26 | | | | |
| | former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," | 06 | | X |
| 07 | complete Schedule L, Part II | 26 | | |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member | 07 | | x |
| 00 | of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | 00 | | х |
| | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | X |
| | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | Α_ |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | | | ₩ |
| | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | X |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | Х |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | \ _{3,7} |
| | contributions? If "Yes," complete Schedule M | 30 | | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | | | ٦, |
| | If "Yes," complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | 17 |
| | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | ,, |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| | Part V, line 1 | 34 | Х | <u> </u> |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | X |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | _ |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | Х |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | | | |
| | Note. All Form 990 filers are required to complete Schedule O | 38 | X | |
| | | | | |

Part V Statements Regarding Other IRS Filings and Tax Compliance

| | Check if Schedule O contains a response or note to any line in this Part V | | | | |
|----------|---|----------------------------|--------------|--------------|--------|
| | | 1 1 | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | | 55 | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b | U | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and re | | | _V | |
| _ | (gambling) winnings to prize winners? | I I | 1c | X | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | 10- | 55 | | |
| | filed for the calendar year ending with or within the year covered by this return | | _ | x | |
| D | If at least one is reported on line 2a, did the organization file all required federal employment tax return. | | | 12 | |
| 2- | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions | | _ | | Х |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule | O | ·· — | | 22 |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other a | | 30 | | |
| Ta | financial account in a foreign country (such as a bank account, securities account, or other financial | | 4a | | X |
| h | If "Yes," enter the name of the foreign country: | account): | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A | ccounts (FBAR) | - | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | 5a | | Х |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa | | | | Х |
| C | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | | | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | | |
| | any contributions that were not tax deductible as charitable contributions? | | 6a | | Х |
| b | If "Yes," did the organization include with every solicitation an express statement that such contribut | | | | |
| | were not tax deductible? | | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser | vices provided to the payo | r? 7a | | Х |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | | 7b | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | as required | | | |
| | to file Form 8282? | l I | 7с | | X |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of | | | | X |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit control | | | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Fo | | | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization | | ?? 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained | l by the | | | |
| _ | | | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | |
| a | | | 9a | | |
| 40 40 | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | | 90 | | |
| 10 | Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | | |
| a b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | | | |
| 11 | Section 501(c)(12) organizations. Enter: | 100 | | | |
| '' | Gross income from members or shareholders | 11a | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | | | | |
| ~ | amounts due or received from them.) | 11b | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form | | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | 12b | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | |
| | Is the organization licensed to issue qualified health plans in more than one state? | | . 13a | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | | |
| | organization is licensed to issue qualified health plans | 13b | | | |
| С | Enter the amount of reserves on hand | 13c | | | |
| 14a | | | 14a | | Х |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule | e O | 14b | | |
| | | | For | ո 990 | (2015) |

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | X |
|-----|--|---------|-------|----|
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 9 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| | officer, director, trustee, or key employee? | 2 | | Х |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | |
| | of officers, directors, or trustees, or key employees to a management company or other person? | 3 | | Х |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х |
| 6 | Did the organization have members or stockholders? | 6 | Х | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | |
| | more members of the governing body? | 7a | | Х |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| | persons other than the governing body? | 7b | Х | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | |
| а | The governing body? | 8a | Х | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | |
| | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | Х |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | |
| | | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | Х |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | X | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Х | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | X | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | |
| | in Schedule O how this was done | 12c | Х | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Х | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | X | |
| b | Other officers or key employees of the organization | 15b | Х | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| | taxable entity during the year? | 16a | | X |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | |
| | exempt status with respect to such arrangements? | 16b | | |
| Sec | tion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ►NY | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) and 990-T (Section 501(c)(3)s only) and 990-T (Section 501(c)(3)s only) are section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) are section 6104 requires an organization of the forms 1024 requires are section 6104 requires an organization of the forms 1024 requires are section 6104 requires an organization of the forms 1024 requires are section 6104 requires and 6104 requires are section 6104 requires an organization of the forms 1024 requires are section 6104 requires and 6104 requires are section 6104 requires are section 6104 requires are section 6104 requires and 6104 requires are section 6104 requires are s | availab | ole | |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | |
| | Own website X Another's website X Upon request Other (explain in Schedule O) | | | |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and | d finan | ıcial | |
| _ | statements available to the public during the tax year. | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records: | | | |
| | JEFFREY MORGAN - (716) 363-7212 | | | |
| | 529 CENTRAL AVENUE, DUNKIRK, NY 14048 | | | |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A) | nor any related organization compensation (B) (C) | | | | | | | (D) | (E) | (F) |
|--|---|--------------------|--------------------------------------|----------|--------------|------------------------------|------|---------------------|----------------------------------|-----------------------|
| Name and Title | Average | (do | Position (do not check more than one | | | | one | Reportable | Reportable | Estimated |
| | hours per | box | , unle | ss pe | rson | is bot | h an | compensation | compensation | amount of |
| | week | ⊢ | Cer an | uau | lecic |)/ ii us | lee) | from | from related | other |
| | (list any hours for | director | | | | L | | the organization | organizations (W-2/1099-MISC) | compensation from the |
| | related | 5 | stee | | | sated | | (W-2/1099-MISC) | (88-2/1099-181130) | organization |
| | organizations | truste | al trus | | yee | mper | | (** 27 1000 111100) | | and related |
| | below | Individual trustee | Institutional trustee | <u></u> | Key employee | est co oyee | er | | | organizations |
| | line) | Indiv | Instit | Officer | Keye | Highest compensated employee | Form | | | |
| (1) CHRISTOPHER LANSKI | 2.00 | | | | | | | | | |
| CHAIRMAN | | Х | | Х | | | | 0. | 0. | 0 |
| (2) ANDREW BURR | 2.00 | | | | | | | | | |
| CHAIRMAN ELECT | | Х | | Х | | | | 0. | 0. | 0 |
| (3) LOUIS DIPALMA | 2.00 | | | | | | | _ | _ | _ |
| TREASURER | | Х | | Х | | | | 0. | 0. | 0 |
| (4) DR. VIRGINIA S. HORVATH | 2.00 | | | | | | | _ | _ | _ |
| SECRETARY | | Х | | Х | | | | 0. | 0. | 0 |
| (5) WALTER GOTOWKA | 2.00 | | | | | | | | | |
| MEMBER | | Х | | | | | | 0. | 0. | 0 |
| (6) RICHARD MILAZZO, MD | 2.00 | | | | | | | | | |
| MEMBER | | Х | | | | | | 0. | 0. | 0 |
| (7) G. JAY BISHOP, MD | 2.00 | l | | | | | | | | |
| MEMBER | | Х | | | | | | 4,400. | 0. | 0 |
| (8) FELIXBERTO COSICO, JR., MD, F.C | 2.00 | ١ | | | | | | 1 000 | | |
| MEMBER | 0.00 | Х | | | | | | 1,800. | 0. | 0 |
| (9) STEVEN PRZYBYLA | 2.00 | ,, | | | | | | | _ | |
| MEMBER | 22 00 | Х | | | | | | 0. | 0. | 0 |
| (10) JOHN GARY RHODES | 22.00 | - | | ,, | | | | | _ | _ |
| INTERIM CEO | 40 00 | | | Х | | | | 0. | 0. | 0 |
| (11) JEFFREY MORGAN | 40.00 | - | | х | | | | 241 260 | 0. | 10 716 |
| VP FINANCE/CFO | 40.00 | | | ^ | | | | 241,260. | 0. | 18,746 |
| (12) A. JACK DAVIS | 40.00 | | | х | | | | 170 261 | 0. | 0 226 |
| VP ADMINISTRATIVE SERVICES | 40.00 | | | ^ | | | | 170,261. | 0. | 9,336 |
| (13) JARROD JOHNSON | 40.00 | 1 | | х | | | | 83,883. | 0. | 4,508 |
| COO | 40.00 | | | Δ | | - | | 03,003. | 0. | 4,500 |
| (14) JODI WITHERELL VP QUALITY/SAFETY | 40.00 | 1 | | х | | | | 163,684. | 0. | 17 750 |
| (15) JONATHAN LAWRENCE | 0.00 | \vdash | | ^ | | | | 103,004. | 0. | 17,759 |
| (15) JONATHAN LAWRENCE FORMER CEO | 0.00 | 1 | | | | | х | 130,079. | 0. | 6,597 |
| FORMER CEO | - | \vdash | \vdash | \vdash | | \vdash | ₽ | 130,079 | · · | 0,331 |
| | | 1 | | | | | | | | |
| | | | | | | | | | | |
| | | J | I | ı | l | 1 | l | | | I |

| Pai | Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) | | | | | | | | | | | | |
|-----|---|-------------------|--------------------------------|-----------------------------|---------|--------------|---------------------------------|----------|--------------------------|----------------------|-------|--------------------|------|
| | (A) | (B) | | | (0 | C) | | | (D) | (E) | | (F) | |
| | Name and title | Average | (do | Position (do not check more | | | | one | Reportable | Reportable | Es | stimate | ∍d |
| | | hours per | box | , unle | ss pe | erson | is bot | h an | compensation | compensation | ar | nount | of |
| | | week | <u> </u> | | | Irecto | irector/trustee) | | from | from related | other | | |
| | | (list any | rector | | | | | | the | organizations | | npensa | |
| | | hours for related | or di | es. | | | ated | | organization | (W-2/1099-MISC) | | rom the | |
| | | organizations | ustee | truste | | au | suadi | | (W-2/1099-MISC) | | _ ~ | ganizat | |
| | | below | ual tr | ional | | ploye | t con | ١. | | | | d relat anizati | |
| | | line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | l | ailizati | 0113 |
| - | | | = | = | 0 | <u>×</u> | 工业 | ш. | | | | | |
| | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | |
| 1b | Sub-total | <u> </u> | | | | l | | | 795,367. | 0. | 5 | 6,9 | 46. |
| С | Total from continuation sheets to Part V | | | | | | | • | 0. | 0. | | | 0. |
| | Total (add lines 1b and 1c) | | | | | | | | 795,367. | 0. | 5 | 6,9 | 46. |
| 2 | Total number of individuals (including but n | | | | | | | no re | eceived more than \$100 | 0,000 of reportable | | | |
| | compensation from the organization | | | | | | | | | | | | 3 |
| | | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any former officer, | director, or tru | uste | e, ke | ey er | mplo | oyee | , or l | highest compensated e | mployee on | | | |
| | line 1a? If "Yes," complete Schedule J for s | uch individual | | | | | | | | | 3 | Х | |
| 4 | For any individual listed on line 1a, is the su | um of reportab | le co | omp | ensa | atior | n and | d oth | ner compensation from | the organization | | | |
| | and related organizations greater than \$15 | | | | | | | | | | 4 | X | |
| 5 | Did any person listed on line 1a receive or a | | | | | | , | | • | | _ | | X |
| Sec | rendered to the organization? If "Yes," com- | рівів эспедиі | e J I | or si | ucn | pers | SUN | | | | 5 | ш | Λ |
| 1 | Complete this table for your five highest co | mnensated in | dene | ende | ent c | ont | racto | ors t | hat received more than | \$100,000 of compens | ation | from | |
| • | the organization. Report compensation for | | - | | | | | | | • | alion | 110111 | |
| | and organization. Hoport compensation for | and daidilidal y | odi | criul | ııy V | VILLE | J1 VV | 101111 | i ino organization s tax | your. | | | |

| (A) Name and business address | (B) Description of services | (C) Compensation |
|---|------------------------------|----------------------------|
| PREMIER ANESTHESIA, 2655 NORTHWINDS | · | · · |
| PARKWAY, ALPHARETTA, GA 30009 | MEDICAL SERVICES | 653,731. |
| LABORATORY CORPORATION OF AMERICA | | |
| PO BOX 12140, BURLINGTON, NC 27216 | LAB SERVICES | 634,884. |
| CHAUTAUQUA PROFESSIONAL MEDICAL SERVICE, | | |
| 12 CENTER STREET, SUITE 4, FREDONIA, NY | PHYSICIAN SERVICES | 604,287. |
| REVENUE CYCLE SOLUTIONS, TWO GATEWAY | | |
| CENTER, 603 STANWIX STREET, SUITE 460 , | CONSULTING | 545,499. |
| UPMC | | |
| PO BOX 223270, PITTSBURGH, PA 15251 | MANAGEMENT SERVICES | 409,284. |
| 2 Total number of independent contractors (including but not limited to those liste | | |
| \$100,000 of compensation from the organization > 11 | | |

Form 990 (2015) BROOKS I

| | | Check if Schedule O cont | aine a reenone | or note to any lin | e in this Part VIII | | | |
|--|------|---|-------------------|--|---|-----------------|-----------|---------------------------------|
| | | Officer if Schedule O conti | ali is a response | e of flote to arry life | (A) | (B) | (C) | (D) |
| | | | | | Total revenue | Related or | Unrelated | Revenue excluded from tax under |
| | | | | | | exempt function | business | sections 512 - 514 |
| (0.42) | | | | | | revenue | revenue | 512 - 514 |
| nts | | Federated campaigns | | | | | | |
| g a | b | Membership dues | 1b | | | | | |
| Ar. | С | Fundraising events | 1c | | | | | |
| la läf | d | Related organizations | 1d | | | | | |
| ini | е | Government grants (contribut | ions) 1e | 269,196. | | | | |
| rior S | f | All other contributions, gifts, gran | ts, and | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | similar amounts not included above | ve 1f | 67,503. | | | | |
| d O | g | Noncash contributions included in lines | 1a-1f: \$ | | | | | |
| a S | h | Total. Add lines 1a-1f | | | 336,699. | | | |
| | | | | Business Code | | | | |
| e l | 2 a | PATIENT SERVICE REVENUE | E | 621990 | 40,888,854. | 40,888,854. | | |
| Σ a | b | | | | | | | |
| Se | С | | | | | | | |
| Program Service Revenue | d | | | | | | | |
| | е | | | | | | | |
| Ŗ. | f | All other program service reve | nue | | | | | |
| | | Total. Add lines 2a-2f | | | 40,888,854. | | | |
| \neg | 3 | Investment income (including | | | | | | |
| | | other similar amounts) | | | 4,514. | | | 4,514. |
| | 4 | Income from investment of tax | | | | | | |
| | 5 | Royalties | = | · - | | | | |
| | | • | (i) Real | (ii) Personal | | | | |
| | 6 a | Gross rents | (/ | 4,181. | | | | |
| | b | Less: rental expenses | | 0. | | | | |
| | | Rental income or (loss) | | 4,181. | | | | |
| | | Net rental income or (loss) | | | 4,181. | | | 4,181. |
| | | Gross amount from sales of | (i) Securities | (ii) Other | , | | | , |
| | | assets other than inventory | () 233 | 14,141. | | | | |
| | b | Less: cost or other basis | | | | | | |
| | - | and sales expenses | | 19,790. | | | | |
| | c | Gain or (loss) | | -5,649. | | | | |
| | | Net gain or (loss) | | | -5,649. | | | -5,649. |
| | | Gross income from fundraising | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | |
| une | o u | including \$ | of | | | | | |
| Other Reven | | contributions reported on line | | | | | | |
| Ğ. | | Part IV, line 18 | - | , | | | | |
| Ę. | h | Less: direct expenses | | | | | | |
| Ó | | Net income or (loss) from fund | | | | | | |
| | | Gross income from gaming ac | - | | | | | |
| | | Part IV, line 19 | | , | | | | |
| | h | Less: direct expenses | | | | | | |
| | | Net income or (loss) from gam | | | | | | |
| | | Gross sales of inventory, less | | | | | | |
| | .o u | and allowances | | , | | | | |
| | h | Less: cost of goods sold | | | | | | |
| | | Net income or (loss) from sale | | | | | | |
| ŀ | | Miscellaneous Revenu | | Business Code | | | | |
| ł | 11 2 | NEW YORK STATE DOH VAP | | 900099 | 1,266,848. | | | 1,266,848. |
| | | PHONE, TELEVISION & MI | | 900099 | 257,406. | | | 257,406. |
| | | MEALS ON WHEELS | | 900099 | 218,250. | | | 218,250. |
| | _ | All other revenue | | 722210 | 221,213. | | | 221,213. |
| | | Total. Add lines 11a-11d | | | 1,963,717. | | | 222,213. |
| | 12 | Total. Add lines Tra-Tru | | | 43 192 316. | 40 888 854. | 0. | 1 966 763. |

532009 12-16-15

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX

| | Check if Schedule O contains a respon | | | | |
|--------|--|-----------------------|---|-------------------------------------|---------------------------------------|
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | | · | |
| | and domestic governments. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to domestic | | | | |
| | individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | | | | |
| | individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | 715,636. | 6,200. | 709,436. | |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | 16,641,080. | 13,974,864. | 2,666,216. | |
| 8 | Pension plan accruals and contributions (include | | | | |
| | section 401(k) and 403(b) employer contributions) | 1,219,235. | 842,594. | 376,641. | |
| 9 | Other employee benefits | 2,214,621. | | 705,437. | |
| 10 | Payroll taxes | 1,274,180. | 859,226. | 414,954. | |
| 11 | Fees for services (non-employees): | | | | |
| а | Management | | | | |
| b | Legal | | | | |
| С | Accounting | | | | |
| d | Lobbying | | | | |
| е | Professional fundraising services. See Part IV, line 17 | | | | |
| f | Investment management fees | | | | |
| g | Other. (If line 11g amount exceeds 10% of line 25, | | | | |
| | column (A) amount, list line 11g expenses on Sch 0.) | 2,086,095. | | 2,086,095. | |
| 12 | Advertising and promotion | 55,982. | 0 045 005 | 55,982. | |
| 13 | Office expenses | 10,210,957. | | 865,050. | |
| 14 | Information technology | 971,433. | 249,872. | 721,561. | |
| 15 | Royalties | F20 102 | 206 126 | 122 046 | |
| 16 | Occupancy | 528,182. | 396,136. | 132,046. | |
| 17 | Travel | 9,481. | | 9,481. | |
| 18 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | 79,618. | 70 610 | | |
| 19 | Conferences, conventions, and meetings | - | 79,618. | | |
| 20 | Interest | 5,628. | 5,628. | | |
| 21 | Payments to affiliates | 1,918,128. | 1,534,502. | 383,626. | |
| 22 | Depreciation, depletion, and amortization | 420,973. | 266,898. | 154,075. | |
| 23 | Other expenses. Itemize expenses not covered | 440,313. | 400,090. | 134,073. | |
| 24 | above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) | | | | |
| _ | amount, list line 24e expenses on Schedule 0.) MEDICAL SPECIALIST FEES | 2,491,740. | 2,491,740. | | |
| a b | PURCHASED SERVICES | 2,451,740. | 1,511,798. | 538,979. | |
| C | CONTRACT LABOR | 1,977,811. | 1,977,811. | 333,313. | |
| d | PROVISION FOR BAD DEBTS | 1,685,242. | 1,685,242. | | |
| | All other expenses | 129,654. | 30,143. | 99,511. | |
| 25 | Total functional expenses. Add lines 1 through 24e | 46,686,453. | 36,767,363. | 9,919,090. | 0. |
| 26 | Joint costs. Complete this line only if the organization | 20,000,200 | 30,.01,303 | 2,210,000 | <u> </u> |
| 20 | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | |
| | II IOIIOWIIIY 30F 30-2 (M30 338-720) | | | | |

Form 990 (2015)
Part X | Balance Sheet

| Pa | rt X | Balance Sheet | | | | | |
|---------------|------|--|-------------|-----------------------|--------------------------|----------|---------------------------|
| | | Check if Schedule O contains a response or not | e to an | y line in this Part X | | | |
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | | 1,398,902. | 1 | 1,334,110. |
| | 2 | Savings and temporary cash investments | | F | 252,707. | 2 | |
| | 3 | Pledges and grants receivable, net | | | | 3 | |
| | 4 | Accounts receivable, net | 5,055,189. | 4 | 3,979,855. | | |
| | 5 | Loans and other receivables from current and for | | | | | , |
| | - | trustees, key employees, and highest compensa | | | | | |
| | | Part II of Schedule L | | · | | 5 | |
| | 6 | Loans and other receivables from other disquali | | | | | |
| | - | section 4958(f)(1)), persons described in section | | | | | |
| | | employers and sponsoring organizations of sect | | | | | |
| Ø | | employees' beneficiary organizations (see instr). | | · | | 6 | |
| Assets | 7 | Notes and loans receivable, net | | - | | 7 | |
| As | 8 | Inventories for sale or use | | | 1,266,201. | 8 | 1,328,071. |
| | 9 | 5 | | | 368,495. | 9 | 425,096. |
| | l | Land, buildings, and equipment: cost or other | | | | | |
| | | basis. Complete Part VI of Schedule D | 10a | 50,099,867. | | | |
| | b | Less: accumulated depreciation | 10b | 42,241,682. | 8,802,193. | 10c | 7,858,185. |
| | 11 | Investments - publicly traded securities | 3,094,487. | 11 | | | |
| | 12 | Investments - other securities. See Part IV, line 1 | 1,402,568. | 12 | 1,172,503. | | |
| | 13 | Investments - program-related. See Part IV, line | | 13 | | | |
| | 14 | Intangible assets | | 14 | | | |
| | 15 | Other assets. See Part IV, line 11 | 1,768,343. | 15 | 1,582,106. | | |
| | 16 | Total assets. Add lines 1 through 15 (must equa | 23,409,085. | 16 | 17,679,926. | | |
| | 17 | Accounts payable and accrued expenses | | | 6,353,861. | 17 | 6,128,913. |
| | 18 | Grants payable | | | 18 | | |
| | 19 | Deferred revenue | | | | 19 | |
| | 20 | | | | | 20 | |
| | 21 | Escrow or custodial account liability. Complete F | Part IV | of Schedule D | | 21 | |
| es | 22 | Loans and other payables to current and former | | | | | |
| ≝ | | key employees, highest compensated employee | s, and | disqualified persons. | | | |
| Liabilities | | Complete Part II of Schedule L | | | 4.0.00 | 22 | |
| _ | 23 | Secured mortgages and notes payable to unrela | | | 19,372. | 23 | 47,218. |
| | 24 | Unsecured notes and loans payable to unrelated | | | | 24 | |
| | 25 | Other liabilities (including federal income tax, par | | | | | |
| | | parties, and other liabilities not included on lines | 17-24) | . Complete Part X of | 2 511 601 | | F 250 000 |
| | | Schedule D | | | 3,711,621. | 25 | 5,370,808. |
| | 26 | Total liabilities. Add lines 17 through 25 | | | 10,084,854. | 26 | 11,546,939. |
| | | Organizations that follow SFAS 117 (ASC 958 | | ck here ▶ 🔼 and | | | |
| ces | | complete lines 27 through 29, and lines 33 an | | | 11,921,663. | | 4,960,484. |
| au | 27 | Unrestricted net assets | | | 645,359. | 27 | 415,294. |
| Ва | 28 | | | | 757,209. | 28 | 757,209. |
| Fund Balances | 29 | | | | 131,209. | 29 | 131,209. |
| Ę | | Organizations that do not follow SFAS 117 (A | SC 958 | 3), check here 🕨 📖 | | | |
| Š | | and complete lines 30 through 34. | | | | 00 | |
| set | 30 | Capital stock or trust principal, or current funds | | | | 30 | |
| Net Assets or | 31 | Paid-in or capital surplus, or land, building, or eq | | | | 31 | |
| Net | 32 | Retained earnings, endowment, accumulated in | | - | 13,324,231. | 32 | 6,132,987. |
| _ | 33 | Total liebilities and not essets (fund balances | | | 23,409,085. | 33 34 | 17,679,926. |
| | 34 | Total liabilities and net assets/fund balances | | | 43,403,003. | 34 | 11,013,340. |

| Pa | rt XI Reconciliation of Net Assets | | | | |
|----|---|------------|-------|-----|-----|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | X |
| | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | | 43,19 | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | | 46,68 | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | | -3,49 | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 13,32 | | |
| 5 | Net unrealized gains (losses) on investments | 5 | -3 | 8,9 | 23. |
| 6 | Donated services and use of facilities | 6 | | | |
| 7 | Investment expenses | 7 | | | |
| 8 | Prior period adjustments | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | -3,65 | 8,1 | 84. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, | | | | |
| | column (B)) | 10 | 6,13 | 2,9 | 87. |
| Pa | rt XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | X |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule | Ο. | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | d on a | | | |
| | separate basis, consolidated basis, or both: | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Х | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat | e basis, | | | |
| | consolidated basis, or both: | | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | e audit, | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | 2c | Х | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in Sch | edule O. | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si | ngle Audit | | | |
| | Act and OMB Circular A-133? | | 3a | | X |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required | ired audit | | | |
| | or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | 3b | | |

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Name of the organization

BROOKS MEMORIAL HOSPITAL 16-0743301 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s) (iv) Is the organization (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of listed in your (described on lines 1-9 organization support (see other support (see governing document? above (see instructions)) instructions) instructions) Yes No

LHA For Paperwork Reduction Act Notice, see the Instructions for

Form 990 or 990-EZ. 532021 09-23-15

Schedule A (Form 990 or 990-EZ) 2015

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | ction A. Public Support | | | | | | |
|------|--|---------------------------|----------------------|---------------------------|----------------------------|---------------------|-------------|
| Cale | ndar year (or fiscal year beginning in) ▶ | (a) 2011 | (b) 2012 | (c) 2013 | (d) 2014 | (e) 2015 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | |
| Sec | ction B. Total Support | | | • | | | |
| Cale | ndar year (or fiscal year beginning in) ► | (a) 2011 | (b) 2012 | (c) 2013 | (d) 2014 | (e) 2015 | (f) Total |
| 7 | Amounts from line 4 | | | | | | |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar sources | | | | | | |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | |
| 12 | Gross receipts from related activities, | etc. (see instructi | ions) | | | 12 | |
| 13 | First five years. If the Form 990 is for | the organization's | s first, second, thi | rd, fourth, or fifth t | ax year as a section | on 501(c)(3) | |
| | organization, check this box and stop | here | | | | | > |
| Sec | ction C. Computation of Publi | | | | | | |
| 14 | Public support percentage for 2015 (li | ne 6, column (f) d | livided by line 11, | column (f)) | | 14 | % |
| 15 | Public support percentage from 2014 | Schedule A, Part | : II, line 14 | | | 15 | % |
| 16a | 33 1/3% support test - 2015. If the o | • | | • | | • | |
| | stop here. The organization qualifies a | | | | | | |
| b | 33 1/3% support test - 2014. If the o | | | | | | |
| | and stop here. The organization quali | | | | | | |
| 17a | 10% -facts-and-circumstances test | - 2015. If the org | ganization did not | check a box on lin | e 13, 16a, or 16b, | and line 14 is 10% | or more, |
| | and if the organization meets the "fac- | ts-and-circumstar | nces" test, check t | his box and stop l | here. Explain in Pa | rt VI how the orga | nization |
| | meets the "facts-and-circumstances" | test. The organiza | ation qualifies as a | publicly supporte | d organization | | ▶□ |
| b | 10% -facts-and-circumstances test | - 2014. If the org | ganization did not | check a box on lin | e 13, 16a, 16b, or | 17a, and line 15 is | 10% or |
| | more, and if the organization meets th | | | | | | |
| | organization meets the "facts-and-circ | umstances" test. | The organization | qualifies as a publ | icly supported org | anization | ▶∐ |
| 18 | Private foundation. If the organization | n did not check a | box on line 13, 16 | Sa, 16b, 17a, or 17 | b, check this box | and see instructior | ns ▶∟ |

Schedule A (Form 990 or 990-EZ) 2015

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se | ction A. Public Support | slow, picase com | piete i art ii.j | | | | |
|------|--|--------------------------|---------------------------|------------------------|---------------------|---------------------|---------------|
| | endar year (or fiscal year beginning in) | (a) 2011 | (b) 2012 | (c) 2013 | (d) 2014 | (e) 2015 | (f) Total |
| | Gifts, grants, contributions, and | | | , , | | | , |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| | merchandise sold or services per- | | | | | | |
| | formed, or facilities furnished in | | | | | | |
| | any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| J | are not an unrelated trade or bus- | | | | | | |
| | iness under section 513 | | | | | | |
| | | | | | | | |
| 4 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7 | Amounts included on lines 1, 2, and | | | | | | |
| | 3 received from disqualified persons | | | | | | |
| ŀ | Amounts included on lines 2 and 3 received | | | | | | |
| | from other than disqualified persons that exceed the greater of \$5,000 or 1% of the | | | | | | |
| | amount on line 13 for the year | | | | | | |
| | Add lines 7a and 7b | | | | | | |
| | Public support. (Subtract line 7c from line 6.) | | | | | | |
| | ction B. Total Support | | • | | • | | |
| Cale | endar year (or fiscal year beginning in) | (a) 2011 | (b) 2012 | (c) 2013 | (d) 2014 | (e) 2015 | (f) Total |
| | Amounts from line 6 | | , | , , | , | | (, |
| | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties and income from similar sources | | | | | | |
| | • Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| | | | | | | | |
| | Add lines 10a and 10b Net income from unrelated business | | | | | | |
| " | activities not included in line 10b, | | | | | | |
| | whether or not the business is | | | | | | |
| | regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 | First five years. If the Form 990 is for | the organization' | s first, second, thi | rd, fourth, or fifth t | ax year as a secti | on 501(c)(3) organi | zation, |
| | check this box and stop here | | | | | | <u></u> ▶□ |
| | ction C. Computation of Publi | | | | | | |
| | Public support percentage for 2015 (li | | | | | 15 | % |
| | Public support percentage from 2014 | | | | | 16 | <u>%</u> |
| Se | ction D. Computation of Inves | tment Incom | e Percentage | | | | |
| | Investment income percentage for 20 | | | | | 17 | % |
| 18 | Investment income percentage from 2 | 2014 Schedule A, | Part III, line 17 | | | 18 | % |
| 19 | a 33 1/3% support tests - 2015. If the | organization did r | not check the box | on line 14, and lin | e 15 is more than | 33 1/3%, and line | 17 is not |
| | more than 33 1/3%, check this box ar | nd stop here. The | e organization qua | lifies as a publicly | supported organiz | zation | |
| ŀ | 33 1/3% support tests - 2014. If the | organization did ı | not check a box or | n line 14 or line 19 | a, and line 16 is m | ore than 33 1/3%, | and |
| | line 18 is not more than 33 1/3%, che | ck this box and s | top here. The orga | anization qualifies | as a publicly supp | oorted organization | · > |
| 20 | Private foundation. If the organization | n did not check a | box on line 14, 19 | a. or 19b. check t | his box and see in | structions | |

Part IV | Supporting Organizations

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No" describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 11a or 11b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI**.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | | Yes | No |
|-----|----------|-------|------|
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| m 0 | 90 or 99 | 10-F7 | 2015 |

| Pa | Supporting Organizations (continued) | | | |
|-----|---|-----------|----------|----------------|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | below, the governing body of a supported organization? | 11a | <u> </u> | |
| | A family member of a person described in (a) above? | 11b | | |
| | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11c | | |
| Sec | tion B. Type I Supporting Organizations | | Τ | |
| | | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | 4 | | |
| • | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| 800 | supervised, or controlled the supporting organization. etion C. Type II Supporting Organizations | 2 | | |
| 360 | tion C. Type it Supporting Organizations | | V | N ₂ |
| 4 | Ware a majority of the expeniention's divectors of trustoes during the toy year also a majority of the divectors | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Sec | etion D. All Type III Supporting Organizations | <u>'</u> | | |
| 000 | tion b. All Type in oupporting organizations | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | 163 | 140 |
| • | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| _ | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | | | |
| _ | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Sec | tion E. Type III Functionally-Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions): | | | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst | tructions | ;). | |
| 2 | Activities Test. Answer (a) and (b) below. | | Yes | No |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | | | |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | | | |
| | activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer (a) and (b) below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| | trustees of each of the supported organizations? Provide details in Part VI. | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |

| Pa | rt V Type III Non-Functionally Integrated 509(a)(3) Supporting | g Orga | anizations | | | |
|------|---|-----------|------------------------------|--------------------------------|--|--|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. See instructions. All | | | | | |
| | other Type III non-functionally integrated supporting organizations must con | mplete : | Sections A through E. | | | |
| Sect | ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) | | |
| 1 | Net short-term capital gain | 1 | | | | |
| 2 | Recoveries of prior-year distributions | 2 | | | | |
| 3 | Other gross income (see instructions) | 3 | | | | |
| 4 | Add lines 1 through 3 | 4 | | | | |
| 5 | Depreciation and depletion | 5 | | | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | | | |
| | collection of gross income or for management, conservation, or | | | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | | | |
| 7 | Other expenses (see instructions) | 7 | | | | |
| 8 | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 | | | | |
| Sect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) | | |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | | | |
| | instructions for short tax year or assets held for part of year): | | | | | |
| а | Average monthly value of securities | 1a | | | | |
| b | Average monthly cash balances | 1b | | | | |
| С | Fair market value of other non-exempt-use assets | 1c | | | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | | | |
| е | Discount claimed for blockage or other | | | | | |
| | factors (explain in detail in Part VI): | | | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | | | |
| 3 | Subtract line 2 from line 1d | 3 | | | | |
| 4 | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, | | | | | |
| | see instructions). | 4 | | | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | | | |
| 6 | Multiply line 5 by .035 | 6 | | | | |
| 7 | Recoveries of prior-year distributions | 7 | | | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | | | |
| Sect | ion C - Distributable Amount | | | Current Year | | |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | | | |
| 2 | Enter 85% of line 1 | 2 | | | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | | | |
| 4 | Enter greater of line 2 or line 3 | 4 | | | | |
| 5 | Income tax imposed in prior year | 5 | | | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | | | |
| | emergency temporary reduction (see instructions) | 6 | | | | |
| 7 | Check here if the current year is the organization's first as a non-functionally | y-integra | ated Type III supporting org | ganization (see | | |
| | instructions). | | | | | |

Schedule A (Form 990 or 990-EZ) 2015

| Par | ↑ V Type III Non-Functionally Integrated 509 | 9(a)(3) Supporting Orga | anizations _(continued) | |
|-------|--|--------------------------------|-----------------------------------|-----------------|
| Secti | ion D - Distributions | Current Year | | |
| 1 | Amounts paid to supported organizations to accomplish ex | | | |
| 2 | Amounts paid to perform activity that directly furthers exem | | | |
| | organizations, in excess of income from activity | | | |
| 3 | Administrative expenses paid to accomplish exempt purpos | ns | | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to which | the organization is responsive | е | |
| | (provide details in Part VI). See instructions. | | | |
| 9 | Distributable amount for 2015 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by Line 9 amount | | | |
| | | (i) | (ii) | (iii) |
| | ion E. Distribution Allocations (see instructions) | Excess Distributions | Underdistributions | Distributable |
| secu | ion E - Distribution Allocations (see instructions) | | Pre-2015 | Amount for 2015 |
| 1 | Distributable amount for 2015 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2015 | | | |
| | (reasonable cause required-see instructions) | | | |
| 3 | Excess distributions carryover, if any, to 2015: | | | |
| а | | | | |
| b | | | | |
| С | | | | |
| d | From 2013 | | | |
| е | From 2014 | | | |
| f | Total of lines 3a through e | | | |
| g | Applied to underdistributions of prior years | | | |
| h | Applied to 2015 distributable amount | | | |
| i | Carryover from 2010 not applied (see instructions) | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2015 from Section D, | | | |
| | line 7: \$ | | | |
| а | Applied to underdistributions of prior years | | | |
| b | Applied to 2015 distributable amount | | | |
| С | Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 | Remaining underdistributions for years prior to 2015, if | | | |
| | any. Subtract lines 3g and 4a from line 2 (if amount | | | |
| | greater than zero, see instructions). | | | |
| 6 | Remaining underdistributions for 2015. Subtract lines 3h | | | |
| | and 4b from line 1 (if amount greater than zero, see | | | |
| | instructions). | | | |
| 7 | Excess distributions carryover to 2016. Add lines 3j | | | |
| | and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| а | | | | |
| b | | | | |
| | Excess from 2013 | | | |
| | Excess from 2014 | | | |
| е | Excess from 2015 | | | |

Schedule A (Form 990 or 990-EZ) 2015

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Name of the organization

Employer identification number

BROOKS MEMORIAL HOSPITAL

16-0743301

| Organization type (check one): | | | | | | | |
|--------------------------------|--|---|--|--|--|--|--|
| Filers of | : | Section: | | | | | |
| Form 990 | 0 or 990-EZ | $\boxed{\textbf{X}}$ 501(c)(3) (enter number) organization | | | | | |
| | | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | | | | | |
| | | 527 political organization | | | | | |
| Form 990 |)-PF | 501(c)(3) exempt private foundation | | | | | |
| | | 4947(a)(1) nonexempt charitable trust treated as a private foundation | | | | | |
| | | 501(c)(3) taxable private foundation | | | | | |
| | nly a section 501(c)(| covered by the General Rule or a Special Rule . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. | | | | | |
| X | For an organization property) from any | filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. | | | | | |
| | For an organization sections 509(a)(1) a any one contributor | described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from r, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, line 1. Complete Parts I and II. | | | | | |
| | For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. | | | | | | |
| | year, contributions is checked, enter he purpose. Do not co | described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., mplete any of the parts unless the General Rule applies to this organization because it received nonexclusively, etc., contributions totaling \$5,000 or more during the year | | | | | |
| but it mu | ı st answer "No" on l | at is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF). | | | | | |

Name of organization Employer identification number

BROOKS MEMORIAL HOSPITAL

16-0743301

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | ıl space is needed. | |
|------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | HEALTH RESEARCH, INC. ONE UNIVERSITY PLAZA RENSSELAER, NY 12144 | \$ 47,990. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | NEW YORK STATE DEPARTMENT OF HEALTH THE GOVERNOR NELSON A. ROCKEFELLER PLAZA ALBANY, NY 12237 | \$ 221,206. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | NORTHERN CHAUTAUQUA COMMUNITY FOUNDATION 212 LAKE SHORE DRIVE WEST DUNKIRK, NY 14048 | \$ 29,064. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | BMH AUXILIARY 529 CENTRAL AVENUE DUNKIRK, NY 14048 | \$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | GEORGE & THERESA LUKIS FAMILY FUND C/O COMMUNITY FOUNDATION FOR GREATER BUFFALO, 726 EXCHANGE STREET, STE 525 BUFFALO, NY 14210 | \$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

BROOKS MEMORIAL HOSPITAL

16-0743301

| cash Property (see instructions). Use duplicate copies of Pa | art II if additional space is needed. | |
|--|--|----------------------|
| (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | |
| (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | \$ | |
| (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | \$ | |
| (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | \$ | |
| (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | \$ | |
| (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | |
| | | \$Schedule B (Form |

Employer identification number

Name of organization

16-0743301 BROOKS MEMORIAL HOSPITAL Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for Part III the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (d) Description of how gift is held (b) Purpose of gift (c) Use of gift (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

BROOKS MEMORIAL HOSPITAL

Employer identification number 16-0743301

| Pai | rt I Organizations Maintaining Donor Advise | ed Funds or Other Similar Funds | or Accounts. Complete if the |
|-----|---|--|---|
| | organization answered "Yes" on Form 990, Part IV, lin | ne 6. | |
| | | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate value of contributions to (during year) | | |
| 3 | Aggregate value of grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advisors in | writing that the assets held in donor advis | sed funds |
| | are the organization's property, subject to the organization's | _ | |
| 6 | Did the organization inform all grantees, donors, and donor a | | |
| | for charitable purposes and not for the benefit of the donor of | | |
| | impermissible private benefit? | | Yes No |
| Pai | | | |
| 1 | Purpose(s) of conservation easements held by the organization | ion (check all that apply). | |
| | Preservation of land for public use (e.g., recreation or e | education) Preservation of a hist | orically important land area |
| | Protection of natural habitat | Preservation of a cert | ified historic structure |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a quality | fied conservation contribution in the form | of a conservation easement on the last |
| | day of the tax year. | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | 2a |
| b | | | |
| С | Number of conservation easements on a certified historic str | | |
| d | Number of conservation easements included in (c) acquired | | |
| | listed in the National Register | | 2d |
| 3 | Number of conservation easements modified, transferred, re | | |
| | year▶ | | |
| 4 | Number of states where property subject to conservation ea | sement is located > | |
| 5 | Does the organization have a written policy regarding the per | riodic monitoring, inspection, handling of | |
| | violations, and enforcement of the conservation easements i | | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | | |
| | > | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, hand | dling of violations, and enforcing conserva | tion easements during the year |
| | > \$ | | |
| 8 | Does each conservation easement reported on line 2(d) above | ve satisfy the requirements of section 170 | (h)(4)(B)(i) |
| | and section 170(h)(4)(B)(ii)? | | Yes No |
| 9 | In Part XIII, describe how the organization reports conservati | | |
| | include, if applicable, the text of the footnote to the organiza | tion's financial statements that describes | the organization's accounting for |
| | conservation easements. | | |
| Pai | t III Organizations Maintaining Collections o | f Art, Historical Treasures, or O | ther Similar Assets. |
| | Complete if the organization answered "Yes" on Form | n 990, Part IV, line 8. | |
| 1a | If the organization elected, as permitted under SFAS 116 (AS | SC 958), not to report in its revenue stater | ment and balance sheet works of art, |
| | historical treasures, or other similar assets held for public ext | hibition, education, or research in furthera | nce of public service, provide, in Part XIII, |
| | the text of the footnote to its financial statements that descri | ibes these items. | |
| b | If the organization elected, as permitted under SFAS 116 (AS | SC 958), to report in its revenue statemen | t and balance sheet works of art, historical |
| | treasures, or other similar assets held for public exhibition, e | ducation, or research in furtherance of pu | blic service, provide the following amounts |
| | relating to these items: | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | > \$ |
| | (ii) Assets included in Form 990, Part X | | |
| 2 | If the organization received or held works of art, historical tre | | |
| | the following amounts required to be reported under SFAS 1 | 16 (ASC 958) relating to these items: | |
| а | Revenue included on Form 990, Part VIII, line 1 | | > \$ |
| h | Assets included in Form 990. Part X | | ▶ \$ |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2015

| | rt III Organizations Maintaining C | ollections of Ar | | reasures. | or Oth | er Sim | | ts/continu | | ige Z |
|-----|---|------------------------|---------------------------------------|----------------------|-----------|------------|---|------------|--------|-------|
| | 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items | | | | | | | | | |
| Ū | (check all that apply): | | | | | | | | | |
| а | | | | | | | | | | |
| b | Scholarly research | e | Other | torialige progr | arrio | | | | | |
| C | Preservation for future generations | Č | | | | | | | | |
| 4 | Provide a description of the organization's co | allections and explain | how they furthe | the organizat | ion's eve | emnt nu | rnose in Pai | + XIII | | |
| 5 | During the year, did the organization solicit o | | | | | | | CAIII. | | |
| J | to be sold to raise funds rather than to be ma | | | | | | | Yes | | No |
| Par | rt IV Escrow and Custodial Arrange | | | | | | | | | 110 |
| | reported an amount on Form 990, Par | | to ii tiio organiza | orr arioworda | 100 0 | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | |
| 1a | Is the organization an agent, trustee, custodi | | iary for contributi | ons or other as | ssets no | t include | ed | | | |
| | on Form 990, Part X? | | | | | | | Yes | | No |
| b | If "Yes," explain the arrangement in Part XIII | and complete the fol | lowing table: | | | | | | | |
| | | | ·-···· 9 | | | | | Amount | | |
| С | Beginning balance | | | | | 1c | : | | | |
| | Additions during the year | | | | | ··· ⊢ | | | | |
| | Distributions during the year | | | | | | | | | |
| | Ending balance | | | | | 1f | | | | |
| | Did the organization include an amount on Fo | | | | | ility? | | Yes | | No |
| | If "Yes," explain the arrangement in Part XIII. | | • | | | | | | | |
| | rt V Endowment Funds. Complete it | | | | | | | | | |
| | | (a) Current year | (b) Prior year | (c) Two yea | rs back | (d) Thre | e years back | (e) Four y | ears l | oack |
| 1a | Beginning of year balance | 1,402,568. | 1,645,71 | 1,42 | 7,234. | 1 | ,414,171. | 1, | 412, | 273. |
| b | Contributions | | | | | | | | | |
| | Net investment earnings, gains, and losses | -34,735. | 59,79 | 1. 21 | 8,482. | | 13,063. | , | 1, | 898. |
| d | Grants or scholarships | | | | | | | | | |
| е | Other expenditures for facilities | | | | | | | | | |
| | and programs | 195,330. | 302,94 | 2. | | | | | | |
| f | Administrative expenses | | | | | | | | | |
| g | End of year balance | 1,172,503. | 1,402,56 | 1,64 | 5,716. | 1 | ,427,234. | 1, | 414, | 171. |
| 2 | Provide the estimated percentage of the curr | ent year end balanc | e (line 1g, column | (a)) held as: | | | | | | |
| а | Board designated or quasi-endowment | | _% | | | | | | | |
| | Permanent endowment ► 65.00 | % | | | | | | | | |
| С | Temporarily restricted endowment ▶ 3 | 5.00 % | | | | | | | | |
| | The percentages on lines 2a, 2b, and 2c sho | uld equal 100%. | | | | | | | | |
| 3a | Are there endowment funds not in the posse | ssion of the organiza | tion that are held | and administe | ered for | the orga | nization | _ | | |
| | by: | | | | | | | | _ | No |
| | (i) unrelated organizations | | | | | | | . (-/ | Х | 77 |
| | (ii) related organizations | | | | | | | . 3a(ii) | | X |
| b | If "Yes" on line 3a(ii), are the related organiza | | | ?? | | | | . 3b | | |
| 4 | Describe in Part XIII the intended uses of the | | wment funds. | | | | | | | |
| Pai | rt VI Land, Buildings, and Equipm | | | | | | | | | |
| | Complete if the organization answered | 1 | · · · · · · · · · · · · · · · · · · · | | <u> </u> | | | | | |
| | Description of property | (a) Cost or ot | ` ' | st or other | | ccumula | | (d) Book | value |) |
| | | basis (investm | , | s (other) 99,331. | de | preciation | JII | 399 | 2 1 | 21 |
| | Land | | | 79,331. 79,473. | Q | 688, | 320 | 1,791 | 11 | 2 3 |
| | Buildings | | 10,4 | 79,473. 27,455. | | 857, | | 269 | | |
| | Leasehold improvements | | | 93,608. | | 695, | | 5,397 | | |
| | Equipment | | 30,0 | 55,000. | JZ, | 090, | 000. | 3,331 | , , | 1 . |
| | Other | | Y 1: (D) 1: | 10-1 | | | | 7.858 | 1 9 | 25 |

Schedule D (Form 990) 2015

| Part VII | Investments - | Other | Securities. |
|----------|---------------|-------|-------------|

| Part VII Investments - Other Securities. | | |
|---|----------------------------|---|
| Complete if the organization answered "Yes" | on Form 990, Part IV, line | 11b. See Form 990, Part X, line 12. |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| (1) Financial derivatives | | |
| (2) Closely-held equity interests | | |
| (3) Other | | |
| (A) FUNDS HELD IN TRUST | 1,172,503. | END-OF-YEAR MARKET VALUE |
| (B) | | |
| (C) | | |
| (D) | | |
| (E) | | |
| (F) | | |
| (G) | | |
| (H) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶ | 1,172,503. | |
| Part VIII Investments - Program Related. | | |
| Complete if the organization answered "Yes" | on Form 990, Part IV, line | 11c. See Form 990, Part X, line 13. |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| (1) | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | |
| Part IX Other Assets. | | |

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description | (b) Book value |
|--|----------------|
| (1) ADVANCES TO RELATED PARTIES | 1,582,106. |
| (2) | |
| (3) | |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) | 1,582,106. |

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. | (a) Description of liability | (b) Book value | |
|--------|---|----------------|--|
| (1) | Federal income taxes | | |
| (2) | ESTIMATED THIRD-PARTY PAYOR | | |
| (3) | SETTLEMENTS | 850,904. | |
| (4) | ACCRUED PENSION LIABILITY | 4,519,904. | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. | (Column (b) must equal Form 990, Part X, col. (B) line 25.) | 5,370,808. | |

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Schedule D (Form 990) 2015

| | edule D (Form 990) 2015 BROOKS MEMORIAL HOSPITAL | | | | 0743301 _{Page} |
|-------------|--|----------------|---------------------------|---------|-------------------------|
| Pai | rt XI Reconciliation of Revenue per Audited Financial Stateme | ents W | ith Revenue per F | Retur | n. |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | - | | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | | 1 | 41,512,723 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | |
| а | Net unrealized gains (losses) on investments | 2a | | | |
| b | | | | | |
| С | | | | | |
| d | | | -1,685,242. | | |
| е | | | • | 2e | -1,685,242 |
| 3 | Subtract line 2e from line 1 | | | 3 | 43,197,965 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | |
| b | | | -5,649. | | |
| | Add lines 4a and 4b | | | 4c | -5,649 |
| 5 | Total revenue. Add lines 3 and 4c. (<i>This must equal Form</i> 990, <i>Part I, line</i> 12.) | | | 5 | 43,192,316 |
| | rt XII Reconciliation of Expenses per Audited Financial Statem | | | _ | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | | | | |
| 1 | Total expenses and losses per audited financial statements | | | 1 | 45,006,860 |
| | | | | ' | 43,000,000 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | ء ا | I | | |
| a | | | | - | |
| b | | ١ | | _ | |
| C | | | 5,649. | 4 | |
| d | , | 2d | 5,049. | _ | F 640 |
| е | • | | | 2e | 5,649 |
| 3 | Subtract line 2e from line 1 | | | 3 | 45,001,211 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | I | | |
| а | , , , , | | 1 605 010 | | |
| b | Other (Describe in Part XIII.) | 4b | 1,685,242. | | |
| С | Add lines 4a and 4b | | | 4c | 1,685,242 |
| | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | | | 5 | 46,686,453 |
| Pa | rt XIII Supplemental Information. | | | | |
| Prov | ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part | IV, lines | s 1b and 2b; Part V, line | 4; Part | X, line 2; Part XI, |
| lines | 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any add | litional ir | nformation. | | |
| | | | | | |
| | | | | | |
| PAI | RT X, LINE 2: | | | | |
| | | | | | |
| THI | E HOSPITAL IS A 501(C)(3) ORGANIZATION EXE | \mathtt{MPT} | FROM INCOME | TAX | ES UNDER |
| | | | | | |
| SE | CTION 501(A) OF THE INTERNAL REVENUE CODE. | TH | E HOSPITAL E | BELI | EVES IT IS |
| | | | | | |
| NO | LONGER SUBJECT TO EXAMINATION BY FEDERAL | OR S | TATE TAXING | AUT | HORITIES |
| | | | | | |
| FOI | R YEARS ENDED PRIOR TO DECEMBER 31, 2012. | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| DΔI | RT XT LINE 2D - OTHER ADJUSTMENTS. | | | | |
| - 71 | RT XI, LINE 2D - OTHER ADJUSTMENTS: | | | | |
| סס <i>י</i> | OVISION FOR BAD DEBTS | | | | -1,685,242 |
| T 1/(| OVISION FOR BAD DEBTS | | | | 1,000,242 |
| | | | | | |
| | | | | | |
| זגס | RT XI. LINE 4B - OTHER ADJUSTMENTS: | | | | |
| $-\Delta I$ | AL AL ULING SO = VILIGA ADUUG IMBINIG ; | | | | |

532054 09-21-15

Schedule D (Form 990) 2015

LOSS ON DISPOSAL OF PROPERTY AND EQUIPMENT

-5,649.

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

Complete if the organization answered "Yes" on Form 990, Part IV, question 20.

► Attach to Form 990.

Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

2015

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

BROOKS MEMORIAL HOSPITAL

Employer identification number 16-0743301

| Part | Financial Assistance a | and Certain O | ther Commu | nity Benefits at | Cost | | | | |
|-------------|---|---|-------------------------------------|-------------------------------------|-------------------------------|--------------------------------------|----------|---------------------|------------|
| | | | | | | | | Yes | No |
| 1a [| Did the organization have a financial | assistance policy | during the tax ye | ear? If "No," skip to | question 6a | | 1a | X | |
| b li | f "Yes," was it a written policy? the organization had multiple hospital facilities, | indicate which of the fo | llowing hest describes | annlication of the financia | al assistance policy to its | various hospital | 1b | X | |
| 2 fa | acilities during the tax year. | | | | | | | | |
| | Applied uniformly to all hospita | | L Appl | ied uniformly to mo | st hospital facilities | 5 | | | |
| | Generally tailored to individual | hospital facilities | | | | | | | |
| | answer the following based on the financial assis | = - | - | = | - | | | | |
| | Did the organization use Federal Pov | • | | | | | | 1.7 | |
| | f "Yes," indicate which of the following X 100% 150% | ing was the FPG fa | amily income limi Other | t for eligibility for fre % | e care: | | 3a | X | |
| | Did the organization use FPG as a fa | ctor in determining | a eliaibility for pro | —— oviding <i>discounted</i> (| care? If "Yes." indi | cate which | | | |
| | of the following was the family incom | | | | | | 3b | Х | |
| | 200% 250% | X 300% | 350% | | ther 9 | 6 | | | |
| c li | f the organization used factors othe | r than FPG in dete | rmining eligibility | , describe in Part VI | the criteria used f | or determining | | | |
| | eligibility for free or discounted care. | | | | | r other | | | |
| | hreshold, regardless of income, as a | | | | | | | | |
| | olid the organization's financial assistance policy medically indigent"? | | | nts during the tax year pro | | d care to the | 4 | Х | |
| 5a 🛚 | oid the organization budget amounts for | free or discounted ca | are provided under | its financial assistance | e policy during the ta | k year? | 5a | X | |
| b li | f "Yes," did the organization's financ | cial assistance exp | enses exceed th | ne budgeted amoun | t? | | 5b | | X |
| | f "Yes" to line 5b, as a result of bud | - | - | · | | | | | |
| | care to a patient who was eligible for | | | | | | 5с | | |
| | Did the organization prepare a comn | | | | | | 6a | | X |
| b I | f "Yes," did the organization make it | available to the p | ublic? | | | | 6b | | |
| | complete the following table using the workshee | ts provided in the Scheo | dule H instructions. Do | not submit these workshe | eets with the Schedule H | | | | |
| 7 F | inancial Assistance and Certain Oth | | | 1 (a) T-t-1 | (4) 0: | (a) Netit | | f) Percer | |
| | Financial Assistance and | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net community benefit expense | | of total expense | |
| | s-Tested Government Programs | programs (optional) | (ориона) | | | | | expense | |
| | Financial Assistance at cost (from | | | 101 171 | 22 202 | 458,081. | 1 | .02 | Q. |
| | Vorksheet 1) | | | 481,474. | 23,393. | 430,001. | | • 0 4 | ъ |
| | Medicaid (from Worksheet 3, | | | 11014317. | 7447783. | 3566534. | 7 | .93 | <u>Q</u> . |
| | column a) | | | 11014317. | 7447703. | 2200224. | - | • • • | 0 |
| | Costs of other means-tested | | | | | | | | |
| | government programs (from Vorksheet 3, column b) | | | 45,203. | 20,870. | 24,333. | | .05 | & |
| | Total Financial Assistance and | | | 13,203 | 20,070. | 21,333. | | • • • | |
| - | Means-Tested Government Programs | | | 11540994. | 7492046. | 4048948. | 9 | .00 | ક્ષ |
| | Other Benefits | | | | 7 23 20 20 0 | 10103100 | | | |
| e (| Community health | | | | | | | | |
| | mprovement services and | | | | | | | | |
| | community benefit operations | | | | | | | | |
| | from Worksheet 4) | | | 46,649. | | 46,649. | | .10 | ક |
| | Health professions education | | | | | | | | |
| | from Worksheet 5) | | | 8,576. | | 8,576. | | .02 | ક્ર |
| | Subsidized health services | | | - | | | | | |
| _ | from Worksheet 6) | | | 2328880. | 1804188. | 524,692. | 1 | .17 | 용 |
| | Research (from Worksheet 7) | | | | | | | | |
| i (| Cash and in-kind contributions | | | | | | | | |
| f | or community benefit (from | | | | | | | | |
| | Vorksheet 8) | | | 10. | | 10. | | .00 | |
| jΊ | Total. Other Benefits | | | 2384115. | 1804188. | 579,927. | | . 29 | |
| k T | Total. Add lines 7d and 7j | | | 13925109. | 9296234. | 4628875. | 10 | .29 | ૪ |

532091 11-05-15 LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule H (Form 990) 2015

Part II | Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

(a) Number of (b) Persons (c) Total (d) Direct (e) Net

| | | activities or programs (optional) | served (optional) | communit | y off: | setting revenu | community building expense | | tal exper | |
|------|--|--------------------------------------|----------------------|------------------|------------------|-----------------|----------------------------|-----------|-----------|---------|
| 1 | Physical improvements and housing | (| | | | | | | | |
| 2 | Economic development | | | | | | | | | |
| 3 | Community support | | | | | | | | | |
| 4 | Environmental improvements | | | | | | | | | |
| 5 | Leadership development and | | | | | | | | | |
| | training for community members | | | | | | | | | |
| 6 | Coalition building | | | 1,1 | 73. | | 1,173 | , | .00 | क्र |
| 7 | Community health improvement | | | | | | | | | |
| | advocacy | | | | | | | | | |
| 8 | Workforce development | | | | | | | | | |
| 9 | Other | | | | | | | | | |
| 10 | Total | | | 1,1 | 73. | | 1,173 | • | | |
| Pa | rt III Bad Debt, Medicare, & | & Collection P | ractices | | | | | | | |
| Sect | ion A. Bad Debt Expense | | | | | | | | Yes | No |
| 1 | Did the organization report bad deb | t expense in accord | dance with Health | care Financi | al Manage | ment Asso | ociation | | | |
| | Statement No. 15? | | | | | | | 1 | | Х |
| 2 | Enter the amount of the organization | n's bad debt expen | se. Explain in Par | t VI the | | | | | | |
| | methodology used by the organizati | on to estimate this | amount | | | 2 | 651,942 | · | | |
| 3 | Enter the estimated amount of the o | rganization's bad o | lebt expense attri | ibutable to | | | | | | |
| | patients eligible under the organizat | ion's financial assis | tance policy. Exp | lain in Part V | I the | | | | | |
| | methodology used by the organizati | on to estimate this | amount and the | rationale, if a | ny, | | | | | |
| | for including this portion of bad deb | t as community be | nefit | | | 3 | | | | |
| 4 | Provide in Part VI the text of the foo | tnote to the organia | zation's financial s | statements th | nat describ | oes bad de | bt | | | |
| | expense or the page number on whi | ch this footnote is | contained in the a | attached fina | ncial state | ments. | | | | |
| Sect | ion B. Medicare | | | | | | | | | |
| 5 | Enter total revenue received from M | edicare (including [| OSH and IME) | | | 5 | 7,339,895 | <u>.</u> | | |
| 6 | Enter Medicare allowable costs of ca | are relating to payn | nents on line 5 | | | | 7,662,425 | | | |
| 7 | Subtract line 6 from line 5. This is th | e surplus (or shortf | all) | | | 7 | -322,530 | <u>.</u> | | |
| 8 | Describe in Part VI the extent to whi | ch any shortfall rep | orted in line 7 sh | ould be treat | ed as com | munity be | nefit. | | | |
| | Also describe in Part VI the costing | methodology or so | urce used to dete | rmine the an | nount repo | rted on lin | e 6. | | | |
| | Check the box that describes the m | | | _ | | | | | | |
| | Cost accounting system | X Cost to char | ge ratio | Other | | | | | | |
| Sect | ion C. Collection Practices | | | | | | | | | |
| 9a | 9a Did the organization have a written debt collection policy during the tax year? | | | | | | 9a | Х | | |
| b | b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the | | | | | | | | | |
| | collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI | | | | | | 9b | X | | |
| Pa | rt IV Management Compar | nies and Joint | Ventures (owned | d 10% or more by | officers, direct | ctors, trustees | key employees, and phys | cians - s | ee instru | ctions) |
| | (a) Name of antity | (h) Daa | ariation of arimor | | (-) 0 | .:: | (d) Officere direct | (a) D | | |

| Part IV Management Compa | nies and Joint Ventures (owned 10% or more | by officers, directors, truster | es, key employees, and phys | sicians - see instructions) | |
|----------------------------|--|--|-------------------------------------|-----------------------------|--|
| (a) Name of entity | (b) Description of primary activity of entity | (c) Organization's profit % or stock ownership % | profit % or stock ors, trustees, or | | |
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Schedule H (Form 990) 2015

| Part V | Facility Information | | | | | | | | | | |
|--------------|---|------------------------|-------------------------|---------------------|----------|------|------|-------------|----------|------------------|-----------|
| Section A. | Hospital Facilities | | | | | ital | | ER-24 hours | | | |
| | er of size, from largest to smallest) | _ | gica | <u></u> | | dsc | | | | | |
| | hospital facilities did the organization operate |)ita | sur | βit |)ita | S PC | ΙĘ | | | | |
| during the | tax year? | l So | ∞ = | ğ | Soc | Ses | aci | ร | | | |
| Name, add | dress, primary website address, and state license number | Licensed hospital | Gen. medical & surgical | Children's hospital | ρ Σ | acc | 유 | ηοι | | | Facility |
| (and if a gı | roup return, the name and EIN of the subordinate hospital on that operates the hospital facility) | nse | me | dre |]÷ | cal | ear | 4 1 | Ţ. | | reporting |
| organizatio | on that operates the hospital facility) | ice. | en. | <u> </u> ₹ | ea. | ΞĘ | Ses. | IR-2 | ER-other | Other (describe) | group |
| 1 BRO | OKS MEMORIAL HOSPITAL | ╅ | | ٢ | ┢ | Г | _ | Ш | ш. | Other (desembe) | |
| | CENTRAL AVENUE | 1 | | | | | | | | | |
| | KIRK, NY 14048 | 1 | | | | | | | | | |
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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group $\underline{ BROOKS} \underline{ \ MEMORIAL \ HOSPITAL }$

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V. Section A):

| Iaci | inues in a racinty reporting group (from Part V, Section A): | | Yes | No |
|------|--|-----|-----|----|
| C | ommunity Health Needs Assessment | | | |
| 1 | Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the | | | |
| | current tax year or the immediately preceding tax year? | 1 | | X |
| 2 | Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or | | | l |
| | the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C | 2 | | X |
| 3 | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a | | | |
| | community health needs assessment (CHNA)? If "No," skip to line 12 | 3 | Х | |
| | If "Yes," indicate what the CHNA report describes (check all that apply): | | | |
| a | | | | |
| b | | | | |
| C | · | | | |
| | of the community | | | |
| C | | | | |
| e | | | | |
| f | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority | | | |
| | groups | | | |
| ç | | | | |
| r | | | | |
| i | Information gaps that limit the hospital facility's ability to assess the community's health needs | | | |
| j | Other (describe in Section C) | | | |
| 4 | Indicate the tax year the hospital facility last conducted a CHNA: 20 13 | | | |
| 5 | In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad | | | |
| | interests of the community served by the hospital facility, including those with special knowledge of or expertise in public | | | |
| | health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the | | | |
| | community, and identify the persons the hospital facility consulted | 5 | Х | |
| 6a | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other | | | |
| | hospital facilities in Section C | 6a | Х | |
| b | Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," | | | |
| | list the other organizations in Section C | 6b | Х | |
| 7 | Did the hospital facility make its CHNA report widely available to the public? | 7 | Х | |
| | If "Yes," indicate how the CHNA report was made widely available (check all that apply): | | | |
| a | | | | |
| b | | | | |
| C | | | | |
| C | | | | |
| 8 | Did the hospital facility adopt an implementation strategy to meet the significant community health needs | | | l |
| | identified through its most recently conducted CHNA? If "No," skip to line 11 | 8 | | X |
| 9 | Indicate the tax year the hospital facility last adopted an implementation strategy: 20 | | | |
| | Is the hospital facility's most recently adopted implementation strategy posted on a website? | 10 | | |
| | ı If "Yes," (list url): | | | |
| | If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? | 10b | | |
| 11 | Describe in Section C how the hospital facility is addressing the significant needs identified in its most | | | |
| | recently conducted CHNA and any such needs that are not being addressed together with the reasons why | | | |
| | such needs are not being addressed. | | | |
| 12a | Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a | | | |
| | CHNA as required by section 501(r)(3)? | 12a | | X |
| b | If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? | 12b | | |
| c | If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 | | | |
| | for all of its hospital facilities? \$ | | | |

532094 11-05-15 Schedule H (Form 990) 2015

Part V Facility Information (continued)

| Fina | ncial Assistance Policy (FAP) | | | |
|--------|--|-----|------|----------|
| Nan | ne of hospital facility or letter of facility reporting group BROOKS MEMORIAL HOSPITAL | | | |
| | | | Yes | No |
| | Did the hospital facility have in place during the tax year a written financial assistance policy that: | | 1,,, | |
| 13 | Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? | 13 | X | |
| | If "Yes," indicate the eligibility criteria explained in the FAP: | | | |
| а | | | | |
| | and FPG family income limit for eligibility for discounted care of % | | | |
| b | | | | |
| С | | | | |
| d | | | | |
| e | | | | |
| f | X Underinsurance status ▼ Document | | | |
| 9 | | | | |
| h | , | 44 | x | |
| 14 | Explained the basis for calculating amounts charged to patients? | | X | \vdash |
| 15 | Explained the method for applying for financial assistance? If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) | 15 | 122 | |
| | | | | |
| | explained the method for applying for financial assistance (check all that apply): X Described the information the hospital facility may require an individual to provide as part of his or her application | | | |
| a b | V | | | |
| L. | or her application | | | |
| c | V | | | |
| ٠ | about the FAP and FAP application process | | | |
| d | | | | |
| _ | of assistance with FAP applications | | | |
| е | | | | |
| 16 | Included measures to publicize the policy within the community served by the hospital facility? | 16 | х | |
| | If "Yes," indicate how the hospital facility publicized the policy (check all that apply): | | | |
| а | | | | |
| b | Y | | | |
| c | A 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | | | |
| d | V | | | |
| е | X The FAP application form was available upon request and without charge (in public locations in the hospital | | | |
| | facility and by mail) | | | |
| f | X A plain language summary of the FAP was available upon request and without charge (in public locations in | | | |
| | the hospital facility and by mail) | | | |
| g | X Notice of availability of the FAP was conspicuously displayed throughout the hospital facility | | | |
| h | X Notified members of the community who are most likely to require financial assistance about availability of the FA | P | | |
| i | Other (describe in Section C) | | | |
| Billi | ng and Collections | | | |
| 17 | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial | | | |
| | assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon | | | |
| | non-payment? | 17 | Х | |
| 18 | Check all of the following actions against an individual that were permitted under the hospital facility's policies during the | tax | | |
| | year before making reasonable efforts to determine the individual's eligibility under the facility's FAP: | | | |
| а | Reporting to credit agency(ies) | | | |
| b | Selling an individual's debt to another party | | | |
| c | Actions that require a legal or judicial process | | | |
| d | Other similar actions (describe in Section C) | | | |
| е | None of these actions or other similar actions were permitted | | | |

Schedule H (Form 990) 2015

| Pa | ırt V | Facility Information (continued) | | | |
|-----|----------|---|-----|-----|----|
| Nar | ne of ho | ospital facility or letter of facility reporting groupBROOKS_MEMORIAL_HOSPITAL | | | |
| | | | | Yes | No |
| 19 | Did the | e hospital facility or other authorized party perform any of the following actions during the tax year | | | |
| | before | making reasonable efforts to determine the individual's eligibility under the facility's FAP? | 19 | Х | |
| | If "Yes | ," check all actions in which the hospital facility or a third party engaged: | | | |
| a | X | Reporting to credit agency(ies) | | | |
| k | , | Selling an individual's debt to another party | | | |
| c | : X | Actions that require a legal or judicial process | | | |
| c | X | Other similar actions (describe in Section C) | | | |
| 20 | | te which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or ecked) in line 19 (check all that apply): | | | |
| a | X | Notified individuals of the financial assistance policy on admission | | | |
| Ł | X | Notified individuals of the financial assistance policy prior to discharge | | | |
| | X | Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bi | lls | | |
| | . 37 | Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's | | | |
| | | financial assistance policy | | | |
| 6 | | Other (describe in Section C) | | | |
| f | | None of these efforts were made | | | |
| | | nting to Emergency Medical Care | | | |
| | | e hospital facility have in place during the tax year a written policy relating to emergency medical care | | | |
| | | quired the hospital facility to provide, without discrimination, care for emergency medical conditions to | | | |
| | | uals regardless of their eligibility under the hospital facility's financial assistance policy? | 21 | х | |
| | | " indicate why: | | | |
| a | | The hospital facility did not provide care for any emergency medical conditions | | | |
| k | | The hospital facility's policy was not in writing | | | |
| | | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) | | | |
| | | Other (describe in Section C) | | | |
| | | Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) | | | |
| | | te how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible | | | |
| 22 | | uals for emergency or other medically necessary care. | | | |
| á | ı [| The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged | | | |
| k | , 🔲 | The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating | | | |
| | | the maximum amounts that can be charged | | | |
| c | X | The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged | | | |
| | 37 | Other (describe in Section C) | | | |
| 23 | | the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided | | | |
| | - | ency or other medically necessary services more than the amounts generally billed to individuals who had | | | |
| | U | nce covering such care? | 23 | | Х |
| | | s," explain in Section C. | | | |
| | | , | | | |

24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

service provided to that individual?

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24

Х

If "Yes," explain in Section C.

Part V | Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

BROOKS MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 5: THE CHNA UTILIZED A THREE PRONGED APPROACH TO GAUGE HEALTH ISSUES, INCLUDING INPUT FROM COMMUNITY MEMBERS, DATA FROM NYSDOH AND OTHER HEALTH RESOURCES, AND INPUT FROM LOCAL CONTENT EXPERTS.

COMMUNITY MEMBERS:

THE LINK FOR THE SURVEY WAS WIDELY DISTRIBUTED THROUGH FACEBOOK, THE CCDHHS WEBSITE, WAS FEATURED IN A PRESS RELEASE TO LOCAL NEWSPAPERS, AND SENT ELECTRONICALLY TO A NUMBER OF EMPLOYEE AND COMMUNITY-BASED EMAIL DISTRIBUTION LISTS. ALL CCCHPT PARTNERS PARTICIPATED IN ELECTRONIC DISTRIBUTION OF THE SURVEY. THE WEB-BASED FORMAT SUCCESSFULLY REACHED WHITE, MIDDLE CLASS, EMPLOYED, AND INSURED RESIDENTS. PAPER COPIES OF THE SURVEY WERE MADE AVAILABLE THROUGHOUT THE COMMUNITY TO REACH SPECIAL POPULATION GROUPS, WHO WERE LESS LIKELY TO RESPOND TO THE WEB-BASED SURVEY.

IN ORDER TO OBTAIN INPUT FROM HARD TO REACH RESIDENTS, THE CCCHPT MADE EFFORTS TO TARGET THE FOLLOWING POPULATION GROUPS:

- CHAUTAUQUA COUNTY'S NEW FEDERALLY QUALIFIED HEALTH CENTER THE CHAUTAUQUA CENTER B33 SERVES A PRIMARILY HISPANIC PATIENT POPULATION. CENTER STAFF ASSISTED PATIENTS IN FILLING OUT THE SURVEYS AND ALSO PROVIDED TRANSLATION SERVICES.
- PAPER COPIES OF THE SURVEY WERE PROVIDED TO THE LOCAL AMISH POPULATION AT CANCER SERVICES PROGRAM CLINICS IN SHERMAN AND CLYMER, AND WERE ALSO SHARED BY EMPLOYEES WITH THEIR AMISH FRIENDS.
- COPIES OF THE SURVEY WERE PROVIDED TO INMATES OF THE CHAUTAUQUA PAPER

Part V | Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

COUNTY JAIL TO GAIN INPUT FROM INCARCERATED RESIDENTS. JAIL STAFF ASSISTED

IN THIS PROCESS BY ENCOURAGING PARTICIPATION AND PROVIDING ASSISTANCE WHEN

NECESSARY.

* PAPER COPIES OF THE SURVEY WERE AVAILABLE TO LOW-INCOME RESIDENTS IN

CCDHHS TEMPORARY ASSISTANCE OFFICES, THE REPRODUCTIVE HEALTH CLINICS, THE

FEDERALLY QUALIFIED HEALTH CENTER, HOSPITAL EMERGENCY ROOMS, AND MENTAL

HEALTH CLINICS.

COMMUNITY MEMBERS' PERCEPTIONS OF HEALTH ISSUES WERE ALSO GATHERED AT

THREE "COMMUNITY CONVERSATIONS" SPONSORED BY THE P2 COLLABORATIVE OF WNY

AND THE CHAUTAUQUA COUNTY HEALTH NETWORK. THESE CONVERSATIONS SPANNED

CHAUTAUQUA COUNTY'S GEOGRAPHIC AND CULTURAL SEPARATIONS, COVERING THE

"NORTH COUNTY" IN DUNKIRK, THE "SOUTH COUNTY" IN JAMESTOWN, AND THE "WEST

COUNTY" IN WESTFIELD.

EXPERTS CONSULTED:

A STAKEHOLDERS MEETING INVOLVED EXPERTS THROUGHOUT THE COUNTY, INCLUDING:

BROOKS MEMORIAL HOSPITAL - THERESA SCHRANTZ

CHAUTAUQUA ALCOHOL AND SUBSTANCE ABUSE COUNCIL - KATHLEEN COLBY

CHAUTAUOUA COUNTY DEPARTMENT OF HEALTH AND HUMAN SERVICES - JULIE

APPERSON, ANGELA SWARTZMAN, BREEANNE AGETT

CHAUTAUQUA COUNTY DEPARTMENT OF HEALTH AND HUMAN SERVICES, CANCER SERVICES

PROGRAM - DARLENE ROWE

CHAUTAUOUA COUNTY DEPARTMENT OF HEALTH AND HUMAN SERVICES, EARLY

INTERVENTION PROGRAM - DENISE NICHOLS

CHAUTAUQUA COUNTY DEPARTMENT OF MENTAL HYGIENE - BRIANA POST, PAT BRINKMAN

CHAUTAUQUA COUNTY HEALTH NETWORK - KERRI BROWN, ANN ABDELLA, JANET FORBES

CHAUTAUQUA LAKE CHILD CARE CENTER - BETH STARKS

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Part V | Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

CHAUTAUQUA OPPORTUNITIES INC. - TARRA JOHNSON, JEN IRWIN

DELPHI HEALTH CARE PARTNERS - MELISSA BOCK

EASTSIDE YMCA - MAX MARTIN

JAMESTOWN PSYCHIATRIC - SANDRA DOHL

JAMESTOWN TREATMENT COURT, 8TH JUDICIAL DISTRICT - CATHY NEWTON

LAKE ERIE REGIONAL HEALTH SYSTEM - SCOTT BUTLER, KIMBERLY MABEN

P2 OF WNY - MARISSA SLEVAR

THE CHAUTAUOUA CENTER - MIKE PEASE

WCA HOSPITAL - TONI DEANGELO, LINDA JOHNSON, ANDY O'BRIEN, MARY BOSEK

WESTFIELD MEMORIAL HOSPITAL - PATTY BALLMAN, KIM GREINER

YMCA OF JAMESTOWN - MEG PICKARD

BROOKS MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 6A: TLC HEALTH NETWORK

WCA HOSPITAL

WESTFIELD MEMORIAL HOSPITAL

BROOKS MEMORIAL HOSPITAL:

PART V, SECTION B, LINE 6B: CHAUTAUQUA COUNTY DEPARTMENT OF HEALTH AND

HUMAN SERVICES

CHAUTAUQUA COUNTY HEALTH NETWORK (CCHN)

P2 COLLABORATIVE OF WNY

THE CHAUTAUQUA CENTER

10060801 783816 M0587800.0

CHAUTAUQUA COUNTY DEPARTMENT OF MENTAL HYGIENE

Part V | Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility.

BROOKS MEMORIAL HOSPITAL:

SUPPORT GROUP FOR DIABETICS.

PART V, SECTION B, LINE 11: NEEDS IDENTIFIED:

- PREVENT CHRONIC DISEASE; FOCUS OBESITY IN ADULTS & CHILDREN. BROOKS MEMORIAL HOSPITAL'S DIETITIAN TAKES REFERRALS FROM PHYSICIANS, PROVIDING A FULL ASSESSMENT AND NUTRITIONAL EDUCATION TO OUTPATIENTS. THE DIETITIAN ALSO ATTENDS LOCAL HEALTH FAIRS AND PROVIDES NUTRITIONAL INFORMATION. THE HOSPITAL'S DIABETIC COUNSELOR FACILITATES A MONTHLY
- 2. PROMOTE HEALTH WOMEN, INFANTS & CHILDREN; FOCUS - PRECONCEPTION AND REPRODUCTIVE HEALTH, AND MATERNAL AND INFANT HEALTH.

THE BROOKS MEMORIAL HOSPITAL DIRECTOR OF OBSTETRICS CONDUCTS EXPECTANT PARENT CLASSES 4 TIMES A YEAR. SHE IS ALSO A CERTIFIED LACTATION COUNSELOR AND WORKS WITH THE COUNTY TO PROMOTE BREAST FEEDING. THE HOSPITAL HAS WORKED WITH NEW YORK STATE TO ENSURE HEARING SCREENINGS ARE DONE ON NEWBORNS, AND WAS RECOGNIZED FOR THE HIGH COMPLETION PERCENTAGE FOR THESE TESTS.

3. PROMOTE MENTAL HEALTH AND PREVENT SUBSTANCE ABUSE; FOCUS - STRENGTHEN INFRASTRUCTURE ACROSS SYSTEMS.

BROOKS MEMORIAL HOSPITAL HAS WORKED WITH CHAUTAUQUA ALCOHOLISM & SUBSTANCE ABUSE COUNCIL WITH APPLICATION FOR A GRANT TO TREAT SUBSTANCE ABUSE ON MENTAL HEALTH DIAGNOSES SEEN IN THE EMERGENCY ROOM. PATIENTS SEEN IN THE ER RECEIVE REFERRALS FOR FURTHER TREATMENT/COUNSELING.

BROOKS MEMORIAL HOSPITAL:

SECTION B, LINE 19D: USE AN EARLY OUT THIRD PARTY TO CONTACT PART V,

| Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2" "B, 3," etc.) and name of hospital facility. |
|--|
| PATIENTS BY TELEPHONE AFTER ACCOUNTS ARE OVER 60 DAYS. ACCOUNTS ARE |
| RETURNED TO THE HOSPITAL FOR DISPOSITION. |
| |
| |
| BROOKS MEMORIAL HOSPITAL: |
| PART V, SECTION B, LINE 22D: THE MAXIMUM AMOUNT A PATIENT WILL BE CHARGED |
| IS DETERMINED BASED ON THE HIGHER OF: MEDICARE RATES, MEDICAID RATES, OR |
| RATES PAID BY THE HIGHEST VOLUME COMMERCIAL PAYOR BASED ON THE TYPE OF |
| SERVICE PROVIDED. |
| |
| |
| BROOKS MEMORIAL HOSPITAL: |
| PART V, SECTION B, LINE 24: PATIENTS WHO DO NOT APPLY FOR FINANCIAL |
| ASSISTANCE OR REQUEST A REDUCTION TO THEIR BILL WILL BE CHARGED THE GROSS |
| CHARGE FOR SERVICES PROVIDED. |
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| | Facility Information (continued) | |
|--------------|---|---|
| | D. Other Health Care Facilities That Are Not Licensed, Registered, or | Similarly Recognized as a Hospital Facility |
| | | |
| (list in ord | er of size, from largest to smallest) | |
| Have many | | tax year? |
| How many | non-hospital health care facilities did the organization operate during the | tax year? |
| | | |
| Name and | address | Type of Facility (describe) |
| | | |
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Part VI | Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C:

THE USE OF SIGNIFICANT ASSETS TO BE TAKEN INTO ACCOUNT IN DETERMINING THE AMOUNT A PATIENT WILL PAY FOR MEDICAL SERVICES WILL APPLY ONLY TO THOSE PATIENTS WHOSE INCOME EXCEEDS 150% OF THE FEDERAL POVERTY GUIDELINES. THE NEXT STEP WILL BE TO DETERMINE IF A PATIENT HAS ANY AVAILABLE ASSETS, WHICH CAN BE USED TO SATISFY OUTSTANDING MEDICAL EXPENSES. THOSE TOTAL AVAILABLE ASSETS WILL INCLUDE, BUT NOT BE LIMITED TO, ASSETS IDENTIFIED AS CASH AND THOSE CONVERTIBLE TO CASH AND UNNECESSARY FOR THE PATIENT'S NORMAL LIVING EXPENSES. THE PATIENT'S TOTAL ASSETS TO BE CONSIDERED FOR PAYMENT WILL BE EXPECTED TO BE APPLIED TO THE MEDICAL SERVICES BASED ON THE TABLE THAT FOLLOWS THIS PARAGRAPH. THE REMAINING MEDICAL EXPENSE BALANCE WILL BE DISCOUNTED ACCORDING TO THE PATIENT'S ELIGIBILITY DETERMINATION IN SECTION (II). IF THE % OF THE FEDERAL POVERTY INCOME GUIDELINES IS 300% OR LESS THE MAXIMUM AMOUNT OF ASSETS TO BE USED FOR THE PAYMENT OF AN INDIVIDUAL ACCOUNT WILL NOT EXCEED THE "HIGHEST VOLUME PAYOR", AS DEFINED BY NEW YORK STATE PUBLIC HEALTH LAWS OF 2006 CHAPTER 57 SECTION 2807-K SUBDIVISION 9-A, AMOUNT FOR THAT ACCOUNT. ASSETS NOT "PATIENT'S" INCLUDED IN THIS DETERMINATION WILL BE THE: RESIDENCE,

Part VI Supplemental Information (Continuation)

HELD IN A TAX-DEFERRED OR COMPARABLE RETIREMENT SAVINGS ACCOUNT, COLLEGE SAVINGS ACCOUNTS, OR VEHICLES USED REGULARLY BY A PATIENT OR IMMEDIATE FAMILY MEMBERS. ASSETS NOT UNDER CONSIDERATION AS A SOURCE OF AVAILABLE ASSETS, SUCH AS, THE PRIMARY RESIDENCE ARE SUBJECT TO ANY LEGAL ACTION THAT DOES NOT FORCE THE SALE OR FORECLOSURE OF SUCH PROPERTIES. THE PATIENT'S TOTAL AVAILABLE ASSETS WILL BE REDUCED ACCORDING TO THE NEW YORK STATE ASSET LEVELS TO ARRIVE AT THE TOTAL ASSETS TO BE CONSIDERED.

| NEW YORK STATE GUIDELINES (| THESE LEVELS ARE PUBLISHED BY NYS ANNUALLY) |
|-----------------------------|---|
| HOUSEHOLD SIZE | ASSET LEVELS |
| 1 | \$11,770 |
| 2 | \$15,930 |
| 3 | \$20,090 |
| 4 | \$24,250 |
| 5 | \$28,410 |
| 6 | \$32,570 |
| 7 | \$36,730 |
| 8 | \$40,890 |
| 9 | \$45,050 |
| 10 | \$49,210 |
| EACH ADDITIONAL PERSON | \$ 4,160 |

| $DD \cap \cap DC$ | $M \square M \cap D \perp X \perp$ | HOSPTTAT. |
|-------------------|------------------------------------|-----------|
| BRUCKS | MH:M()RIAI. | HOSPITAL |

| TOTAL ASSETS CONSIDERED | EXPECTED | ક્ષ | OF | ASSETS | то | BE | USED | FOR | PAYMENT |
|---------------------------------------|----------|-----|----|--------|----|----|------|-----|---------|
| < \$ 1,000 | 10% | | | | | | | | |
| \$ 1,000 - \$ 2,000 | 15% | | | | | | | | |
| \$ 2,001 - \$ 3,000 | 20% | | | | | | | | |
| \$ 3,000 - \$ 5,000 | 25% | | | | | | | | |
| · · · · · · · · · · · · · · · · · · · | | | | | | | | | |

| Schedule H (Form 990) Part VI Supplemental In | BROOKS MEMORIAL formation (Continuation) | HOSPITAL | | 16-074330 |)1 Page 9 |
|---|--|--------------|------------|----------------|------------------|
| \$ 5,001 - \$ 7,500 | 30% | | | | |
| \$ 7,501 - \$10,000 | 40% | | | | |
| \$10,001 - \$25,000 | 50% | | | | |
| \$25,001 - NO LIMIT | r 60% | | | | |
| | | | | | |
| THE MAXIMUM CHARGE | E AMOUNT AS DESCR | RIBED ABOVE | WILL BE AD | JUSTED ACCORD | ING TO |
| THE FEDERAL POVER | TY GUIDELINES INC | COME LEVELS | AS FOLLOWS | : | |
| - 0% TO 100% OF TE | HE FPL WILL BE RE | EDUCED TO TH | E LESSER O | F THE "NOMINAI | |

PAYMENT AMOUNT" OR THE MAXIMUM CHARGE AMOUNT.

- 101% TO 150% OF THE FPL WILL BE REDUCED ON A SLIDING SCALE NOT TO EXCEED

20% OF THE MAXIMUM CHARGE AMOUNT, BUT NOT LESS THAN THE "NOMINAL PAYMENT

AMOUNT" UNLESS THE MAXIMUM CHARGE AMOUNT IS LOWER.

- 151% TO 250% OF THE FPL WILL BE REDUCED ON A SLIDING SCALE INCREASING
FROM THE 20% TO 100% OF THE MAXIMUM CHARGE AMOUNT, BUT NOT LESS THAN THE
"NOMINAL PAYMENT AMOUNT" UNLESS THE MAXIMUM CHARGE AMOUNT IS LOWER.

- 251% TO 300% OF THE FPL THE CHARGE WILL BE EQUAL TO THE MAXIMUM CHARGE AMOUNT.
- 301% TO UNLIMITED % WILL RESULT IN THE BROOKS MEMORIAL HOSPITAL STANDARD CHARGE AMOUNT FOR THAT SERVICE REDUCED BY 25%, BUT NOT LESS THAN THE MAXIMUM CHARGE AMOUNT FOR THAT TYPE OF SERVICE.

PART I, LINE 7:

RCC USED AS CALCULATED IN WORKSHEET 2.

PART I, LINE 7, COLUMN (F):

THE BAD DEBT EXPENSE INCLUDED ON FORM 990, PART IX, LINE 25(A),

BUT SUBTRACTED FOR PURPOSES OF CALCULATING THE PERCENTAGE IN

THIS COLUMN IS \$ 1,685,242.

PART II, COMMUNITY BUILDING ACTIVITIES:

BROOKS MEMORIAL HOSPITAL ACTIVELY PARTICIPATES IN LOCAL INITIATIVES

INVOLVING THE RURAL HEALTH CONSORTIUM AND CHAUTAUQUA COUNTY HEALTH

NETWORK. AS A PARTICIPANT IN THESE ORGANIZATIONS THE HOSPITAL IS ABLE TO

ASSESS NEED, IMPLEMENT PROGRAMS AND INTERVENTIONS AND FACILITATE COMMUNITY

BUILDING AROUND EMERGING HEALTH RELATED ISSUES TO IMPROVE HEALTH OUTCOMES

FOR LOCAL AND UNDERSERVED COMMUNITIES.

PART III, LINE 2:

RCC USED AS CALCULATED IN WORKSHEET 2 FOR PART III, LINE 2 TO CALCULATE
BAD DEBT COST.

PATIENT PAYMENTS AND DISCOUNTS ARE NOT COUNTED TOWARD BAD DEBT IF POSTED

PRIOR TO AN ACCOUNT BEING TRANSFERRED TO BAD DEBT. ONCE IN BAD DEBT,

PATIENT PAYMENTS AND DISCOUNTS ARE USED TO REDUCE BAD DEBT.

PART III, LINE 3:

THERE WERE NO PATIENTS TURNED OVER TO BAD DEBT WHO QUALIFIED FOR CHARITY CARE.

PATIENTS ELIGIBLE FOR CHARITY CARE WHO OWED BALANCES WERE NOT TURNED OVER
TO BAD DEBT EVEN THOUGH THEY DID NOT PAY THEIR BALANCES.

BAD DEBTS ARE INCLUDED AS A COMMUNITY BENEFIT COST BECAUSE A HIGH
PROPORTION OF BAD DEBT DERIVES FROM PATIENTS WHO ARE NOT ABLE TO PAY FOR
SERVICES AND THAT THE PROVISION OF SUCH SERVICES AT A LOSS CONSTITUTES A
FORM OF COMMUNITY BENEFIT. IT IS DIFFICULT FOR A HOSPITAL TO DISTINGUISH
THESE PATIENTS WHO FAIL TO RESPOND TO ANY COMMUNICATION AND/OR EFFORT TO
DETERMINE ELIGIBILITY FOR CHARITY CARE.

PART III, LINE 4:

FOOTNOTE TO AUDITED FINANCIAL STATEMENTS: PATIENT ACCOUNTS RECEIVABLE ARE REDUCED BY AN ALLOWANCE FOR DOUBTFUL ACCOUNTS. IN EVALUATING THE COLLECTIBILITY OF PATIENT ACCOUNTS RECEIVABLE, THE HOSPITAL ANALYZES ITS PAST HISTORY AND IDENTIFIES TRENDS FOR EACH OF ITS MAJOR PAYOR SOURCES OF REVENUE TO ESTIMATE THE APPROPRIATE ALLOWANCE FOR DOUBTFUL ACCOUNTS AND PROVISION FOR BAD DEBTS. MANAGEMENT REGULARLY REVIEWS DATA ABOUT THESE MAJOR PAYOR SOURCES OF REVENUE IN EVALUATING THE SUFFICIENCY OF THE ALLOWANCE FOR DOUBTFUL ACCOUNTS. FOR RECEIVABLES ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY COVERAGE, THE HOSPITAL ANALYZES CONTRACTUALLY DUE AMOUNTS AND PROVIDES AN ALLOWANCE FOR DOUBTFUL ACCOUNTS AND A PROVISION FOR BAD DEBTS, IF NECESSARY (FOR EXAMPLE, FOR EXPECTED UNCOLLECTIBLE DEDUCTIBLES AND COPAYMENTS ON ACCOUNTS FOR WHICH THE THIRD-PARTY PAYOR HAS NOT YET PAID, OR FOR PAYORS WHO ARE KNOWN TO HAVE FINANCIAL DIFFICULTIES THAT MAKE THE REALIZATION OF AMOUNTS DUE UNLIKELY). FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS (WHICH INCLUDES BOTH PATIENTS WITHOUT INSURANCE AND PATIENTS WITH DEDUCTIBLE AND COPAYMENT BALANCES DUE FOR WHICH THIRD-PARTY COVERAGE EXISTS FOR PART OF THE BILL), THE HOSPITAL RECORDS A SIGNIFICANT PROVISION FOR BAD DEBTS IN THE PERIOD OF SERVICE ON THE BASIS OF ITS PAST EXPERIENCE, WHICH INDICATES THAT MANY PATIENTS ARE UNABLE OR UNWILLING TO PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE. THE DIFFERENCE BETWEEN THE STANDARD RATES (OR THE DISCOUNTED RATES IF NEGOTIATED) AND THE AMOUNTS ACTUALLY COLLECTED AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN EXHAUSTED IS CHARGED OFF AGAINST THE ALLOWANCE FOR DOUBTFUL ACCOUNTS.

PART III, LINE 8:

THE ALLOWABLE MEDICARE COSTS WERE TAKEN DIRECTLY FROM COST REPORT

Part VI | Supplemental Information (Continuation)

WORKSHEET D. IRS REV. RUL. 69-545, WHICH ESTABLISHED THE COMMUNITY BENEFIT STANDARD FOR NONPROFIT HOSPITALS, STATES THAT IF A HOSPITAL SERVES

PATIENTS WITH GOVERNMENT HEALTH BENEFITS, INCLUDING MEDICARE, THEN THIS IS AN INDICATION THAT THE HOSPITAL OPERATES TO PROMOTE THE HEALTH OF THE COMMUNITY. THIS IMPLIES THAT TREATING MEDICARE PATIENTS IS A COMMUNITY BENEFIT.

IN THIS COMMUNITY, MEDICARE IS THE LARGEST PAYER, AND THE HOSPITAL MUST

ACCEPT THESE PATIENTS REGARDLESS OF WHETHER THEY MAKE A SURPLUS OR DEFICIT

FROM PROVIDING SUCH SERVICES. IF THE MEDICARE PARTICIPATION IS PREMISED ON

THIS FACT, THEN PROVIDING MEDICARE SERVICES PROMOTES ACCESS TO HEALTHCARE

SERVICES WHICH IS A COMMUNITY BENEFIT.

THERE ARE A NUMBER OF LOW-INCOME CONSUMERS RECEIVING MEDICARE.

THE ELDERLY ARE OFTEN AN UNDERSERVED POPULATION WHO EXPERIENCE ISSUES WITH

ACCESS TO HEALTHCARE SERVICES. WITHOUT TAX-EXEMPT HOSPITALS PROVIDING

MEDICARE SERVICES, CMS WOULD BEAR THE BURDEN OF DIRECTLY PROVIDING

SERVICES TO THE ELDERLY.

MEDICARE PAYMENT ANOMALIES MAY BE PRESENT IN SOME STATES SO EVEN VERY

EFFICIENT HOSPITALS ARE UNABLE TO AVOID LOSSES. THUS, LOSSES MAY NOT BE

INDICATIVE OF INEFFICIENCY BUT RATHER PROVISION OF A COMMUNITY BENEFIT.

PART III, LINE 9B:

A PATIENT WHO IS APPROVED FOR FINANCIAL ASSISTANCE IS ELIGIBLE FOR A

PERIOD OF 6 MONTHS FROM THE DATE OF NOTIFICATION. ALL ACCOUNTS FOR THE

PATIENT, COVERED BY THE APPLICATION AND DURING THE ELIGIBILITY PERIOD,

WILL BE ADJUSTED BASED ON THE LEVEL OF FINANCIAL ASSISTANCE AWARDED. ANY

PAYMENTS RECEIVED FROM THE PATIENT ON ACCOUNTS COVERED BY THE APPLICATION

OR DURING THE ELIGIBILITY PERIOD WILL BE REFUNDED BASED ON THE LEVEL OF

FINANCIAL ASSISTANCE AWARDED.

PART VI, LINE 2:

THE HOSPITAL PARTICIPATES WITH OTHER HEALTHCARE PROVIDERS AND INTERESTED PARTIES IN THE CHAUTAUQUA COUNTY COMMUNITY HEALTH PLANNING TEAM (CCCHPT),

THE CHAUTAUQUA COUNTY HEALTH NETWORK AND THE CHAUTAUQUA HEALTH ACTION TEAM

TO ASSESS THE NEED REGIONALLY. IN 2013 AN EXTENSIVE COMMUNITY HEALTH

NEEDS ASSESSMENT WAS PERFORMED. SEE SECTION V, PARTS B AND C FOR

ADDITIONAL INFORMATION ON THE CHNA.

THE HOSPITAL ALSO UTILIZES PATIENT SATISFACTION SURVEY TOOLS AND LOCAL PUBLIC INFORMATION PERTAINING TO POPULATION CHARACTERISTICS AND HEALTH STATUS.

PART VI, LINE 3:

- 1. INFORMATION ABOUT THE HOSPITAL'S FINANCIAL ASSISTANCE POLICY IS

 PROVIDED UPON ADMISSION, IS POSTED ON THE HOSPITAL WEBSITE, THROUGHOUT THE

 HOSPITAL, AND PROVIDED THROUGH THE CHAUTAUQUA COUNTY HEALTH NETWORK. STAFF

 IN THE HOSPITAL HAVE ALSO BEEN IN-SERVICED ABOUT THE FINANCIAL ASSISTANCE

 PROGRAM SO THAT THEY CAN PROVIDE INFORMATION TO PATIENTS AS WELL.
- 2. BROOKS MEMORIAL HOSPITAL HAS ARRANGED WITH AN AGENCY TO FACILITATE

 ENROLLING IN THE MEDICAID PROGRAM. THE AGENCY WILL PROVIDE EDUCATION,

 ASSISTANCE IN COMPLETING THE APPLICATION, AND REPRESENT THE PATIENT AT THE

 MEDICAID AGENCY. IN ADDITION, THE AGENCY ASSISTS WITH ENROLLMENT THROUGH

 THE STATE'S INSURANCE EXCHANGE SITE.
- 3. FINANCIAL ASSISTANCE PROGRAM BROOKS MEMORIAL HOSPITAL CONTINUES TO
 EDUCATE AND PROVIDE FINANCIAL ASSISTANCE OPTIONS FOR THOSE THAT ARE
 UNINSURED OR UNABLE TO PAY. IN ADDITION TO THE HOSPITAL'S OWN FINANCIAL
 ASSISTANCE POLICY BROCHURE, BUSINESS OFFICE PERSONNEL WILL CONTINUE TO
 DISTRIBUTE BROCHURES DEVELOPED BY CCHN TO ASSIST THE UNINSURED OR

Part VI | Supplemental Information (Continuation)

UNDERINSURED TO FIND AFFORDABLE HEALTHCARE. PATIENT FINANCIAL SERVICES STAFF WILL CONTINUE TO BE EDUCATED REGARDING ALL AVAILABLE ASSISTANCE IN OBTAINING HEALTH INSURANCE.

PART VI, LINE 4:

THE HOSPITAL'S PRIMARY SERVICE AREA IS NORTHERN CHAUTAUQUA COUNTY IN NEW YORK AND INCLUDES THE CITY & TOWN OF DUNKIRK, VILLAGES OF FREDONIA, BROCTON, CASSADAGA, FORESTVILLE, AND THE TOWNS OF POMFRET, PORTLAND, STOCKTON, SHERIDAN, AND ARKWRIGHT. THE SECONDARY SERVICE AREA INCLUDES THE TOWNS OF HANOVER, CHERRY CREEK, VILLENOVA AND WESTFIELD. 44% OF THE POPULATION RESIDES IN RURAL AREAS.

IN THE COUNTY, 18.5% OF THE POPULATION IS 65 AND OLDER. THE AFRICAN AMERICAN POPULATION IS 2.7% OF TOTAL POPULATION AND THE HISPANIC POPULATION IS 7.2% OF THE TOTAL POPULATION. 7.6% OF THE POPULATION'S PRIMARY LANGUAGE IS NOT ENGLISH. PERSONS UNDER THE AGE OF 65 WITHOUT HEALTH INSURANCE COMPRISE 7.9% OF THE TOTAL POPULATION.

PART VI, LINE 5:

THE BOARD OF TRUSTEES IS A COMMUNITY BOARD, MADE UP ENTIRELY OF CIVIC AND COMMUNITY LEADERS, WHO SERVE VOLUNTARILY. THE BOARD APPOINTS THE CEO, APPROVES BUDGETS, DEVELOPS STRATEGIC PLANS AND PROVIDES OVERSIGHT FOR THE HOSPITAL IN GENERAL. POTENTIAL CONFLICT OF INTEREST BETWEEN BOARD MEMBERS AND THE HOSPITAL ARE REVIEWED ANNUALLY.

THE HOSPITAL'S MEDICAL STAFF IS COMPRISED OF QUALIFIED PHYSICIANS FROM WITHIN THE COMMUNITY. THE HOSPITAL CONTRACTS DIRECTLY ONLY FOR EMERGENCY ROOM PHYSICIANS, A PATHOLOGIST, A RADIOLOGIST, AN ANESTHESIOLOGIST AND HOSPITALIST PHYSICIANS, BUT DOES NOT EMPLOY ANY PHYSICIANS.

THE HOSPITAL OPERATES A FULL-TIME EMERGENCY ROOM OPEN TO ALL PATIENTS, REGARDLESS OF THEIR ABILITY TO PAY. PATIENTS COME TO THE EMERGENCY ROOM BY THEIR OWN TRANSPORTATION OR BY AMBULANCE FROM EITHER A LOCAL FIRE DEPARTMENT OR AN INDEPENDENT AMBULANCE BUSINESS THAT SERVES THE ENTIRE COUNTY. IN ORDER TO ENSURE 24 HOUR PHYSICIAN COVERAGE IN THE ER, THE HOSPITAL PROVIDES A SUBSIDY TO THE ER PHYSICIAN GROUP. NON EMERGENCY CARE IS PROVIDED BASED UPON PHYSICIAN ORDERS TO ALL PATIENTS, REGARDLESS OF THEIR ABILITY TO PAY.

SURPLUS FUNDS ARE INVESTED IN MEDICAL EQUIPMENT UPGRADES AND NEW TECHNOLOGIES THROUGH A CAPITAL BUDGET PROCESS. THERE ARE NO "OWNERS" OR STOCKHOLDERS SO NO SURPLUS FUNDS ARE PAID OUT TO OWNERS OR STOCKHOLDERS.

THE HOSPITAL WORKS TO ENSURE AN ADEQUATE BLOOD SUPPLY IN THE COMMUNITY AND SURROUNDING AREAS BY HOSTING MONTHLY BLOOD DRIVES IN COOPERATION WITH THE COMMUNITY BLOOD BANK.

SOME YEARS AGO THE HOSPITAL IDENTIFIED THE NEED FOR DIALYSIS IN THE COMMUNITY. IN 2009 THE HOSPITAL REPLACED THE EXISTING 10 STATIONS AND ADDED 4 ADDITIONAL STATIONS AS THE TARGETED POPULATION CONTINUES TO GROW. THIS SERVICE OPERATES AT A LOSS, YET THE HOSPITAL CONTINUES TO PROVIDE THIS SERVICE.

THE HOSPITAL STRIVES TO IMPROVE THE QUALITY OF PATIENT CARE BY A VARIETY OF ACCREDITATIONS, SURVEYS AND BENCHMARKS INCLUDING:

THE HOSPITAL IS ACCREDITED THROUGH DNV, THE AMERICAN COLLEGE OF RADIOLOGY FOR MAMMOGRAPHY, MRI, CT SCAN, NUCLEAR MEDICINE AND ULTRASOUND, AND THE

Part VI | Supplemental Information (Continuation)

AMERICAN ASSOCIATION OF CARDIOVASCULAR AND PULMONARY REHABILITATION FOR

THE CARDIAC REHABILITATION DEPARTMENT. IN 2014, THE HOSPITAL RECEIVED

ACCREDITATION FOR THE SLEEP LAB.

THE HOSPITAL TAKES A PROACTIVE APPROACH TO THE PREVENTION OF

HOSPITAL-ACQUIRED INFECTIONS, INCLUDING:

- INSTITUTION WIDE PROGRAM TO PROMOTE EFFECTIVE HAND WASHING
- INSTITUTION WIDE PROGRAM TO REDUCE CATHETER RELATED URINARY TRACT

INFECTIONS

- INSTITUTION WIDE PROGRAM TO REDUCE CENTRAL LINE INFECTIONS
- INSTITUTION WIDE PROGRAM TO REDUCE VENTILATOR-ASSOCIATED INFECTIONS

THE HOSPITAL MEETS OR EXCEEDS NATIONAL AND STATE BENCHMARKS FOR THE USE OF ANTIBIOTICS RELATED TO SURGERY.

THE HOSPITAL EXCEEDS NATIONAL AND STATE BENCHMARKS FOR THE PREVENTION OF BLOOD CLOTS AFTER SURGERY.

THE HOSPITAL UTILIZES BAR CODE MEDICATION ADMINISTRATION TO

REDUCE/ELIMINATE MEDICATION ERRORS.

THE HOSPITAL USES PATIENT SURVEYS THROUGH BOTH PRESS GANEY AND HCAHPS.

AREAS THAT MEASURED BELOW AVERAGE ARE REVIEWED WEEKLY AND BEING ADDRESSED

THROUGH:

- HOURLY ROUNDING
- PRE-OPERATIVE JOINT EDUCATION CLASSES
- SURGICAL AMBASSADOR PROGRAM
- POST DISCHARGE CALLS TO ASSURE PATIENTS UNDERSTAND THEIR MEDICATION

INSTRUCTIONS

CUSTOMER SERVICE TRAINING

| Part VI Supplemental Information (Continuation) PART VI , LINE 6: |
|--|
| BROOKS MEMORIAL HOSPITAL IS THE ONLY HOSPITAL WITHIN LAKE ERIE REGIONAL |
| HEALTH SYSTEM BUT WORKS CLOSELY WITH COMMUNITY ORGANIZATIONS BOTH IN |
| DETERMINING THE HEALTH NEEDS OF THE COMMUNITIES SERVED AS WELL AS DECIDING |
| HOW BEST TO MEET THESE NEEDS. OFFICIALS FROM THE HOSPITAL HAVE BEEN |
| SELECTED TO WORK ON VARIOUS PROJECTS TO FURTHER THIS CAUSE, INCLUDING |
| RESEARCING COMMUNITY HEALTH NEEDS, WORKING WITH LOCAL HEALTH ORGANIZATIONS |
| THROUGHOUT THE COUNTY AND BEYOND, DEVELOPING A FREE COMMUNITY WELLNESS |
| PROGRAM CALLED HEALTHQUEST WNY, PROMOTING HEALTHQUEST WNY AND OTHER HEALTH |
| RELATED EVENTS, DEVELOPING AND PROMOTING HEALTHY LIFESTYLE CLASSES AT OUR |
| FACILITIES, REACHING OUT TO IDENTIFIED POPULATIONS OF NEED, AND MORE. |
| |
| PART VI, LINE 7, LIST OF STATES RECEIVING COMMUNITY BENEFIT REPORT: |
| NY |
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SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury

Internal Revenue Service

BROOKS MEMORIAL HOSPITAL

Employer identification number 16-0743301

| | · | | Yes | No |
|------------|---|----|-----|----|
| 1 a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, | | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (e.g., maid, chauffeur, chef) | | | |
| | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | |
| | trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a? | 2 | | |
| | | | | |
| 3 | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's | | | |
| | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to | | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | Compensation committee X Written employment contract | | | |
| | Independent compensation consultant Compensation survey or study | | | |
| | Form 990 of other organizations X Approval by the board or compensation committee | | | |
| | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a related organization: | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | Х | |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | | Х |
| | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | Х |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the revenues of: | | | |
| а | The organization? | 5a | | Х |
| b | Any related organization? | 5b | | X |
| | If "Yes" to line 5a or 5b, describe in Part III. | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the net earnings of: | | | |
| а | The organization? | 6a | | Х |
| b | Any related organization? | 6b | | X |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments | | | |
| | not described on lines 5 and 6? If "Yes," describe in Part III | 7 | | Х |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | |
| | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | Х |
| 9 | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (4)) | | (B) Breakdown of | W-2 and/or 1099-MI | SC compensation | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation in column (B) | |
|----------------------------|------|--------------------------|---|---|-----------------------------|----------------|----------------------|---|--|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)-(D) | reported as deferred on prior Form 990 | |
| (1) JEFFREY MORGAN | (i) | 241,260. | 0. | 0. | 12,137. | 6,609. | 260,006. | 0. | |
| VP FINANCE/CFO | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| (2) A. JACK DAVIS | (i) | 170,261. | 0. | 0. | 8,513. | 823. | 179,597. | 0. | |
| VP ADMINISTRATIVE SERVICES | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| (3) JODI WITHERELL | (i) | 163,684. | 0. | 0. | 8,403. | 9,356. | | 0. | |
| VP QUALITY/SAFETY | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| (4) JONATHAN LAWRENCE | (i) | 130,079. | 0. | 0. | 6,355. | 242. | 136,676. | 0. | |
| FORMER CEO | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| | (i) | | | | | | | | |
| | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| | (ii) | | | | | | | | |
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| | (ii) | | | | | | | | |
| | (i) | | | | | | | | |
| | (ii) | | | | | | | | |

| Part III Supplemental Information |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. |
| PART I, LINE 4A: |
| SEVERANCE PAYMENTS TO JONATHAN LAWRENCE TOTALED \$128,484 IN 2015. |
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SCHEDULE 0

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. ► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. OMB No. 1545-0047 Open to Public Inspection

Name of the organization

BROOKS MEMORIAL HOSPITAL

Employer identification number 16-0743301

| PART III, LINE I |
|---|
| MISSION |
| TO SERVE OUR COMMUNITIES BY PROVIDING ACCESS TO HIGH QUALITY |
| PERSONALIZED HEALTHCARE |
| |
| VISION |
| OUR VISION IS TO BE A MODEL HEALTH CENTER BY CONTINUALLY LEARNING AND |
| PROVIDING EXTRAORDINARY CARE IN ALL ITS DIMENSIONS: |
| |
| CLINICAL EXCELLENCE: WE WILL DELIVER THE BEST CLINICAL CARE IN A |
| CONSISTENT, INTEGRATED WAY. |
| PATIENT ENGAGEMENT: WE WILL PROVIDE A COMPASSIONATE HEALING EXPERIENCE, |
| AND WE WILL ENGAGE PATIENTS IN DECISIONS ABOUT THEIR HEALTH AND CARE. |
| OPERATIONAL EFFECTIVENESS: WE WILL BE WISE AND CAREFUL STEWARDS OF OUR |
| RESOURCES TO ENABLE EXTRAORDINARY CARE. |
| PHYSICIAN ENGAGEMENT: WE WILL CREATE SYSTEMS AND PROCESSES THAT HELP |
| OUR PHYSICIANS BEST SERVE THEIR PATIENTS. |
| COMMUNITY STEWARDSHIP: WE ARE COMMITTED TO SERVING THE DIVERSE NEEDS OF |
| THE REGION, AND TO PROVIDE GENERALLY AVAILABLE MEDICAL SERVICES TO ALL |
| RESIDENTS, REGARDLESS OF ABILITY TO PAY. |
| EMPLOYEE ENGAGEMENT: WE VALUE OUR EMPLOYEES AS OUR MOST IMPORTANT |
| RESOURCE. |
| |
| VALUES - I CARE |
| |

INTEGRITY

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 532211 09-02-15

Schedule O (Form 990 or 990-EZ) (2015)

Name of the organization **Employer identification number** BROOKS MEMORIAL HOSPITAL 16-0743301 OUR ACTIONS ARE GUIDED BY OUR ETHICAL COMMITMENTS IN PUBLIC INTERACTIONS AND PRIVATE ACTIONS, WE DEDICATE OURSELVES TO SERVICE IN THE BEST INTERESTS OF OUR PATIENTS, THEIR FAMILIES, OUR HOSPITAL AND OUR COMMUNITY. WE FOLLOW THROUGH ON OUR COMMITMENTS, HOLDING OURSELVES ACCOUNTABLE TO FULFILL OUR PROFESSIONAL OBLIGATIONS. WHEN WE RECOGNIZE SOMETHING SEEMS WRONG, INAPPROPRIATE OR INCONSISTENT WITH OUR VALUES OR STANDARDS, WE PROACTIVELY SPEAK UP AND TAKE POSITIVE ACTION. WE ACT WITH OPENNESS, HONESTY, TRANSPARENCY AND TRUSTWORTHINESS IN OUR COMMUNICATION. -AT ALL TIMES WE RESPECT THE DIGNITY, PRIVACY AND CONFIDENTIALITY OF THOSE WE SERVE. COMPASSION WE PROVIDE EXCELLENCE WITH PERSONAL KINDNESS WITH UNDERSTANDING AND EMPATHY, WE ANTICIPATE THE NEEDS OF OTHERS AND ACT TO APPROPRIATELY AND MEANINGFULLY MEET THESE NEEDS. BY ACTIVELY LISTENING TO THE PERSPECTIVES, VALUES AND NEEDS OF OTHERS, WE ACT TO BUILD BRIDGES TOWARD WHOLENESS. OUR INTERACTIONS ARE CHARACTERIZED BY RESPECT, COURTESY, WARMTH AND PROFESSIONAL DIGNITY. WE MAINTAIN AN ENGAGED, FOCUSED AND PERSONAL PRESENCE WHILE IN SERVICE TO OTHERS, CREATING AND SUSTAINING A THERAPEUTIC MILIEU ACCOUNTABILITY WE TAKE RESPONSIBILITY FOR PERSONAL AND TEAM ACTIONS

WE FULLY ADOPT AND EMBRACE OUR CORE PROFESSIONAL IDENTITY AS THOSE Schedule O (Form 990 or 990-EZ) (2015) Name of the organization **Employer identification number** BROOKS MEMORIAL HOSPITAL 16-0743301 WHOSE TALENTS ARE PLACED IN THE SERVICE OF OTHERS FOR THEIR BENEFIT. IN ALL OUR INTERACTIONS WE DEMONSTRATE THE HIGHEST PROFESSIONAL STANDARDS OF ETHICS, KNOWLEDGE, SKILL AND COMPETENCE IN DECISION-MAKING AND WORK PERFORMANCE. IN OUR APPEARANCE, DEMEANOR AND DEPORTMENT WE CONTINUOUSLY SEEK TO CONVEY A PROFESSIONAL IMAGE. WE APPROACH CHALLENGES IN A MANNER THAT REFLECTS PROFESSIONAL MATURITY, CONFIDENCE AND RESPECT. RESPECT WE ADVOCATE FOR THE DIGNITY OF OTHERS IN OUR BEHAVIOR TOWARD OTHERS, WE DEMONSTRATE RESPECT FOR THE PERSONAL AUTONOMY, INTRINSIC DIGNITY AND WORTH, AND INDIVIDUAL UNIQUENESS OF EACH PERSON WE SERVE, AND THOSE WITH WHOM WE SERVE. WE VALUE THE RICH DIVERSITY OF PERSONAL EXPERIENCE, CULTURAL INSIGHT, PROFESSIONAL IDENTITY AND TRAINING IN ACHIEVING COLLABORATIVE GOALS. WE DEMONSTRATE OUR CONSIDERATION FOR OTHERS BY REGARDING WITH EMPATHY THE FEELINGS AND NEEDS OF OTHERS, AND REGARDING WITH INSIGHT THE EFFECT ON OTHERS OF OUR OWN BEHAVIOR. WE ACTIVELY SEEK OUT OPPORTUNITIES TO DEMONSTRATE OUR REGARD AND APPRECIATION FOR OTHERS. EXCELLENCE WE CONTINUOUSLY CHALLENGE THE STATUS QUO IN THE RELENTLESS PURSUIT OF EXCELLENCE. WE UTILIZE QUANTITATIVE AND QUALITATIVE INFORMATION TO FORM THE BASIS

Schedule O (Form 990 or 990-EZ) (2015)

M0587801

FOR MEASURABLE AND DEMONSTRABLE IMPROVEMENTS IN OUTCOMES.

EACH OF US DEMONSTRATES A PERSONAL COMMITMENT TO THE HIGHEST

Name of the organization **Employer identification number** BROOKS MEMORIAL HOSPITAL 16-0743301 STANDARDS OF SAFETY, QUALITY AND SERVICE. INDIVIDUALLY, AND AS HIGH PERFORMING TEAMS, WE CONSCIENTIOUSLY WORK TO BETTER OUR BEST ON A DAILY BASIS. WE ACTIVELY EMBRACE CHANGE IN THE CONTINUOUS PURSUIT OF INNOVATION AND SUPERIOR CARE. FORM 990, PART VI, SECTION A, LINE 6: LAKE ERIE REGIONAL HEALTH SYSTEM OF NEW YORK IS THE SOLE CORPORATE MEMBER. FORM 990, PART VI, SECTION A, LINE 7B: THE DECISIONS OF THE GOVERNING BODY ARE SUBJECT TO APPROVAL OF BOARD MEMBERS. FORM 990, PART VI, SECTION B, LINE 11: THE 990 IS PREPARED AND REVIEWED BY VARIOUS INDIVIDUALS WITHIN MANAGEMENT AND PROVIDED TO THE GOVERNING BODY PREVIOUS TO ITS FILING WHEN TIME ALLOWS OR AT ITS NEXT MEETING WHEN TIME DOES NOT PERMIT REVIEW PRIOR TO FILING. FORM 990, PART VI, SECTION B, LINE 12C: DEPARTMENT MANAGERS, ADMINISTRATION, BOARD MEMBERS, AND MATERIAL MANAGEMENT EMPLOYEES SIGN A CONFLICT OF INTEREST STATEMENT ON AN ANNUAL BASIS. FORM 990, PART VI, SECTION B, LINE 15: THE PRESIDENT/CEO'S COMPENSATION IS REVIEWED AND APPROVED BY THE EXECUTIVE

COMMITTEE OF THE BOARD. WAGES AND INCREASES ARE COMPARED TO INDUSTRY

STANDARDS.

| Name of the organization BROOKS MEMORIAL HOSPITAL | Employer identification number 16-0743301 |
|---|---|
| FORM 990, PART VI, SECTION C, LINE 19: | |
| THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT | OF INTEREST |
| POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC | ON THE HOSPITAL |
| WEBSITE (WWW.BROOKSMEMORIAL.ORG) AND CERTAIN DOCUMENTS AR | E AVAILABLE AT THE |
| HOSPITAL AND AT PHYSICIANS' OFFICES. | |
| | |
| FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: | |
| NET CHANGE IN FUNDS HELD IN TRUST | -34,735. |
| PENSION LIABILITY ADJUSTMENT | -1,430,174. |
| CONTRIBUTIONS TO AFFILIATES - ESTIMATED ADVANCES ALLOWAND | ES -2,193,275. |
| TOTAL TO FORM 990, PART XI, LINE 9 | -3,658,184. |
| | |
| FORM 990, PART XII, LINE 2C: | |
| THE BOARD OF TRUSTEES ASSUME RESPONSIBILITY FOR THE OVERS | IGHT OF THE |
| AUDIT AND THE SELECTION OF AN INDEPENDENT ACCOUNTANT. | |
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SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

➤ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

(c)

Legal domicile (state or

foreign country)

(d)

Total income

(e)

End-of-year assets

2015 Open to Public Inspection

OMB No. 1545-0047

Name of the organization

(a)

Name, address, and EIN (if applicable)

of disregarded entity

Department of the Treasury Internal Revenue Service

BROOKS MEMORIAL HOSPITAL

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(b)

Primary activity

Employer identification number 16-0743301

(f)

Direct controlling

entity

| | | ,, | | | | • | |
|---|------------------------------------|---|-------------------------------|---------------------------------------|-------------------------------|-----|--|
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| Part II Identification of Related Tax-Exempt Organizations during the tax year. | tions Complete if the organization | answered "Yes" on Form 990 |), Part IV, line 34 b | ecause it had one | or more related tax-exer | mpt | |
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section | (f) Direct controlling entity | | g) 512(b)(13) rolled tity? |
| | | | | 501(c)(3)) | | Yes | No |
| LAKE ERIE REGIONAL HEALTH SYSTEM OF NEW YORK - 26-2778107, 529 CENTRAL AVENUE, DUNKIRK, | | | | LINE 11C, | | | |
| NY 14048 | SOLE MEMBER OF HOSPITAL | NEW YORK | 501(C)(3) | III-FI | N/A | | Х |
| | | 1 | 1 | | 1 | | |

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (1 | h) | (i) | (j) | (k) |
|--|------------------|---|---------------------------|--|-----------------------|-----------------------------------|--------|---------------------|--|-------------------------------|-------------------------|
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign | Direct controlling entity | Predominant income (related, unrelated, excluded from tax under sections 512-514) | Share of total income | Share of end-of-year assets | alloca | ortionate tions? | Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | General managir partner | Percentage ownership |
| | | country) | | sections 512-514) | | | Yes | No | K-1 (Form 1065) | Yes N | D |
| | | | | | | | | | | | |
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Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) | (| (i) ction |
|--|------------------|--|---------------------------|---|-----------------------|-----------------------------------|-------------------------|-----------------------|---------------------------|
| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign | Direct controlling entity | Type of entity (C corp, S corp, or trust) | Share of total income | Share of end-of-year assets | Percentage ownership | 512(l contr ent | b)(13) rolled tity? |
| | | country) | | , | | | | Yes | No |
| LAKE ERIE MEDICAL SERVICES, P.C | | | LAKE ERIE | | | | | | |
| 45-2832259, 529 CENTRAL AVENUE, DUNKIRK, NY | | | REGIONAL | | | | | | |
| 14048 | PHYSICIAN GROUP | NY | HEALTH SYSTEM | C CORP | 0. | 0. | .00% | | X |
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X

Yes No

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

| b | Gift, grant, or capital contribution to related organization(s) | | | | 1b | | X |
|--------------|--|----------------------------------|-------------------------------|---|------------|--------|----------|
| | Gift, grant, or capital contribution from related organization(s) | | | | 1c | | X |
| d | Loans or loan guarantees to or for related organization(s) | | | | 1d | Х | |
| е | Loans or loan guarantees by related organization(s) | | | | 1e | | X |
| | | | | | | | |
| f | Dividends from related organization(s) | | | | 1f | | X |
| g | Sale of assets to related organization(s) | | | | 1g | | X |
| h | Purchase of assets from related organization(s) | | | | 1h | | X |
| i | Exchange of assets with related organization(s) | | | | 1i | | X |
| j | Lease of facilities, equipment, or other assets to related organization(s) | | | | 1j | | X |
| | | | | | | | |
| k | Lease of facilities, equipment, or other assets from related organization(s) | | | | 1k | | X |
| | Performance of services or membership or fundraising solicitations for related orga | | | | 11 | X | |
| m | Performance of services or membership or fundraising solicitations by related organ | nization(s) | | | 1m | | X |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization | ion(s) | | | 1n | Х | |
| 0 | Sharing of paid employees with related organization(s) | | | | 10 | | X |
| | | | | | | | |
| р | Reimbursement paid to related organization(s) for expenses | | | | 1 p | | <u>X</u> |
| q | Reimbursement paid by related organization(s) for expenses | | | | 1q | X | |
| | | | | | | | |
| | Other transfer of cash or property to related organization(s) | | | | 1r | | <u>X</u> |
| | Other transfer of cash or property from related organization(s) | | | | 1s | | X |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on w | vho must complete t | his line, including covered r | relationships and transaction thresholds. | | | |
| | (a) Name of related organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining amount in | /olved | | |
| | | typo (a o) | | | | | |
| / 4 \ | | | | | | | |
| (1) | | | | | | | |
| (2) | | | | | | | |
| (2) | - | | | | | | |
| (3) | | | | | | | |
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| (4) | | | | | | | |
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| (5) | | | | | | | |
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| (6) | | | | | | | |
| | 3 09-08-15 | • | | Schedule | R (For | n 990) | 2015 |
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Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) | (b) | (c) | (d) | Are a partners 501(c orgs |) | (f) | (g) | (1 | h) | (i) | (j) | (k) |
|------------------------|------------------|-------------------|--|------------------------------------|---------------|----------|-------------|--------|-----------------|--|----------|-------------------|
| Name, address, and EIN | Primary activity | Legal domicile | Predominant income (related, unrelated, excluded from tax under sections 512-514) | Are a | ail s sec. | Share of | Share of | Dispr | ropor- | Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | Genera | l or Percentag |
| of entity | | (state or foreign | (related, unrelated, | 501(c |)(3) | total | end-of-year | alloca | nate itions? | amount in box 20 | manag | ng r? ownershi |
| • | | country) | sections 512-514) | Yes | No. | income | assets | Vac | No | (Form 1065) | Yes | 10 |
| | | | | res | NO | | | res | INO | (| resi | 10 |
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532165 09-08-15 Schedule R (Form 990) 2015